



PATRICIA S. PLOEHN, LCSW
Director

County of Los Angeles DEPARTMENT OF CHILDREN AND FAMILY SERVICES

425 Shatto Place, Los Angeles, California 90020
(213) 351-5602

June 30, 2009

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hall of Administration
500 West Temple Street
Los Angeles, California 90012

ADOPTED

BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

15

JUNE 30, 2009

Sachi A. Hamai
SACHI A. HAMAI
EXECUTIVE OFFICER

Board of Supervisors

GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

Dear Supervisors:

REQUEST TO APPROVE THE PLAN APPLICATION FOR THE CHILD ABUSE PREVENTION, INTERVENTION AND TREATMENT PROGRAM; THE COMMUNITY BASED CHILD ABUSE PREVENTION PROGRAM; AND THE PROMOTING SAFE AND STABLE FAMILIES PROGRAM (ALL DISTRICTS) (3 VOTES)

SUBJECT:

Approve a Resolution which certifies the Board's approval of a Notice of Intent of Los Angeles County and Plan to contract with nonprofit agencies to provide CAPIT, CBCAP and PSSF program services for at-risk adults, children and families for FYs 2008-09 through 2010-11.

IT IS RECOMMENDED THAT YOUR BOARD:

1. Approve, adopt and instruct the Chairperson of the Board to execute the attached Resolution (Attachment A), which is required by the California Department of Social Services (CDSS), Office of Child Abuse Prevention (OCAP). This Resolution certifies the Board's approval of Attachments B and C. Attachment B is a Notice of Intent to contract with nonprofit agencies. Attachment C is the Plan for the Child Abuse Prevention, Intervention and Treatment program (CAPIT); the Community Based Child Abuse Prevention program (CBCAP); and the Promoting Safe and Stable Families program (PSSF). The plan covers the period of July 1, 2008 through June 30, 2011.

2. Instruct the Chairperson of the Board to sign the attached Notice of Intent (Attachment B) for the County of Los Angeles to contract for services in the CAPIT, CBCAP, and PSSF programs for FYs 2008-09 through 2010-11.
3. Delegate authority to the Director of the Department of Children and Family Services (DCFS), or designee, to sign and submit the attached plan (Attachment C) to CDSS.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTIONS

The purpose of the recommended actions is to ensure that the County of Los Angeles continues to receive CAPIT, CBCAP, and PSSF funds. These funds are awarded to community-based agencies to provide CAPIT, Family Support (FS), Family Preservation (FP), Time-Limited Family Reunification (TLFR), and Adoption Promotion and Support Services (APSS) to at-risk adults, children, and families in all five supervisorial districts, and across all eight Service Planning Areas (SPAs).

On June 24, 2008, your Board approved a two year extension of the PSSF contracts, consisting of the FP, FS, APSS programs, and the CAPIT contractors with an additional one-year option to extend with various non-profit agencies. The purpose of the extension is to allow DCFS to integrate the four PSSF programs with the CAPIT program into one new program no later than July 1, 2011. The new program service delivery model will include an assessment of the service needs of the children and families and will be structured to provide a continuum of integrated services and to eliminate duplicative services.

A new three-year plan will be required from DCFS and approved by your Board prior to the implementation of the new integrated service delivery program.

Implementation of Strategic Plan Goals

The recommended actions are consistent with the principles of Countywide Strategic Plan Goal #2: Children, Family and Adult Well-Being.

Funding agencies that provide community-based CAPIT, FS, FP, TLFR, and APSS are integral to DCFS' vision that children grow up safe, physically and emotionally healthy, educated, and in permanent homes. To date, our community-based agencies have been instrumental in providing needed support services to adults, children, families, and communities. CAPIT, CBCAP, and PSSF funding is another vehicle that the County of Los Angeles is able to utilize to further DCFS' ability to expand its resources in collaboration with community partners to provide a comprehensive child welfare system across functional and jurisdictional boundaries.

FISCAL IMPACT/FINANCING

CDSS approval of the attached updated plan will provide the County continued access to \$3,112,000 of CAPIT funding (100% State funding), \$453,000 of CBCAP funding (100% State funding), and \$9,244,000 of PSSF funding (100% Federal funding). Therefore, there is no County match requirement or no net County cost (NCC). The funding is included in the FY 2008-09 Adopted Budget and the FY 2009-10 Proposed Budget.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

As in previous funding cycles, CDSS requires counties to develop and submit a Board-approved, administratively combined three-year plan for CAPIT, CBCAP, and PSSF funding. For the purposes of improving county program coordination, collaboration, and outcomes, as well as to reduce duplicative services, CDSS requires counties to administratively combine CAPIT, CBCAP, and PSSF plans for the FY 2008 through 2011 funding cycle. CDSS requires maintaining separate fiscal accountability for each fund.

The County of Los Angeles initial 2005 three-year plan was developed in partnership with Inter-Agency Council on Child Abuse and Neglect (ICAN), Child Abuse Prevention Councils (CAPCs), Children's Planning Council (CPC), and a parent consumer and approved by your Board on March 21, 2006. With the June 24, 2008 Board approved extension of the current contracts, Los Angeles County is required at this time to provide only an updated plan to CDSS for approval. County Counsel and Chief Executive Office (CEO) reviewed and approved this Board letter.

CONTRACTING PROCESS

There is no additional contracting process needed for this action.

IMPACT ON CURRENT SERVICES

Approval of this plan will permit private, community-based non-profit agencies to continue to strengthen families' well-being and improve child safety in their homes. The objective of each program is to provide comprehensive services to enhance and ensure that families have the knowledge, skills, and support to keep their families together.

CONCLUSION

Upon approval by your Board, it is requested that the Executive Officer, Board of Supervisors, send an adopted stamped copy of the Board letter and attachments to:

1. The signed originals of the adopted Board letter, the Resolution, the Notice of Intent, and the three-year CAPIT, CBCAP, and PSSF updated plan to the California Department of Social Services, ATTENTION: Gregory E. Rose, Chief, Office of Child Abuse Prevention, 744 P Street MS 19-90, Sacramento, California 95814.
2. One (1) copy of the adopted Board letter, the Resolution, the Notice of Intent, and the three-year CAPIT, CBCAP, and PSSF updated plan to the Department of Children and Family Services, ATTENTION: Harvey Kawasaki, Division Chief, Community Based Support Division, 501 Shatto Place, Suite 300, Los Angeles, California 90020.
3. One (1) copy of the adopted Board letter, the Resolution, the Notice of Intent, and the three-year CAPIT, CBCAP, and PSSF updated plan to the Department of Children and Family Services, ATTENTION: Elma Forrest-Stewart, Program Manager, Adoptions Division, 3075 Wilshire Blvd., Room 217, Los Angeles, California 90010.

Respectfully submitted,



PATRICIA S. PLOEHN, LCSW
Director

PP:TM:SK:
CMM:RB:HK:fh

Attachments (3)

c: Chief Executive Officer
Acting County Counsel
Executive Officer, Board of Supervisors



County of Los Angeles
DEPARTMENT OF CHILDREN AND FAMILY SERVICES

425 Shatto Place, Los Angeles, California 90020
(213) 351-5602

PATRICIA S. PLOEHN, LCSW
Director

June 30, 2009

Mr. Gregory E. Rose, Chief
Office of Child Abuse Prevention
California Department of Social Services
744 P Street MS 19-90
Sacramento, California 95814

Board of Supervisors
GLORIA MOLINA
First District
MARK RIDLEY-THOMAS
Second District
ZEV YAROSLAVSKY
Third District
DON KNABE
Fourth District
MICHAEL D. ANTONOVICH
Fifth District

Dear Mr. Rose:

**THE PLAN/APPLICATION FOR THE CHILD ABUSE PREVENTION, INTERVENTION AND
TREATMENT PROGRAM, THE COMMUNITY-BASED FAMILY RESOURCE AND SUPPORT
PROGRAM, AND THE PROMOTING SAFE AND STABLE FAMILIES PROGRAM**

On behalf of the Los Angeles County Department of Children and Family Services, attached are the Resolution (Attachment A); the Notice of Intent (Attachment B); and the Child Abuse Prevention, Intervention and Treatment (CAPIT), the Community Based Child Abuse Prevention (CBCAP), and the Promoting Safe and Stable Families (PSSF) Updated plan (Attachment C.) Each document covers the period of July 1, 2008 through June 30, 2011.

If you have any questions, you or your staff may contact Harvey Kawasaki, Program Manager, at (213) 738-3000.

Sincerely,

Patricia S. Ploehn, LCSW
Director

Deanne Tilton-Durfee, Executive Director
Inter-Agency on Child Abuse and Neglect
Sharon Watson, Executive Director
Children's Council of Los Angeles County
Monika McCoy, Executive Director
Child Abuse Prevention Councils
M. S. Angelo
Parent Consumer

PSP:TM:hk

Attachments

ATTACHMENT A

RESOLUTION

This resolution must be adopted in order to certify the approval of the Governing Board to permit the County of Los Angeles to participate in the Child Abuse Intervention, Prevention and Treatment (CAPIT), Community Based Child Abuse Prevention (CBCAP), and Promoting Safe and Stable Families (PSSF) programs for Fiscal Years (FYs) 2008-09 through 2010-11; and to authorize the designated personnel indicated below to sign and submit the plan/application to the California Department of Social Services (CDSS), Office of Child Abuse Prevention (OCAP).

RESOLUTION

BE IT RESOLVED that the Governing Board of the County of Los Angeles authorizes the plan/application for CAPIT, CBCAP, and PSSF funding and that the person who is listed below, is authorized to sign and submit the transaction for the Governing Board.

NAME

TITLE

SIGNATURE

Patricia S. Ploehn Director, Department of
Children and Family Services

Patricia S. Ploehn

The foregoing resolution was on the 30th day of June, 2009, adopted by the Board of Supervisors of the County of Los Angeles and ex officio the governing body of all other special assessment and taxing districts, agencies and authorities for which said Board so acts.

SACHI A. HAMAI, Executive Officer-
Clerk of the Board of Supervisors of the County of
Los Angeles

BY

Lachelle Smitherman

Deputy

APPROVED AS TO FORM
BY COUNTY COUNSEL

ROSEMARIE BELDA

By

Rosemarie Belda
Principal Deputy County Counsel



ATTACHMENT B

NOTICE OF INTENT

**NOTICE OF INTENT REGARDING CAPIT/CBCAP/PSSF PLAN CONTRACTS
FOR LOS ANGELES COUNTY**

STATE FISCAL YEARS: 2008 THROUGH 2011

The undersigned confirms that the county intends to contract, or not contract with public or private nonprofit agencies, to provide services in accordance with Welfare and Institutions Code. **(W&I Code Section 18962(a)(2)).**

In addition, the undersigned assures that funds associated with Child Abuse Prevention, Intervention and Treatment (CAPIT), Community Based Child Abuse Prevention (CBCAP), and Promoting Safe and Stable Families (PSSF) will be used as outlined in statute.

The County Board of Supervisors designates Department of Children and Family Services as the public agency to administer the combined CAPIT, CBCAP and PSSF Plan. **Note: W&I Code, Section 16602 (b) requires that the local Welfare Department shall administer the PSSF program.**

Please check the appropriate box.

- ☒ The County intends to contract with public or private nonprofit agencies to provide services.
- ☐ The County does not intend to contract with public or private nonprofit agencies to provide services and will subcontract with _____ County to provide administrative oversight of the projects.

In order to receive funding, please sign and return the Notice of Intent by September 30, 2008 to:

California Department of Social Services
Office of Child Abuse Prevention
744 P Street, MS 11-82
Sacramento, California 95814



County Board of Supervisors Authorized Signature

DON KNABE

Print Name



6-30-2009

Date

CHAIRMAN, BOARD OF SUPERVISORS

Title

ATTEST: SACHI A. HAMAI
EXECUTIVE OFFICER
CLERK OF THE BOARD OF SUPERVISORS

By Lachelle Smithman, Deputy

ATTACHMENT C

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**



Prepared by

Department of Children and Family Services
425 Shatto Place
Los Angeles, California 90020

In association with

Inter-Agency Council on Child Abuse and Neglect (ICAN)
Child Abuse and Prevention Councils (CAPCs)
Children's Council of Los Angeles County
Community-Based Partners

Table of Contents

(Intentionally Blank)	3
Inter-Agency on Child Abuse and Neglect (ICAN)/Child Abuse Prevention Council (CAPC)/Promoting Safe and Stable Families (PSSF) Collaborative Bodies	4
Vision Statement	6
Needs Assessment/Description of Services	7
Planning Process	16
Competitive Bid Process For Service Delivery/Allocation of Revenue	16
Goals/Outcomes/Evaluation.....	17
County CAPIT/CBCAP/PSSF Program Accountability and Oversight	19
County Reporting	20
Fiscal	20
Child And Family Service Outcomes	21
Planning Bodies	26
Objectives.....	27
Staff Training.....	27
Technical Assistance	28
Baseline Data	28
Evaluation Processes	29
Service Category Allocation	29

ATTACHMENTS:

A 1 & A 2	ICAN Policy Committee Members & ICAN Bylaws
B 1 & B 2	CAPC Council Members & CAPC Bylaws
C 1 & C 2	Children's Council Members & Bylaws
Chart A	Los Angeles County Trend Data. 2002-2006
Chart B	Service Planning Area (SPA) Data. 2006
Chart C	Los Angeles County Ethnic/Racial Trend Data 2006
D 1.....	Service Goals/Outcomes and Expenditure Plan Summary
D 2	CAPIT Community Agency List and District Allocation Breakdown, FY 2008-2011
E 1	Service Goals/Outcomes and Expenditure Plan Summary
E 2	Family Preservation DCFS Office Allocation Breakdown, FY 2008-2011
F 1	Service Goals/Outcomes and Expenditure Plan Summary
F 2	Family Support Agency List and SPA Allocation Breakdown, FY 2008-2011
G 1.....	Service Goals/Outcomes and Expenditure Plan Summary
G 2	Adoption Promotion & Support and SPA Allocation Breakdown, FY 2008-2011
H 1.....	Service Goals/Outcomes and Expenditure Plan Summary, FY 2008-2011

LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011

LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011

1. Inter-Agency Council on Child Abuse and Neglect (ICAN)/Child Abuse Prevention Council (CAPC)/Promoting Safe and Stable Families (PSSF) Collaborative Bodies

Inter-Agency Council on Child Abuse and Neglect (ICAN)

The Inter-Agency Council on Child Abuse and Neglect (ICAN) was established in 1977 by the Los Angeles County Board of Supervisors (Board) as the official County agency to coordinate the development of services for the prevention, identification and treatment of child abuse and neglect. The Board also designated ICAN as the official child abuse council to provide recommendations to the Board on funding priorities and processes. ICAN is responsible for conducting needs assessments, developing funding guidelines and recommending funding priorities for Child Abuse Prevention Intervention and Treatment (CAPIT) funds and the County Children's Trust Fund monies.

The mandate for much of ICAN's work comes from the ICAN Policy Committee, which includes thirty-two (32) County, City, State and Federal agency heads as well as representatives from the University of California at Los Angeles (UCLA), the Children's Council of Los Angeles County, Police Chiefs' Association and five (5) private sector individuals appointed by the Board. Los Angeles County Sheriff Lee Baca chairs the ICAN Policy Committee.

ICAN's work is conducted through the ICAN Operations Committee, which includes designated child abuse specialists from each member agency. ICAN has numerous standing and ad hoc committees comprised of both public and private sector professionals with expertise in child abuse. These committees address a host of critical issues such as: review of child fatalities, including child and adolescent suicides; children and families exposed to family violence; development of systems designed to promote better communication and collaboration among agencies; prenatally substance affected infants; pregnant and parenting adolescents; abducted children and grief and loss issues for children in foster care and siblings of children who are victims of fatal child abuse; and a new effort to ensure that foster youth in Los Angeles County are provided with mentors. ICAN also produces two (2) annual reports, *The ICAN Child Death Review Team Report*, and *The State of Child Abuse and Neglect in Los Angeles County*. These reports provide visibility to data about child fatalities and child abuse in Los Angeles County and are used in the development of policies and programs for children and families.

In addition, twelve (12) Community Child Abuse Prevention Councils (CAPCs) interface with ICAN and provide valuable information and community-based efforts regarding child abuse related issues. ICAN has received national recognition as a model for inter-agency coordination for the protection of children. (Please see *Attachments A 1 and Attachments A 2 for a list of ICAN members and ICAN Bylaws*).

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

Los Angeles Community Child Abuse Prevention Councils (CAPCs)

The Los Angeles Community Child Abuse Prevention Councils (CAPCs) consist of twelve (12) community-based, multidisciplinary councils throughout Los Angeles County. The mission of the CAPCs is to reduce the incidence of child abuse and neglect, and to raise public awareness of child abuse and family violence issues. The membership of the CAPCs is made up of professionals working in the fields of child welfare, education, law enforcement, health and mental health as well as parents and anyone concerned about the problems of child abuse and family violence. Four (4) of the twelve (12) councils address special needs populations including: hearing impaired and deaf children, children with disabilities, the Asian Pacific Community and the GLBT Community. The other eight (8) councils are geographically based and cover most areas of Los Angeles County.

The Child Abuse Councils Coordination Project facilitates the joint projects of the twelve (12) CAPCs. Since the CAPCs are volunteer organizations, and most members have full time jobs apart from their involvement with the councils, it is important that projects can be implemented easily and quickly. The Coordination Project also serves the CAPCs by providing technical assistance and professional education, advocating for children issues, and networking with other councils and agencies on behalf of the CAPCs.

The Coordination Project has been in existence since 1987, and has been a non-profit corporation since March 1998. The Coordination Project acts as contractor with DCFS and the California Child Abuse Training and Technical Assistance Project (CATTA) to provide services to benefit the twelve (12) CAPCs in their efforts to prevent child abuse. The CAPCs are involved in the following ten (10) major projects: (1) Networking meetings with other children's collaboratives in Los Angeles County and California; (2) Coordination of the April Child Abuse Prevention Campaign; (3) Publication of the "Children's Advocate" Newsletter; (4) Coordination of the Report Card Insert Project; (5) Coordination of the child and adolescent suicide resource prevention cards; (6) Coordination of bulk mailings; (7) Establishment and maintenance of the CAPCs' Website: www.childabusecouncils.org; (8) Training and technical assistance to the Community Child Abuse Councils; (9) Special projects for individual councils; and (10) Partnership with the ICAN Child Death Review Team to provide a child death review team retreat, and public awareness materials and training for non-mandated reporters who may witness child abuse.

All of these projects promote public awareness of child abuse and neglect and awareness of available resources for intervention and treatment. *(Please see Attachments B 1 and B 2 for a list of CAPC members and CAPC Bylaws.)*

Children's Council of Los Angeles County

The Children's Council of Los Angeles County, formerly the Children's Planning Council, was created by the Board in 1991 to serve as its principal planning body to improve the conditions for children and families by integrating and coordinating health and human services. The Children's Council is comprised of more than fifty (50) members, including parent consumers, making them a countywide public/private multidisciplinary, collaborative, which encourages partnerships, promotes the use of data, developing resources and tools, and emphasizes the importance of outcomes and results.

Los Angeles County recognizes that measurable outcomes are critical, both in shaping program design or redesign and in determining program effectiveness. To accomplish this, Los Angeles County has adopted measurable indicators, which fall into five (5) categories: Good Health, Social and Emotional Well Being, Safety and Survival, Economic Well Being, and Education and Workforce Readiness. These categories are the five (5) outcome areas proposed by the Children's Council and adopted by the Board in January 1993 as part of the *County's Strategic Plan for Children, Youth, and Families*. They are the five (5) areas utilized in the Children's Scorecard, the tool used since 1994 for tracking and measuring our collective progress, and to guide our planning, policy recommendations, resource allocation, and community action toward improving these outcomes for all of the County's children. They are core components to children's success in school and life. In essence, the Children's Scorecard captures the well being of Los Angeles County children by race/ethnicity, SPA, and trends over time. *(Please see Attachments C 1 and C 2 for a list of CHILDREN'S COUNCIL members and CHILDREN'S COUNCIL Bylaws.)*

2. Vision Statement

Los Angeles County's vision is to improve the quality of life in the County by providing responsive, effective, and high quality public services that promote the self-sufficiency, well-being and prosperity of individuals, families, business and communities. This philosophy of teamwork and collaboration is anchored in the shared values of:

- | | |
|-------------------|-------------------------|
| ▪ Responsiveness | ▪ Integrity |
| ▪ Professionalism | ▪ Commitment |
| ▪ Accountability | ▪ A Can Do Attitude |
| ▪ Compassion | ▪ Respect for Diversity |

These shared values are encompassed in the County Mission to enrich lives through effective and caring service and the County Strategic Plan's five goals: (1) Operational Effectiveness; (2) Children, Family, and Adult Well-Being; (3) Community and Municipal Services; (4) Health and Mental Health; and (5) Public Safety. Improving the well being of children and families requires coordination, collaboration, and integration of services across functional and jurisdictional boundaries, by and between County departments/agencies, and community and contracting partners.

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

Beyond the three (3)-year program cycle, ICAN, CAPCs, Children's Council, and other prevention partners, including parent consumers, councils, and key stakeholders, will continue to work together to meet DCFS' three primary outcomes: (1) increased safety for children; (2) increased timelines for permanency; and (3) reduce reliance on out-of-home care. Achieving these outcomes includes the following focuses:

- Keep children and youth out of the child welfare system.
- Reduce the disproportionate number of children of color in foster care.
- Develop ways to make services more accessible, parent and customer friendly, better integrated, and outcome-focused.
- Improve and expand public information and community marketing campaigns regarding the meaning and importance of child abuse prevention, especially in isolated areas and special needs populations.
- Have a better understanding of how resources are being utilized, how well services are being provided, and what are the results of the services: Is anyone better off?
- Address areas needing improvement as identified in the Los Angeles County 2008 Children's Scorecard and the Los Angeles County's 2008-2009 System Improvement Plan (SIP).

3. Needs Assessment/Description of Services

Los Angeles County is one of the largest counties in the nation, encompassing 4,083 square miles. Demographics from 2008 indicate that Los Angeles County is the nation's most populous county, with more than 10.3 million residents of which 47.3% are Latinos, 29.2% are Caucasian, 13.1% are Asian/Pacific Islanders, 9.6% are African American, and .9% are others (including Native Americans). Attached Charts A, B, and C (taken from the Los Angeles County 2008 Children's Scorecard) provide a breakdown of Los Angeles County trend data by Service Planning Area (SPA) and race/ethnicity, highlighting disparities in overall well being for children of color.

DCFS continues to make great strides in involving stakeholders, current contractors, community organizations, parents, foster/kinship caregivers, foster youth, researchers, and community members and consumers in child welfare decision making. The Department views communities in which families reside as potential strengths. In addition to the work of ICAN, the CAPCs, the Children's Council, and other prevention partners, over the last three (3) years, Los Angeles County has convened numerous focus groups designed to further improve outcomes for children and families. The development of Los Angeles County's Three (3)-Year CAPIT, CBCAP, and PSSF plan is drawn from these collaborative efforts as well as the Self-Assessment Report and subsequent 2008-2009 SIP Report. Below is a list of the

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

areas needing improvement taken from the reviews and reported in the 2008-2009 SIP Report.

- A. Safety
 - 1. Reentry Following Reunification
- B. Permanency
 - 1. Reunification Within 12 Months
 - 2. Adoption Within 24 Months
 - 3. Exits To Permanency (24 Months in Care)
 - 4. Exits To Permanency (3 Year and Longer)
- C. Systemic Factors
 - 1. Recruiting and Supporting Resource Families
 - 2. Case Planning

Consistent with the three (3) focus areas as identified in the 2008-2009 SIP Report, the Board approved recommendations submitted by the Los Angeles Children's Council's Children's Scorecard Report aimed at increasing the number of children and youth living in safe, stable and nurturing families in 2005.

To develop and implement strategies for improving outcomes in these three (3) areas, DCFS and the Probation Department, in partnership with the Los Angeles County Commission for Children and Families, is currently working with community partners to develop plans in the following areas: Prevention, Family Reunification, and Permanency for Youth.

DCFS's 2008-2009 SIP Report includes many strategies to achieve improved outcomes for children and families. Several of these strategies involve increasing the availability of services through initiatives such as: PSSF, CAPIT, CBCAP, First 5 LA, and other approaches in the areas of prevention, reunification and permanency as discussed under the section entitled "Description of Service Delivery for Special Needs Children and Families and Children at High Risk of Abuse and Neglect" beginning on page thirteen (13) of this report.

Description of CAPIT Services

- **Individual, family and group counseling:** Counseling may take place in the home, at a center, or other location that provides best access for the child and family. Counseling includes psychosocial assistance to help raise awareness and understanding, solve problems, develop insight, change behaviors, become knowledgeable about available community resources, and, ultimately, strengthen the family to nurture and care for itself. Counseling is prevention focused, with the goal of assisting families to avoid entry into the public child protective services and dependency court systems.
- **Parenting education and support groups:** These groups provide interactive parenting skills instruction. A professional level instructor trained in the prevention of child abuse and neglect and parenting techniques facilitate the groups. Agencies must demonstrate how the parenting groups meet the particular needs of the agency's families. Parenting groups are for a minimum of twenty (20) sessions

LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011

conducted over a period of no less than twenty (20) weeks. Parents receive instruction and training on anger management, impulse control, building self-esteem, cultural differences in child rearing practices, communication skills, child and adolescent development, human sexuality, positive discipline, and age appropriate expectations. Agencies must administer a pre and post test to the parent, and evaluate the skills and knowledge gained by the parent.

- **In-home services, including counseling, crisis response, and teaching and demonstrating homemaking instruction:** This service recognizes several basic tenets:

1. Families' problems occur at all hours and many isolated families are more reachable and favorably inclined to assistance when it occurs in their own homes.
2. Visiting with a family in the home provides an opportunity for important observations that might be missed in a clinic setting.
3. At-risk families often lack child care and transportation resources that would allow them to access services outside the home in a timely manner.
4. Visits assist the visitor to be familiar with the neighborhood and community in which the family lives.

Teaching and demonstrating homemaking instruction involves instruction and assistance relative to the safe care and nurturing of the child and adequate maintenance of the home. It may include modeling appropriate play with children, assistance with organizing daily chores and shared responsibilities of members of the household, etc. Assisting a family to deal with a crisis, as well as non-crisis counseling, includes problem solving with the family, reviewing available resources and arranging/providing further help.

- **Case management services:** These services involve assessment of the needs of the child and family, referral to appropriate resources and follow-up and documentation to assure that clients receive needed services. Agencies must agree to be the fixed point of responsibility for coordinating all child abuse prevention services required by the family.
- **Twenty-Four (24)-hour telephone availability to agency's clients:** This service involves an "on call" system whereby clients served by a community agency can access agency staff twenty-four (24) hours a day.
- **Outreach to promote child safety, empower families and identify at risk families:** Outreach services may include activities and collaborations with schools, medical facilities, housing projects, youth recreation facilities, and other appropriate venues where children and families needing services may be identified. Such services are particularly important in identifying isolated families and strengthening communities to better serve all families.

Within the framework of the above comprehensive services, several community agencies in Los Angeles County are funded to provide specialized services to unique or highly under-served populations. Services are funded for deaf children and families, parent inmates at both women and men's jails, a hospital based multidisciplinary evaluation center, as well as services to specific ethnic groups, including Samoan, Korean, Chinese, Japanese, Asian-American, American Indian, Armenian, Latino, and others.

LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011

Description of CBCAP Services

Community-Based Child Abuse Prevention Program (CBCAP) funding was granted to Los Angeles County to increase community awareness of existing prevention services and to strengthen community and parental involvement in child abuse prevention efforts. Los Angeles County expends these funds for their Alternative Response Services (ARS) Program. The ARS Program provides services to families with inconclusive findings of child abuse/neglect, but who remain at risk and are in need of preventive services. ARS is designed to provide families with Family Preservation (FP) services, which focus on the needs and functioning of the family unit. Parents actively participate in their case plan via a case conference to determine what services are needed to assist families at functioning at their optimum level. Services are delivered in a comprehensive, coordinated manner that allows for restructuring based on the client's needs. Parents have an integral part in the implementation of services as this program promotes open communication between the families and their service providers so services can be tailored as needed.

Upon conclusion of ARS, families evaluate services received by completing a client satisfaction survey. The FP program manager reviews the surveys to improve accountability, service delivery and effectiveness based on qualitative criteria and data collection.

Description of Family Support (FS) Services

- **Emergency Basic Support Services:** These services assist families with daily life necessities, such as, vouchers to purchase clothing, utilities, food, furniture, household items, or school items, transportation services, housing assistance, and minor home/car/appliance repair and gasoline.
- **Structured Parent-Child and/or Family-Centered Activities:** These are group activities to improve parent-child and/or family relationships. These activities are designed to teach families how to: spend quality time together, facilitate positive parent-child and family interaction, share, and interact with the community. These activities will also include recreational and social activities such as field trips, parent-child or family dinners, recreational activities, holiday gatherings, etc.
- **Employment Services:** These services are designed to improve a family's ability to obtain employment to meet their basic needs. These services include, but are not limited to, remedial education, career and vocational counseling, employment preparation and job training, and assistance with finding employment.
- **Health, Parenting, and/or Other Education Programs:** These are services to help families attain and maintain optimal functioning and family health including, but not limited to, parenting skills, problem solving and communication skills, coping with stress, family literacy, household management and budgeting, and meal planning and food preparation.
- **Case Management Services:** These services include determining which service is needed and available to address the families needs, developing in partnership with the family a written individualized service plan, conducting ongoing case reviews, documenting the family's progress, and providing follow-up services, when appropriate.

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

- **Linkage Services:** These are services, which include, but are not limited to, connecting families to the following: alcohol and substance abuse treatment services; childcare services; domestic violence services; health care services; housing services; mental health services; Regional Center services; and special education services.

Description of Family Preservation (FP) Services

- **Alternative Response Services (ARS):** DCFS has partnered with community-based agencies to ensure that families with inconclusive child abuse or neglect findings, but who remain at risk and are still in need of preventive services, receive three (3) months of FP services.
- **Core Services:** These services consist of providing families with four (4) in-home outreach counseling sessions each month, developing the multidisciplinary services plan, and providing clinical supervision.

Description of FP Supplemental Services

- **Child Focused Activities:** These are age-appropriate activities (i.e., parenting and/or anger management classes) designed to enhance a child's growth and development and are provided at the same time the parents are receiving FP services.
- **Child Follow Up Visit:** This is a subsequent visit provided to a family whenever one of their children is absent during an In-Home Counseling Session.
- **Counseling Services:** These are face-to-face meetings/interventions by a counselor with an individual, couple, family, or group to: (1) help identify and assist in solving family problems; (2) identify substance abuse and refer for treatment; (3) address and treat domestic violence or anger management issues; and (4) help identify personal, vocational or educational goals.
- **Drug Testing:** This service involves drug testing of urine samples for parents or primary caregivers whose drug use/abuse has contributed to their inability to care for their children.
- **Emergency Housing:** This is temporary housing that is provided for a family up to four (4) days.
- **Parenting Training Services/Fatherhood Program:** These are services that support and enhance parenting skills through training in areas such as: (1) anger management; (2) impulse control; (3) child development; and (4) alternative discipline.
- **Substance Abuse Assessment and Treatment:** These are services provided for alcohol and drug treatment recovery services to eligible clients.
- **Substitute Adult Role Model Services:** These are services in which trained adult mentors are paired with children and youth to: (1) foster positive behavior through the mentor's example; and (2) broaden the children's recreational, social, and educational dreams through shared experiences.
- **Teaching and Demonstrating Homemaker Services:** These are services in which a worker demonstrates and teaches primary caregivers the skills to successfully manage and maintain a home, including, but not limited to, home safety, cleanliness, meal planning, and budgeting.

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

- **Transportation Services:** This is a service to provide transportation to families to a specific service site by means of agency passenger vanpool, private vendor, or bus fare/pass.
- **Linkage Services:** These are services, which include, but are not limited to, connecting families with the following: alcohol and substance abuse treatment services; mental health services; childcare services; educational services; employment/training services; health care services; Healthy Start support services; housing services; income support services; Partnership for Families Initiative; physical and developmental services; Regional Center services; self-help/family support groups; special education; and PSSF services.

Description of Adoption Promotion and Support Services (APSS)

- **Individual, Group and Family Therapy:** This is therapy for families who are either matched with a child or have a child placed in their home. Clinical issues to be addressed include issues of loss, rejection and abandonment, guilt and low self-esteem, anger and resentment, split loyalty, embarrassment, transference and projection, sabotage, birth parent involvement, trust and attachment issues, adjustment difficulties, redefining boundaries and relationships, and understanding why "traditional" parenting does not often work with children of abuse and neglect, and guidance regarding successful parenting.
- **Adoptive Parent Mentor Program:** This program provides mentoring to parents who have adopted children.
- **Support and Discussion Groups:** These groups shall be provided in both English and Spanish for: (1) prospective and new adoptive parents (including kin-adopt parents); (2) birthparents; (3) children (including children who have an alternative permanent plan of adoption) to discuss concerns, issues, frustrations, experiences, and successes related to everyday family life and child rearing.
- **Case Management Services:** These services include determining which service is needed and available to address the families needs, developing in partnership with the family a written individualized service plan, conducting ongoing case reviews, documenting the family's progress, and providing follow-up services, when appropriate.
- **Linkage Services:** These are services, which include, but are not limited to the following: Childcare services; health care services; mental health services; physical and developmental services.

Description of Time-Limited Family Reunification (FR) Services

DCFS entered into a Memorandum of Understanding (MOU) with DHS Alcohol and Drug Program Administration (ADPA) for the of enhancing, through funding, the access and availability of alcohol and drug assessment and treatment services for DCFS families who are eligible to receive PSSF Time-Limited Family Reunification services. In order to provide these extremely important services to DCFS families, DHS will subcontract with the Community Assessment & Service Center (CSAC) Program and Alcohol and Other Drug (AOD) treatment agencies. The CSAC program provides assessments to participants who are suffering from substance abuse and addiction issues, and determines an appropriate level of care. Clients are then referred to DHS contracted treatment providers, who currently provide services to such programs as CalWORKS, General Relief, Proposition 36, and indigent participants. The intent of the

LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011

MOU is to connect DCFS families with timely, intensive and responsive drug and alcohol treatment and recovery services in order to shorten the time it takes for them to reunite with their children, who have been placed in out-of-home care fifteen (15) months or less.

Description of Service Delivery for Special Needs Children and Families and Children at High Risk of Abuse and Neglect

The following describes some of the initiatives for special needs children and their families, as well as children at high risk of abuse and neglect.

- **Alternative Response (ARS) Program** is a community partnership, which provides FP services for three months to families with inconclusive findings of child abuse/neglect, but who remain at risk and are in need of preventive services.
- **Asian Pacific Project** provides culturally, sensitive child welfare services in order to preserve families in Los Angeles County's Asian Pacific communities. Targeted communities are Cambodian, Chinese, Japanese, Korean, Laotian, Tagalong, Thai, and Vietnamese.
- **American Indian Child Welfare Unit** provides culturally appropriate services to DCFS American Indian children and families. It also follows the legal mandates of the Indian Child Welfare Act (Public Law 95-608). The unit provides generic case management services to families referred to DCFS for allegations of child abuse or neglect and works closely with the local Indian agencies and tribal government to ensure families receive appropriate services.
- **Asian Pacific Program** serves the Asian/Pacific Islander communities and is capable of handling approximately twelve (12) language/dialects spoken in the target communities. The goal of the program is to provide culturally and linguistically appropriate child welfare services from case opening to termination in order to preserve the family.
- **Black Family Investment Project** serves African American families in lieu of juvenile court action. Families served have at least one child between the ages of six (6) and fifteen (15) and reside in either South or Southwest Los Angeles or the Compton area with the purpose of maintaining the family unit, while assisting in diverting children away from antisocial and gang activity.
- **Central Los Angeles Sexual Abuse Unit** provides group therapy for families where intra-familial child sexual abuse has occurred. Both parents and children meet weekly with master's level students, graduates, Licensed Clinical Social Worker (LCSW), Licensed Marriage, and Family Therapist interns.
- **Concurrent Planning** is a process by which there is early assessment of a child's potential to safely return home while, at the same time, developing an alternative plan for legal permanency of adoption or legal guardianship should reunification not be able to safely occur.
- **Deaf Services Unit** is a specialized unit, which provides a full range of services countywide from Emergency Response (ER) to Permanency Planning (PP) for abused/at risk deaf children, their hearing siblings, and their deaf or hearing parents. Unit staff is representative of the deaf, partially hearing, and hearing communities. Sign language interpreters are utilized, as case situations require.
- **Family Assessment Services Team** utilizes a multidisciplinary assessment in serving families with children at risk of gang violence. The assessment

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

team includes representatives from DCFS, Mental Health, Probation, Law Enforcement, and the Board of Supervisors.

- **Family Group Decision Making** provides an opportunity for extended members of a family referred to DCFS to aid in the course of preserving families, or providing permanency for children if out-of-home placement is needed.
- **Family to Family** builds community partnerships to facilitate placements and achieve permanency for children in their communities, and assists in the development, training and support of placement resources for families.
- **HUB/Assessment Services** is a collaborative effort between DCFS and community partners to provide assessment and treatment services as needed to children supervised by DCFS. The goal is to assist line social workers in developing an appropriate case plan to meet the unique needs of each participating child.
- **Kinship Guardianship Assistance Program** provides financial assistance for relative caregivers, who are granted legal guardianship and dependency court jurisdiction is terminated.
- **Latino Family Preservation Program** is a community-based program, which operates in areas of Los Angeles County where there is a high concentration of Latino families involved in the child welfare system. The five (5) program goals are child protection; family preservation; family empowerment; reducing the need for Dependency Court intervention; and demonstrating the program's ability to be a cost effective, efficient service delivery model.
- **Medical Placement Unit** consist of four specialized units, which provide case management services to families who have a medically fragile child or children as defined by AB 636, which require special procedures, equipment, devices, therapies, and/or ongoing medical care and assessment. The Unit assists parents and caregivers in receiving the training required to care for these children and locating foster home, small family homes, group homes, and specialized care facilities.
- **Partnerships for Families** is a First 5 LA initiative to develop child abuse prevention community-based service networks, which serves children zero (0) to five (5) years of age who are at risk of maltreatment. The purpose of the networks is to create community partnerships to increase the availability and accessibility of both formal services and informal supports for families before child protective services involvement is necessary.
- **Permanency Partners Program (P3) Pilot Program** is designed to create permanency option for dependent youth twelve (12) and older who currently have a case plan of long-term foster care by creating a partnership between a youth and an adult that he/she has identified as being significant to his/her life. If successful, the youth will exit foster care to a permanent home or, at a minimum, with an established long-term relationship with a caring adult.
- **Point of Engagement** is a collaborative public and private initiative that provides a community safety net for DCFS children and families. It provides a faster response for the provision of services and, using a team approach, an emphasis on shared decision making and comprehensive case evaluations and investigations. Point of Engagement uses a multi-disciplinary approach that includes the family in the process of selecting and planning for the delivery of needed services. Pont of Engagement engages resources within the DCFS and the Departments of Mental Health, Probation, Parole, Public Social Services and Sheriffs.

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

- **Public Health Nursing Program** assists line DCFS social workers in promoting health, preventing disease, and facilitating the provision of health care services to allow children to reach their optimal level of health. Public Health Nurses are available to assist line workers in ensuring that children receive proper medical care, assessment, and to aid in cases requiring medical consultation.
- **Runaway Adolescent Program** provides countywide services to DCFS and Probation youth ages fourteen (14) to seventeen (17), who have a history of runaway and pre-delinquent behaviors. The program's goal is to assist homeless youth and to provide a safety net and reunification services, if possible.
- **Sensitive Case Unit** provides protective services to children whose parents are DCFS employees, political officials, law enforcement personnel or a high profile case (i.e., one involving public figures from the entertainment industry, professional athletes, etc.).
- **Special Immigrant Status** is the countywide liaison service between DCFS and the Department of Homeland Security Citizenship and immigration services. This program assists undocumented children in obtaining and filing lawful permanent residence cards. The program partners with local consulates and community agencies that advocate for the rights of immigrant children.
- **Structured Decision-Making** is to assist line social workers in assessing risk, in targeting services to children who are at greatest risk of maltreatment, and in improving outcomes for children and families such as the reduction of the recurrence of child maltreatment. It also provides managers with information for improved planning and resource allocation.
- **Substance Abuse/Drug Testing Services** are available to determine whether parents or caregivers' abilities are impaired by the use of alcohol and drugs; if parents/caregivers need to be referred for alcohol/substance abuse treatment, and to monitor progress in treatment. Ultimately, test results are used to evaluate if children can remain safely in the home of their parents and caregivers, or if children can be safely returned to the care of their parents and caregivers.
- **System of Care** is a collaborative effort between the Departments of Mental Health, Children and Family Services, Probation and school districts, parents and communities to reduce higher levels of care for high-risk children and youth. System of Care is strength based and family focused with therapists and case managers going into the home and providing intensive, in-home individual and family therapy. The program operates twenty-four (24) hours a day, seven days a week. System of Care is targeted for children who are at risk of being placed in a higher level of care, where outpatient services have previously been unsuccessful.
- **Team Decision Making** involves birth families and community members along with resource families, service providers and agency staff, in all placement decisions, to ensure a network of support for children and their caregivers.
- **Up-Front Assessment (UFA)** is a tool to help CSWs make decisions which are in the best interest of the child. DCFS established Up-Front Assessment in all DCFS offices located throughout Los Angeles County. Through the collaboration of existing contracted Family Preservation agencies, this UFA model utilizes experts in the area of Mental Health, Substance Abuse, and Domestic Violence to provide comprehensive assessments and to connect families with treatments and ancillary services in the community. The expertise that these agencies provide will allow CSWs to make more informed case decisions. The goal of UFA is to prevent

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

unnecessary out-of-home placement through more thorough investigation and assessment and in many cases, allow children to remain safely in their homes.

- **Wraparound** is a multi-agency initiative, which is voluntary, family-centered, strengths-based, needs-driven planning and service delivery process. It is a voluntary process, which support families in their efforts to keep or return their children home. It advocates for family-professional partnership to ensure family voice, choice and ownership. Wraparound children and family teams benefit children by working with the family to ensure permanency. It is a voluntary process.

4. Planning Process

To address the complex needs of at-risk families, DCFS continued to commit to a participatory planning process, promoting partnerships across disciplines and agencies. DCFS initiated countywide stakeholder meetings with representation from each of the eight (8) SPAS, including parents/consumers; quarterly FS Circle of Support and CAPIT meetings; monthly FP Roundtable meetings; Community Advisory Council and SPA meetings. Additionally, to carry out its responsibilities for conducting the needs assessment and developing recommendations for funding priorities and guidelines, Los Angeles County's Children and Family Commission, ICAN, CAPCs, the Children's Council, and other preventive partners, continued to convene numerous broad-based workgroups. The intent was to discuss community issues as they relate to DCFS service delivery and unmet community needs.

Moreover, DCFS staff continued to facilitate monthly regional or community meetings and presentations to disseminate pertinent information. Participants included parents, advocates, youth, County departments with direct responsibility for children and families, school districts, community-based organizations, representatives from various ethnic, faith, geographic and business communities, and many more.

5. Competitive Bid Process for Service Delivery/Allocation of Revenue

DCFS developed and issued a performance-based RFP on March 25, 2005, for three (3) PSSF program categories (i.e., Family Support, Family Preservation, and Adoption Promotion and Support services) for the period of August 1, 2005 through June 30, 2008. Community-based organizations were selected to provide FP in each of the DCFS office locations and APSS and FS services in each of the eight (8) SPAS. *(Please see Attachments D1 & D2, E1 & E2, F1 & F2, G 1 & G2, H 1).*

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

On June 24, 2008, the Board of Supervisors approved a two (2)-year extension of the existing PSSF/CAPIT contracts with an additional twelve months, if necessary, beginning July 1, 2008 and ending June 30, 2011. The extension of these contracts allow DCFS to:

- Eliminate some duplication of services, and therefore, allowing additional services to be provided efficiently.
- Have cost benefits in that DCFS will only have to conduct one (1) very large solicitation process as opposed to conducting two (2) large solicitations.
- Synchronize contract terms so CAPIT, FS, FP, and APSS services will start and end at the same time.
- Explore the feasibility of using many of the same elements of the CAPIT contract in the future FS, FP, and APSS contracts, e.g., use of matching funds, which would allow for more services to be provided.
- Develop a framework to address a continuum of services, and meet the concerns of the community, particularly in aligning the service delivery area of CAPIT contracts into either SPA or DCFS Office Boundaries.
- Avoid a lapse in service for agencies to provide child abuse and neglect prevention, intervention, and treatment.

DCFS anticipates being able to release one RFP in 2010 for integrating the PSSF, CAPIT, and CBCAP services. The intent is to strengthen community-driven collaborative efforts, braid funding (i.e., leveraging and increasing the effectiveness of available funding through countywide service planning), and to continue to coordinate and integrate services for maximum prevention efforts.

6. Goals/Outcomes/Evaluation

To most effectively evaluate and support the CAPIT/CBCAP/PSSF programs in Los Angeles County, DCFS developed various methods in which to evaluate goals and outcomes. The CAPIT/CBCAP/PSSF funded agencies are as diverse as the needs of the ethnic and cultural communities that make up Los Angeles County; thus, each funded agency is evaluated and supported individually for its unique program, as well as in total, by the Department's program analysts. Individualized attention is accomplished through:

- Site Visits, which include review of the goals and services as noted in the agency's statement of work, technical support, and encouragement toward program enhancements such as outreach activities.
- Regular Support Forums, which allow for networking among the various agencies, discussion of successes, and sharing of 'lessons learned'; thus enhancing knowledge which in turn aids in developing recommendations for further program and policy enhancement.
- Client Satisfaction Surveys, which assess engagement, short-term, intermediate and long-term goals.

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

DCFS strives to achieve the following outcomes for children in families residing in Los Angeles County: Safety, Good Health, Social/Emotional Well Being, Economic Well Being, Scholastic Achievement and Work Force Readiness. It is the Department's mission that in collaboration with our community partners families will be more capable of providing a safe and stable home environment that addresses the unique needs of each child. DCFS recognizes that an individual's satisfaction with services is key in developing and supporting healthy families. As a result, DCFS has developed in conjunction with our currently funded CAPIT/CBCAP/PSSF agencies a client satisfaction survey that measures engagement, short-term, and intermediate outcomes. These outcomes are addressed by indicators that rank a client's response on how much the client feels the services are helping them, how satisfied they are with the services they are receiving, how respectful and courteous they find the staff, and if they would seek future services if necessary. Additionally agencies have developed their own pre and post-tests, measuring short-term outcomes specific to an individual's progress in their programs.

This user friendly client satisfaction survey also gathers critical demographic information that can be used to determine what services may be lacking for a particular population in a specific region of the county. It gathers information on how the client was referred to the service, the type of child abuse prevention services they are receiving, and the length of time they have been receiving services. CAPIT/CBCAP/PSSF funded agencies are expected to survey their clients once every quarter; thus, providing the Department with ongoing client satisfaction data and to what extent services are helpful for those in a program for a specific period of time.

The prevention of child abuse does not solely rest on the ability of any program and the limited services it can provide to a population as large and as diverse as Los Angeles County. It is recognized that the incidence of child abuse is impacted by a number of factors including but not limited to economics, housing, transportation, education, childcare, and employment. Therefore, long term outcomes can only be defined by how the CAPIT/CBCAP/PSSF program in conjunction with other services affect the trends in child abuse. This survey is able to capture what services clients perceive as difficult to acquire in their community. Determining what clients perceive as lacking in their community provides additional data that helps identify critical needs that impact the well being of families and children.

Data for this survey will be gathered from CAPIT/CBCAP/PSSF funded agencies and compiled as a whole, and for each individual agency. Agencies will receive the compiled data to further assess, develop and enhance their own individual programs. This outcome data assists in indicating if we are meeting those needs identified in the needs assessment, in addition to what needs still exist as perceived by the clients.

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

DCFS continues to collect data from the Family Preservation providers. A baseline for service delivery has been established and has afforded the ability to monitor the impact of family preservation services on family functioning and how families have improved. The data is extracted from the service providers' monthly reports, semi annual reports, annual reports, and reimbursement invoices. All thirty-eight (38) agencies have volunteered to measure family functioning at case opening and closing via a county approved assessment tool. The aforementioned reports contain the following information, which DCFS program staff monitors and tracks:

- Description of the services/activities provided;
- Monitors program utilization via expenditures;
- Unduplicated counts of children, families, and adults served;
- Matching of services/activities rendered with monthly reimbursement invoices;
- Parental involvement on program oversight boards;
- Meeting dates of service providers with collaboratives;
- Development of new collaboratives;
- Existence of a program evaluation component; and
- Participation in monthly Roundtable meetings hosted by DCFS.

Initial data continues to indicate that when Family Preservation services are introduced at the initial case opening, there is a reduction in the number of children entering into the Los Angeles's foster care system and in the length of time that children stayed in out-of-home placement.

In addition, as a part of the service agreement, service providers must develop and implement a quality control plan, documenting how the plan will meet the quality of services as required by the agreement. Identified problems are addressed and resolved in one of the following three (3) means: (1) ongoing technical support provided by DCFS program staff to service providers, (2) in-person service provider site visits conducted by DCFS program staff, and, (3) collective with all service providers in Circle of Support partnership meetings hosted by DCFS.

7. County CAPIT/CBCAP/PSSF Program Accountability and Oversight

DCFS program staff provide telephonic and on-site technical reviews to community-based agencies to ensure contract compliance. Quarterly CAPIT and FS Circle of Support Meetings, monthly FP Roundtable Meetings and monthly/quarterly network meetings are conducted to provide the agencies with technical assistance from DCFS program staff to ensure contract compliance. The meeting also allow the agencies the opportunity to come together to share ideas, discuss program issues and enhance their existing community-based networks, and resolve identified problems.

In addition to promoting community-based programs and resources within DCFS, DCFS program staff provide ongoing training and assistance to DCFS line social work staff. They also review monthly program expenditures in order to monitor over and under expenditures of CAPIT/CBCAP/PSSF allocations.

The Contract Accounting Section in the Accounting Services Division is in charge of establishing encumbrances for each agency based on the authorized contract awarded

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

by the County Board of Supervisors. Each agency is paid according to the terms and conditions stated in the contract. In addition, the County Fiscal Manual and other guidelines issued by County Auditor-Controller's Office provide internal control tools to satisfy future audits which are required. The Encumbrance and Payment process contains a multi-level approval system, which is as follows:

- Each payment requires review and approval by Program Manager and at least one accounting supervisor on the actual invoice. The payment will be data entered into the County on-line payment system with approval from two additional accounting supervisors or managers.
- The accounting staff reconciles the expenditure reports on a monthly basis.
- All payments are processed through on-line Countywide Accounting and Purchasing System (CAPS) and the invoices and payment records are stored in a designated storage space by fiscal year.

8. County Reporting

DCFS's Bureau of Information Systems provides information system services. The bureau is responsible for the following:

- Gathering, managing, storing, disseminating program information.
- Providing a technological environment to support DCFS's mission and goals.
- Coordinating the Department's service 'delivery activities through the development of tools and software applications.
- Supporting the County's participation in the statewide CWS/CMS application.
- Partnering with DCFS program staff to guide and improve data collection methodology and the reporting of performance measures and outcomes.

9. Fiscal

DCFS CAPIT/CBCAP/PSSF program analysts monitor the monthly expenditures/invoices for each program and inform contract agencies via meetings, telephone, and written correspondence in the event that there are program under or over expenditures. The DCFS Accounting staff process all invoice payments through the Countywide Accounting and Purchasing System (CAPS) and the invoices and payment records are stored in a designated storage space by fiscal year for five (5) years and then archived. Effective July 1, 2005, CAPS began electronically storing fiscal data was renamed Electronic County Accounting and Purchasing (E-CAPS).

Due to the multiple funding sources (i.e., Federal, State, and net County cost) allocated to community-based agencies to provide PSSF services, DCFS is in the process of establishing specific cost centers to ensure fiscal accountability. In addition, community-based agencies will submit invoices to DCFS and DCFS will submit County Expense Claims to the Office of Child Abuse and Prevention (OCAP), using the Program Codes (i.e., 515 Family Preservation, 516 Family Support, 675 Adoption Promotion and Support, and 676 Time-Limited Family Reunification) as instructed in County Fiscal Letter (CFL) No. 01/02-37.

Los Angeles County is committed to achieving the following child and family service outcomes with the PSSF programs listed below:

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

Child & Family Service Outcomes

1. Children are, first and foremost, protected from abuse and neglect.

Name of Service	Service Sites	Target Population
Family Support	Countywide	<ul style="list-style-type: none"> Caregivers with inadequate parenting skills Families with pregnant or parenting teens Families referred by DCFS who have an unfounded allegation, but still need services to avoid future DCFS involvement
Family Preservation	Countywide	<ul style="list-style-type: none"> Families that have an inconclusive child abuse or neglect allegation who are in need of support services (Alternative Response Services) Families in the DCFS/Probation systems with a child(ren) who has been neglected or abused and who is at imminent risk of placement in out-of-home care Families with child(ren) in out-of-home placement who may be safely returned sooner, as order by the court, if FP services are provided
Time-Limited FR	Countywide	<ul style="list-style-type: none"> Families with substance abuse issues and who have a child(ren) placed in out-of-home care 15 months or less

2. Children are safely maintained in their own homes whenever possible.

Name of Service	Service Sites	Target Population
Family Support	Countywide	<ul style="list-style-type: none"> Caregivers with inadequate parenting skills Families with pregnant or parenting teens Families referred by DCFS who have an unfounded allegation, but still need services to avoid future DCFS involvement
Family Preservation	Countywide	<ul style="list-style-type: none"> Families that have an inconclusive child abuse or neglect allegation who are in need of support services (Alternative Response Services) Families in the DCFS/Probation systems with a child(ren) who has been neglected or abused and who is at imminent risk of placement in out-of-home care Families with child(ren) in out-of-home placement who may be safely returned sooner, as order by the court, if FP services are provided

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

3. Children have permanency and stability in their living situations.

Name of Service	Service Sites	Target Population
Family Support	Countywide	<ul style="list-style-type: none"> ▪ Caregivers with inadequate parenting skills ▪ Families with pregnant or parenting teens ▪ Families referred by DCFS who have an unfounded allegation, but still need services to avoid future DCFS involvement
Family Preservation	Countywide	<ul style="list-style-type: none"> ▪ Families that have an inconclusive child abuse or neglect allegation who are in need of support services (Alternative Response Services) ▪ Families in the DCFS/Probation systems with a child(ren) who has been neglected or abused and who is at imminent risk of out-of-home placement ▪ Families with child(ren) in out-of-home placement who may be safely returned sooner, as order by the court, if FP services are provided
Adoption Promotion and Support	Countywide	<ul style="list-style-type: none"> ▪ Children with an alternative permanent plan of adoption for whom recruitment efforts are underway; children in long-term foster care who and could benefit from a permanent plan of adoption, and children who are hesitant about being adopted ▪ Families pursuing adoption by becoming a resource family through participation in Partnering for Safety and Permanence-Model Approach to Partnership in Parenting ▪ Families involved in the adoption process, including pre-adoption activities and the adoption home study ▪ Children and families in need of support and services before, during, or following adoptive placement ▪ Families in need of support and services due to risk of adoption disruption after finalization ▪ Adoptive families adopting a sibling group

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

4. The continuity of family relationships and connections is preserved for children.

Name of Service	Service Sites	Target Population
Family Support	Countywide	<ul style="list-style-type: none"> ▪ Caregivers with inadequate parenting skills ▪ Families with pregnant or parenting teens ▪ Families referred by DCFS who have an unfounded allegation, but still need services to avoid future DCFS involvement
Family Preservation	Countywide	<ul style="list-style-type: none"> ▪ Families that have an inconclusive child abuse or neglect allegation who are in need of support services (Alternative Response Services) ▪ Families in the DCFS/Probation systems with a child(ren) who has been neglected or abused and who is at imminent risk of placement in out-of-home care ▪ Families with child(ren) in out-of-home placement who may be safely returned sooner, as order by the court, if FP services are provided
Adoption Promotion and Support	Countywide	<ul style="list-style-type: none"> ▪ Children with an alternative permanent plan of adoption for whom recruitment efforts are underway; children in long-term foster care who could benefit from a permanent plan of adoption, and children who are hesitant about being adopted ▪ Families pursuing adoption by becoming a resource family through participation in Partnering for Safety and Permanence-Model Approach to Partnership in Parenting ▪ Families involved in the adoption process, including pre-adoption activities and the adoption home study ▪ Children and families in need of support and services before, during, or following adoptive placement ▪ Families in need of support and services due to risk of adoption disruption after finalization ▪ Adoptive families adopting a sibling group

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

5. Families have enhanced capacity to provide for their children's needs.

Name of Service	Service Sites	Target Population
Family Support	Countywide	<ul style="list-style-type: none"> ▪ Caregivers with inadequate parenting skills ▪ Families with pregnant or parenting teens ▪ Families referred by DCFS who have an unfounded allegation, but still need services to avoid future DCFS involvement
Family Preservation	Countywide	<ul style="list-style-type: none"> ▪ Families that have an inconclusive child abuse or neglect allegation who are in need of support services (Alternative Response Services) ▪ Families in the DCFS/Probation systems with a child(ren) who has been neglected or abused and who is at imminent risk of placement in out-of-home care ▪ Families with child(ren) in out-of-home placement who may be safely returned sooner, as order by the court, if FP services are provided
Adoption Promotion and Support	Countywide	<ul style="list-style-type: none"> ▪ Children with an alternative permanent plan of adoption for whom recruitment efforts are underway; children in long-term foster care who could benefit from a permanent plan of adoption, and children who are hesitant about being adopted ▪ Families pursuing adoption by becoming a resource family through participation in Partnering for Safety and Permanence-Model Approach to Partnership in Parenting ▪ Families involved in the adoption process, including pre-adoption activities and the adoption home study ▪ Children and families in need of support and services before, during, or following adoptive placement ▪ Families in need of support and services due to risk of adoption disruption after finalization ▪ Adoptive families adopting a sibling group
Time Limited FR	Countywide	<ul style="list-style-type: none"> ▪ Families with substance abuse issues and who have a child(ren) placed in out-of-home care 15 months or less

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

6. Children receive appropriate services to meet their educational needs.

Name of Service	Service Sites	Target Population
Family Support	Countywide	<ul style="list-style-type: none"> ▪ Caregivers with inadequate parenting skills ▪ Families with pregnant or parenting teens ▪ Families referred by DCFS who have an unfounded allegation, but still need services to avoid future DCFS involvement
Family Preservation	Countywide	<ul style="list-style-type: none"> ▪ Families that have an inconclusive child abuse or neglect allegation who are in need of support services (Alternative Response Services) ▪ Families in the DCFS/Probation systems with a child(ren) who has been neglected or abused and who is at imminent risk of placement in out-of-home care ▪ Families with child(ren) in out-of-home placement who may be safely returned sooner, as order by the court, if FP services are provided
Adoption Promotion and Support	Countywide	<ul style="list-style-type: none"> ▪ Children with an alternative permanent plan of adoption for whom recruitment efforts are underway; children in long-term foster care who could benefit from a permanent plan of adoption, and children who are hesitant about being adopted ▪ Families pursuing adoption by becoming a resource family through participation in Partnering for Safety and Permanence-Model Approach to Partnership in Parenting ▪ Families involved in the adoption process, including pre-adoption activities and the adoption home study ▪ Children and families in need of support and services before, during, or following adoptive placement ▪ Families in need of support and services due to risk of adoption disruption after finalization ▪ Adoptive families adopting a sibling group

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

7. Children receive adequate services to meet their physical and mental health needs.

Name of Service	Service Sites	Target Population
Family Support	Countywide	<ul style="list-style-type: none"> ▪ Caregivers with inadequate parenting skills ▪ Families with pregnant or parenting teens ▪ Families referred by DCFS who have an unfounded allegation, but still need services to avoid future DCFS involvement
Family Preservation	Countywide	<ul style="list-style-type: none"> ▪ Families that have an inconclusive child abuse or neglect allegation who are in need of support services (Alternative Response Services) ▪ Families in the DCFS/Probation systems with a child(ren) who has been neglected or abused and who is at imminent risk of placement in out-of-home care ▪ Families with child(ren) in out-of-home placement who may be safely returned sooner, as order by the court, if FP services are provided
Adoption Promotion and Support	Countywide	<ul style="list-style-type: none"> ▪ Children with an alternative permanent plan of adoption for whom recruitment efforts are underway; children in long-term foster care who could benefit from a permanent plan of adoption, and children who are hesitant about being adopted ▪ Families pursuing adoption by becoming a resource family through participation in Partnering for Safety and Permanence-Model Approach to Partnership in Parenting ▪ Families involved in the adoption process, including pre-adoption activities and the adoption home study ▪ Children and families in need of support and services before, during, or following adoptive placement ▪ Families in need of support and services due to risk of adoption disruption after finalization ▪ Adoptive families adopting a sibling group

Planning Bodies: Describe any significant changes since your last three-year plan in the local planning bodies or the collaborative planning process.

In preparation for an integrated PSSF/CAPIT contract to be implemented no later than July 1, 2011, DCFS continues its efforts to enhance its collaborative planning process by holding numerous stakeholder meetings throughout the County for the purpose of obtaining input from stakeholders regarding how best to deliver PSSF services in Los Angeles County within the legislative guidelines. DCFS also works with various stakeholders, including community-based organizations, other county departments, members of the First 5 LA initiative, the Los Angeles County Board Deputies and Children and Family Services Commissioners, to plan for the direction of the County's future intervention and prevention service delivery efforts.

Each of the aforementioned collaborative planning processes assisted DCFS in the March 25, 2005 PSSF RFP release, which brought Los Angeles County into compliance with current PSSF legislation. The extension of the RFP contracts and the MOU with the Department of Health Services (DHS) ensures that Los Angeles County will continue to operate its PSSF program according to the twenty (20) percent minimum criteria per each service component (i.e., Family Support, Family Preservation, Time-Limited Family Reunification Services and Adoption and Promotion Support Services.)

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

Objectives: Utilizing measurable data, describe progress in achieving objectives. Note any changes since your last three-year plan in methods and tools used to gather data and measure results.

Data for both the FS and FP programs was extracted from reviewing and analyzing information from reimbursement invoices, monthly progress reports, semi-annual and annual reports submitted by each contract agency.

It should be noted that the PSSF RFP released on March 25, 2005 established a change in the methods and tools used to gather data and measure results. A customer satisfaction survey form was specifically developed to capture the participating caregiver's perspective of PSSF services rendered by contract community-based agencies. The DCFS program staff continue to collect these surveys from agencies on a quarterly basis, with a focus for this three-year period on analyzing these responses and using the results to further focus on the quality of services provided by the providers.

Staff Training: Describe staff development and training activities that support the PSSF goals and objectives.

In order to comply with PSSF contracts, community-based agency staff are required to train all professional and paraprofessional staff, interns and volunteers providing PSSF services within thirty (30) business days from their start date. Training consists of a minimum of forty (40) hours to include, but not to be limited to:

- Identifying child safety issues
- Instructing staff and volunteers in mandated reporting requirements
- Working with families affected by abuse and neglect
- Learning methods of identifying and building family strengths
- Helping parents build on their own skills and confidence
- Promoting positive parent-child and family interaction
- Learning record keeping procedures and reporting requirements
- Becoming familiar with PSSF legislation
- Cultural awareness training
- Linking families to community services and resources

Community-based agencies providing APSS, provide specialty training to their staff, which focuses on specific topics, such as working with children waiting to be adopted; children in the process of being adopted, adopted children; families considering adopting, in the process of adopting, and families who have adopted.

DCFS program staff will continue to provide various levels of in-service training on PSSF to line social workers, supervisors, and managers working with children and families receiving child welfare services. In addition, County staff development and training/activities that support the PSSF plan, goals, and objectives consisted of the following:

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

- Upfront Assessment and enhanced visitation to assist with the integration of the DCFS's adopted structure decision making tool into the service delivery system of contract community-based agencies.
- Countywide presentations by FS and FP staff to line social work staff regarding the FS and FP programs.
- Points of Engagement refresher training, which focuses on partnering with community-based agencies/organizations to provide families with needed services at initial case openings.
- Training on designing and implementing DCFS initiated contracts.
- Bi-monthly training meetings with DCFS regional community based liaisons.
- Quarterly FS Circle of Support meetings and FP Roundtable monthly meetings.
- Ongoing staff training on Los Angeles County ARS Program.

Technical Assistance: Describe technical assistance given by the county that supports service providers and the PSS Program plan goals and objectives.

The FS and FP program staff technical assistance activities for the FY 2008-11 will consist of the following:

- On site facility visits to contract community-based agencies to ensure compliance with existing FS and FP contract agreements.
- FS Circle of Support quarterly meetings, FP Roundtable monthly meetings, and monthly/quarterly network meetings to share ideas, discuss program issues and build on existing community-based networks, resolve identified problems, provide technical assistance, and ensure compliance with contract agreements.
- DCFS regional office presentations to keep line staff abreast of the FS and FP programs in order to promote FS and FP program utilization by DCFS families.
- Review of monthly expenditures to monitor over and under expenditures of FS and FP allocations.
- Contracted providers are included in co-hort training and information learning forums sponsored by DCFS.

Baseline Data: Describe collected county baseline data and how it is being used for evaluations and plan modifications. Provide data analysis and interpretation with regard to outcomes and measures.

During the last FFY, Dr. Todd Franke continued to collect FS baseline data, which consisted of the number of families and children served and their satisfaction with the services. Dr. Solomon continued to collect data on 1900 FP families per month in regard to family functioning, recidivism, and service specific utilization (i.e., parenting classes, teaching and demonstration, and transportation services). In the past year, DCFS has collected data from the providers and run the participants through the CWS/CMS system to determine the impact of the provision of services. Preliminary results show that very few families who receive FS services subsequently get referred to DCFS' Child Abuse Hotline.

The PSSF RFP released March 25, 2005 and the MOU with DHS are both structured to collect initial, baseline data to support Los Angeles County's compliance with the required minimum spending allocation of twenty (20) percent to each of the four service

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

criteria components (i.e., Family Support, Family Preservation, Time-Limited Family Reunification, and Adoption Promotion and Support).

Evaluation Process: Consistent with Section VI of these instructions, describe progress toward program and service evaluation, including the varying methods that may be used for evaluation such as client satisfaction surveys and on-site reviews. In addition, include any key results that have been collected from evaluation process. Provide all existing data analysis and evaluation reports.

Dr. Todd Franke conducted surveys providing demographic information on families participating in the FS program. Dr. Franke's report indicated that clients receiving FS services self reported improvements in self confidence, relationships with others, communication skills, job opportunities, parenting skills, school grades, problem solving abilities, etc. In the past year, DCFS has continued to receive these surveys from the families and is in the process of analyzing these results to quality improvement purposes. In addition, as a part of the FS service agreement, contract community-based agencies continued to be responsible for developing and implementing a written quality control plan to ensure contract compliance.

In order to address identified problems DCFS program staff work closely with FS contract community-based agencies by providing ongoing technical assistance, conducting facility site visits, and hosting quarterly FS Circle of Support Quarterly Meetings.

Dr. Barbara Solomon evaluated the FP program and its impact on reducing the number of out-of-home placements, the number of DCFS case re-openings, and the number of substantiated allegations. As in previous years, Dr. Solomon's database established for evaluating FP services concluded that when FP services were introduced at the initial DCFS case opening, there was a reduction in the number of children entering into Los Angeles County's foster care system and in the length of time that children stayed in out-of-home placement. Currently program staff are working with DCFS' BIS staff to evaluate the progress and outcomes of FP services families through CWS/CMS data.

DCFS FP program staff continued to address identified problems through the following means: (1) providing ongoing technical assistance, onsite facility site visits, six-month FP agency technical reviews, and monthly Roundtable meetings with FP community-based agencies. In addition, identified problems were also addressed in monthly/quarterly network meetings.

Again, it should be noted that the PSSF RFP released on March 25, 2005 includes a customer satisfaction component to capture the participant's rating of PSSF services rendered by contract community-based agencies.

Service Category Allocation: List the percentage of funding allocated for each of the four service components.

As required by CDSS and federal legislation, Los Angeles County plans to achieve and maintain compliance with the federal spending requirement, which allocates a minimum of 20 percent of the total PSSF funding to of the four (4) service categories. By clearly

**LOS ANGELES COUNTY
CAPIT/CBCAP/PSSF
UPDATED THREE-YEAR PLAN FOR FEDERAL FISCAL YEARS 2008-2011**

delineating the distribution of funds in the service contracts, Los Angeles County will ensure compliance with federal spending guidelines for PSSF.

The PSSF RFP focused on serving families working toward family support, preservation, and toward child adoption promotion and support. The RFP included a provision requiring FP contract community-based agencies to deliver ARS to families with an inconclusive child abuse allegation who would benefit from these intervention services.

In addition, DCFS allocated the required twenty (20) percent minimum of the total PSSF funding to provide Time-Limited Family Reunification services to eligible families by entering into a MOU with the DHS. The MOU will enhance, through funding, the availability of timely, intensive, and responsive alcohol and drug assessment and treatment services for DCFS families in need of support services to reunify with their children.

ATTACHMENT A1 & A2

ICAN POLICY COMMITTEE MEMBERS

ICAN BYLAWS

ICAN POLICY COMMITTEE

Leroy D. Baca
ICAN Chairperson
Los Angeles Sheriff's Department

Cynthia Banks, Director
Department of Community and Senior Services

William Bratton, Chief
Los Angeles Police Department

David Brewer III, Superintendent
Los Angeles Unified School District

Edmund G. Brown Jr.
California Attorney General

Philip L. Browning, Director
Department of Public Social Services

Sal Castro
Appointee, Board of Supervisors

John A. Clarke
Executive Officer/Clerk
Superior Court

Steve Cooley
District Attorney

Rockard Delgadillo
Los Angeles City Attorney

Margaret Donnellan Todd
County Librarian, Public Library

Jonathan Fielding, Director
Department of Public Health

Ray Fortner
County Counsel

P. Michael Freeman
Fire Chief, Forester and Fire Warden

William T Fujioka
Chief Executive Officer

Russ Guiney, Director
Department of Parks and Recreation

Nancy Hayes, LCSW
UCLA Medical Center SCAN Team

Anthony Hernandez, Director
Department of Coroner

William K. Huang, Acting Executive Director
Community Development Commission

Michael P. Judge
Public Defender

Dave Lambertson, Director
Internal Services Department

Alan Landsburg
Appointee, Board of Supervisors

Michael Nash
Presiding Judge, Juvenile Court

France Nuyen
Appointee, Board of Supervisors

Thomas P. O'Brien
United States Attorney

Patricia S. Ploehn, Director
Department of Children and Family Services

Thomas M. Reeves
Long Beach City Prosecutor
County Prosecutors Association

Darline P. Robles, Ph.D., Superintendent
Office of Education

Lakshmanan Sathyavagiswaran, M.D.
Chief Medical Examiner-Coroner

John Schunhoff, Ph.D., Interim Director
Department of Health Services

Tom Sonoff, Chief of Police
Signal Hill Police Department
Police Chiefs Association

Marvin Southard, D.S.W., Director
Department of Mental Health

Robert Taylor
Chief Probation Officer

John Wagner, Director
California Department of Social Services

Bernard Warner, Chief Deputy Secretary
California Department of Corrections and Rehabilitation,
Division of Juvenile Justice

Daphna Ziman
Appointee, Board of Supervisors

BYLAWS
OF
LOS ANGELES COUNTY
INTER-AGENCY COUNCIL ON CHILD ABUSE AND NEGLECT (ICAN)

- I. Purpose
- II. Membership
- III. Policy Committee
 - A. Meetings
 - B. Election of Officers
 - C. Duties of Officers
 - D. Voting
- IV. Operations Committee
 - A. Private Sector Participation
 - B. Meetings
 - C. Election of Officers
 - D. Duties of Officers
 - E. Voting
- V. Staffing
- VI. Responsibilities of ICAN Members
- VII. Amendments

Attachment: Board Order #125 approving and recognizing ICAN,
February 8, 1977

BYLAWS
OF
LOS ANGELES COUNTY
INTER-AGENCY COUNCIL ON CHILD ABUSE AND NEGLECT (ICAN)

I. PURPOSE

The Inter-Agency Council on Child Abuse and Neglect (ICAN) shall serve as the County body to coordinate development of services for the prevention, identification, and treatment of child abuse and neglect in Los Angeles County.

The purposes of ICAN are:

- To provide a forum for inter-agency communication and coordination of services for the protection of children throughout Los Angeles County;
- To facilitate training of professionals in the identification, prevention, and treatment of child abuse and neglect;
- To develop recommendations for new and improved services to families and victims of child abuse and neglect;
- To facilitate implementation of child abuse programs throughout the County;
- To increase public awareness of the problems of child abuse and neglect and resources available for intervention and treatment;
- To encourage and facilitate community support for child abuse/neglect programs.

II. MEMBERSHIP

Member agencies of the Inter-Agency Council on Child Abuse and Neglect shall include the Department of Public Social Services,

District Attorney's Office, Los Angeles County Office of Education, Department of Health Services, Probation Department, Sheriff's Department, County Counsel, Juvenile Court, Los Angeles Police Department, Department of Mental Health, Department of Community and Senior Citizens Services, Superintendent of City Schools, Chief Medical Examiner, Public Defender, City Attorney, Attorney General of the State of California, Department of Children's Services, Public Library, Department of Parks and Recreation, Chief Administrative Officer, Department of Facilities Management, Superior Court, United States Attorney, and Forester and Fire Warden.

III. POLICY COMMITTEE

There shall be an ICAN Policy Committee which shall consist of the heads of the participating agencies and individuals invited by the Policy Committee. The alternate for each member shall be designated by the member. All members (or in the absence of the member, the alternate) of ICAN shall have an equal voice, vote, and responsibility.

The ICAN Policy Committee shall have the authority to invite other agencies to participate in ICAN as deemed appropriate for the purpose of ICAN.

A. Meetings

1. ICAN Policy Committee Shall Hold An Annual Meeting

- a. A minimum of one (1) Policy Committee meeting shall be held each calendar year.
- b. The meeting shall be held in Room 739 at the Hall of Administration, 500 W. Temple Street, Los Angeles, California unless otherwise announced by ICAN. If it is determined that the meeting will be held in a

place other than as designated above, ICAN shall indicate the alternative location. If the change in location occurs immediately prior to the meeting, ICAN shall post an appropriate notice on the door to Room 739 indicating the new location for the meeting.

c. Adjournment of regular meeting: Any regular meeting may be adjourned to a time and place specified in the Order of Adjournment.

(1) Lack of Quorum. If less than a quorum is present at any meeting, the members present may adjourn the meeting to a time and place specified in the Order of Adjournment.

(2) Notice of Adjournment When None of the Members Are Present. If all members are absent from any regular or adjourned regular meeting, the Chairperson may declare the meeting adjourned to a stated time and place and shall cause a written notice of the adjournment to be given to each of the members of the Policy Committee in the manner required for special meetings.

2. Special Meetings

A special meeting may be called at any time by the Chairperson or by a majority of the members of the Policy Committee.

Notice of Special Meeting: The Chairperson or a majority of the members of the Policy Committee shall cause to be delivered a notice of a special meeting to each member of the Policy Committee by telephone call or by mail at

least forty-eight (48) hours before the time of such meeting as specified in the notice. The notice shall specify the time and place of the special meeting and the business to be transacted. No other business shall be considered at a special meeting.

3. Emergency Meetings

If by reason of fire, flood, earthquake, or other emergency it shall be unsafe to meet in the place designated, the meetings may be held for the duration of the emergency at such place as is designated by the Chairperson of the Policy Committee.

4. Meetings Shall Be Public

- a. All meetings of the Policy Committee shall be open and public.
 - b. Notice of ICAN Policy Committee meetings shall be mailed not less than seventy-two (72) hours prior to the meeting to be held. Said notice shall be completed when deposited in the United States Post Office or a mailbox, subpost office, substation, or mail chute, or other like facility regularly maintained by the Government of the United States, or by intergovernmental mail, in a sealed envelope, properly addressed to the last known address of the organization.
 - c. Any notice of a special meeting shall also be delivered to each member. The notice shall specify the time and place of the special meeting and the business to be transacted.
-

5. Agenda

The ICAN Executive Director shall cause the agenda to be prepared for all meetings and shall distribute the same by mailing to all persons on the official mailing list. The agenda shall be distributed to the Policy Committee at least seventy-two (72) hours prior to the regular meeting.

6. Minutes

The Secretary of ICAN shall record in the minutes the time and place of each meeting, the names of the members of the Policy Committee present, all official acts of the Policy Committee, and the votes of the members of the Policy Committee. When requested by a Policy Committee member, the member's dissent or approval with his reasons shall be recorded. The minutes shall be written and presented for correction and approval at the next regular meeting. The approved minutes, certified by the Chairperson, may be open to public inspection. The Secretary shall distribute the approved minutes as directed by the Executive Director.

7. Rules of Order

Except as otherwise provided herein, Robert's Rules of Order shall guide the Policy Committee in its proceedings.

8. Quorum

A majority of the members of the Policy Committee shall constitute a quorum. In computing the quorum, alternates to members of the Policy Committee shall be counted in

the absence of the primary member appointed. A quorum of ICAN Policy Committee shall be necessary to conduct any ICAN Policy Committee meetings.

9. Attendance

It shall be the duty of all Policy Committee members to attend all meetings of the Policy Committee. In case of illness or other commitments, the Policy Committee may excuse an absence by order recorded in the minutes. It shall be the responsibility of any ICAN Policy Committee member when unable to attend a Policy Committee meeting to notify in a timely manner the Executive Director. with the name of his/her alternate as well as notifying said alternate.

B. Election of Officers

1. Rules

- a. The Chairperson of the ICAN Policy Committee shall be elected in even numbered years.
- b. The current ICAN Policy Committee Chairperson and the Operations Executive Committee shall constitute a nominating committee for purposes of the election of a Policy Committee Chairperson. A proposed slate of one or more nominees for Policy Committee Chairperson will be mailed to all members of the Policy Committee no later than September 1 of even numbered years. Ballots will be returned by mail to ICAN Headquarters no later than September 15. The Chairperson shall be elected by a majority ballot vote and shall assume his/her duties on October 1.

- c. A term of office for the Policy Committee Chairperson is a two-year period.

C. Duties of Officers

1. Chairperson

- a. It shall be the duty of the Chairperson to preside at all meetings of the Policy Committee.
- b. The Chairperson shall decide all points of order and unless two thirds (2/3) of the votes shall dissent therefrom, his decision shall stand.
- c. The Chairperson may call special meetings of the Policy Committee at the Chairperson's discretion or as desired by the majority of the Policy Committee.
- d. The Chairperson shall meet with the Executive Committee of the ICAN Operations Committee no less frequently than once each three months. This meeting shall not be public.

D. Voting

1. Representation

Each department or agency designated to serve on the ICAN Policy Committee shall be represented by one official representative. This representative or his alternate shall represent his agency or department on any matter in which a vote is required.

2. Quorum

No action by the Policy Committee may be taken unless a quorum is present at the meeting. A majority of the

the entire membership shall constitute a quorum.

3. Majority Vote

When a quorum is present, majority vote of those present is sufficient for the adoption of any motion that is in order.

4. Tie Vote

On a tie vote, the motion is lost.

5. Duty of the Chairperson to Vote

The Chairperson of the Policy Committee as a member of the Committee has the same duties as any other member to vote on every question submitted to the Committee.

6. Vote Must Be Announced

Announcing the vote is a necessary part of putting the question, and the vote does not go into effect until announced.

7. Method of Announcing the Vote

In announcing the vote, the Chairperson shall state:

- a. Whether the motion was carried or lost;
- b. Effect or result of the vote;
- c. Immediate business pending, if any.

IV. OPERATIONS COMMITTEE

There shall be an ICAN Operations Committee which shall consist of representatives of participating agencies designated by the department heads and individuals invited by the Operations Committee with the approval of the Policy Committee.

The alternate for each member of the ICAN Operations Committee shall be designated by the member. All members (or in the absence of the member, the alternate) of the ICAN Operations Committee shall have an equal voice, vote, and responsibility.

The ICAN Operations Committee shall investigate and make recommendations to the ICAN Policy Committee with reference to coordinating the development of services for the prevention, identification, and treatment of child abuse and neglect in Los Angeles County.

A. Private Sector Participation

A panel of individuals from the private sector may be included on the ICAN Operations Committee. This panel shall be selected following a process developed by the Operations Executive Committee as charged by the ICAN Operations Committee.

No representative of the private sector shall serve concurrently or at separate intervals on both the ICAN Policy and Operations Committees. Private sector representatives, as proposed by the Operations Executive Committee, may serve, as needed and without voting privileges, on Operations Committee subcommittees, task forces, or as consultants. The attendance requirement of the ICAN Operations Committee shall apply to private sector representatives.

B. Meeting

1. ICAN Operations Committee Shall Hold Monthly Meetings
 - a. A minimum of one (1) Operations Committee meeting per month will be held. This meeting shall be held on the
-

second Wednesday of each month. Should said Wednesday fall upon a holiday, the meeting shall be at the same time on the succeeding Wednesday.

- b. The meeting shall be held in Room 830A at the Hall of Administration, 500 W. Temple Street. Los Angeles, California, unless otherwise announced by ICAN. If it is determined at a preceeding meeting that the next meeting will be held in a room other than the one designated above, ICAN shall indicate the alternative location at the preceeding meeting. If the change in location occurs immediately prior to the next meeting, ICAN shall post an appropriate notice on the door to Room 830A indicating the new location for the meeting.
- c. Adjournment of regular meeting: Any regular meeting may be adjourned to a time and place specified in the Order of Adjournment.

- (1) Lack of Quorum. If less than a quorum is present at any meeting, the members present may adjourn the meeting to a time and place specified in the Order of Adjournment.

- (2) Notice of Adjournment When None of the Members Are Present. If all members are absent from any regular or adjourned regular meeting, the Chairperson may declare the meeting adjourned to a stated time and place and shall cause a written notice of the adjournment to be given to each of the members of the Operations Committee in the manner required for special meetings.

2. Special Meetings

A special meeting may be called at any time by the Chairperson or by a majority of the members of the Operations Committee.

Notice of Special Meeting: The Executive Director must deliver notice of a special meeting to each member of the Operations Committee by telephone call or by mail at least seventy-two (72) hours before the time of such meeting as specified in the notice. The notice shall specify the time and place of the special meeting and the business to be transacted. No other business shall be considered at a special meeting.

3. Emergency Meetings

If by reason of fire, flood, earthquake, or other emergency it shall be unsafe to meet in the place designated, the meetings may be held for the duration of the emergency at such place as is designated by the Chairperson or the Operations Committee.

4. Meetings Shall Be Public

- a. All meetings of the Operations Committee shall be open and public.
- b. Notice of ICAN Operations Committee meetings shall be mailed not less than seventy-two (72) hours prior to the meeting to be held. Said notice shall be completed when deposited in the United States Post Office or a mailbox, subpost office, substation, or mail chute, or other like facility regularly maintained by the Government of the United States, or by inter-

governmental mail, in a sealed envelope, properly addressed to the last known address of the organization.

- c. Any notice of a special meeting shall also be delivered to each member. The notice shall specify the time and place of the special meeting and the business to be transacted. No other business shall be considered at such meeting by the Operations Committee.

5. Agenda

The ICAN Executive Director shall cause the agenda to be prepared for all meetings and distributed the same by mailing to all persons on the official mailing list. The agenda shall be distributed to the Operations Committee seventy-two (72) hours prior to the regular meeting.

6. Minutes

The Secretary of ICAN shall record in the minutes the time and place of each meeting, the names of the members of the Operations Committee present, all official acts of the Operations Committee, and the votes of the members of the Operations Committee. When requested by an Operations Committee member, the member's dissent or approval with his reasons shall be recorded. The minutes shall be written and presented for correction and approval at the next regular meeting. The approved minutes, certified by the Chairperson, may be open to public inspection. The secretary shall distribute the approved minutes as directed by the Executive Director.

7. Rules of Order

Except as otherwise provided herein, Robert's Rules of Order shall guide the Operations Committee in its proceedings.

8. Quorum

A majority of the members of the Operations Committee shall constitute a quorum. In computing the quorum, alternates to members of the Operations Committee shall be counted in the absence of the primary member appointed.

9. Attendance

It shall be the duty of all Operations Committee members to attend all meetings of the Operations Committee. In case of illness or other commitments, the Operations Committee may excuse an absence by order recorded in the minutes.

It shall be the responsibility of any ICAN Operations Committee member when unable to attend an Operations Committee meeting to notify in a timely manner the Executive Director with the name of his/her alternate as well as notifying said alternate.

If a member or his alternate of the Operations Committee shall fail to attend three (3) consecutive meetings without being excused by the Operations Committee, he shall be notified by a member of the Executive Committee by telephone and given the option of continuing as a member or resigning from the Committee. If the member elects to continue participating in the Operations Committee and he or his alternate fails to attend one (1) subsequent

Operations meeting without advance notice, this member shall lose his membership. If this member is a public sector representative, the Policy Committee Chairperson will be requested to notify the Policy Committee representative from the member agency and recommend appointment of another departmental representative to the Operations Committee.

C. Election of Officers

1. Rules

- a. A nominating committee shall be appointed by the Operations Committee Chairperson with the approval of the Operations Committee at the Operations Committee meeting in February of odd numbered years. The Committee shall consist of not more than five Operations Committee members with no more than one subcommittee member from the private sector.
- b. A slate of nominees shall be submitted by mail ballot to all members of the Operations Committee no later than March 15 of odd numbered years. Ballots shall be returned by mail to ICAN Headquarters no later than the first meeting in April, and the offices shall become effective in May. The Chairperson and Vice-Chairpersons shall be elected by a majority vote of the ICAN Operations Committee and shall assume their duties on May 1.
- c. A term of office is a two-year period. No officer shall serve consecutive terms in the same position.

D. Duties of Officers

1. Chairperson

- a. It shall be the duty of the Operations Committee Chairperson to preside at all meetings of the Operations Committee.
- b. The Chairperson shall decide all points of order and unless two-thirds (2/3) of the votes shall dissent therefrom, his decision shall stand.
- c. The Operations Chairperson shall appoint all committees subject to the ratification of the Operations Committee unless otherwise ordered, and shall be ex-officio member of all committees. Committees shall be established whenever necessary in order to assist in carrying out its business.
- d. The Operations Chairperson has a right to call executive meetings which shall not be public.
- e. The Chairperson may call special meetings of the Operations Committee at the Chairperson's discretion or as desired by the majority of the Operations Committee.
- f. The Chairperson or his appointee shall represent the ICAN Operations Committee at public functions when requested.
- g. The Chairperson shall authenticate by his signature, when necessary, all the acts, orders, and proceedings of the ICAN Operations Committee.

2. First Vice-Chairperson

In the absence of or at the request of the ICAN Operations Committee Chairperson, the ICAN Operations Committee First

Vice-Chairperson shall assume the responsibilities of the Chairperson. The First Vice-Chairperson shall be a member of the ICAN Operations Executive Committee.

3. Second Vice-Chairperson

In the absence of or at the request of the ICAN Operations Committee Chairperson and the First Vice-Chairperson, the Second Vice-Chairperson shall assume the responsibilities of the Chairperson. The Second Vice-Chairperson shall be a member of the ICAN Operations Executive Committee.

4. Immediate Past Chairperson

The immediate Past Chairperson of the ICAN Operations Committee shall be a member of the ICAN Operations Executive Committee.

5. Executive Committee

- a. The Executive Committee shall consist of the Chairperson, First and Second Vice-Chairpersons, immediate Past Chairperson, and ICAN Executive Director.
- b. The Executive Committee shall consider Operations Committee issues and formulate recommendations for presentation to the Operations Committee at large.
- c. ~~The Executive Committee shall be required to approve all ICAN Operations Committee matters before they are submitted to the ICAN Policy Committee.~~
- d. The Executive Committee shall be charged by the Operations Committee to develop a process of selecting a panel of individuals from the private sector to be included in the ICAN Operations Committee. The Executive

Committee shall submit to the Operations Committee for approval its recommendations regarding private sector appointments to the ICAN Operations Committee. In addition, the Executive Committee may propose representatives of the private sector to serve, as needed, and without voting privileges, on Operations Committee subcommittees, task forces, or as consultants.

E. Voting

1. Representation

Each department or agency designated to serve on the ICAN Policy Committee and the ICAN Operations Committee shall be represented by one official representative. This representative or his alternate shall represent his agency or department on any matter in which a vote is required.

2. Quorum

No action by either the Policy Committee or the Operations Committee may be taken unless a quorum is present at the respective meetings. In both circumstances, a majority of the entire membership shall constitute a quorum.

3. Majority Vote

When a quorum is present, majority vote of those present is sufficient for the adoption of any motion that is in order.

4. Tie Vote

On a tie vote, the motion is lost.

5. Duty of the Chairperson to Vote

The Chairperson of the Operations Committee, as a member

of the committee, has the same duties as any other member to vote on every question submitted to the committee.

6. Vote Must Be Announced

Announcing the vote is a necessary part of putting the question, and the vote does not go into effect until announced.

7. Method of Announcing the Vote

In announcing the vote, the Chairperson shall state:

- a. Whether the motion was carried or lost;
- b. Effect or result of the vote;
- c. Immediate business pending, if any.

V. STAFFING

A. Executive Director, ICAN

One full-time administrator shall report to the Chairperson of the ICAN Policy Committee and shall be responsible for providing staff services and coordination of activities for the Policy Committee, Operations Committee, ICAN Task Forces, and Subcommittees. The ICAN Executive Director shall also be a member of the ICAN Operations Executive Committee. The ICAN Executive Director shall:

1. Arrange meetings for the Council and its primary committees and assist the Chairpersons in the conduct of meetings.
2. Maintain records of, and prepare agendas for, ICAN meetings.
3. Prepare ICAN reports, position papers, and correspondence.

4. Gather, compile, and analyze data on areas under review by the Council and make recommendations.
5. Serve as a liaison with representatives of the Council's participating agencies and community groups.
6. Make necessary contacts with community groups for the purpose of carrying out, recommending, fostering, promoting, and encouraging said groups to assist ICAN in fulfilling its obligation.
7. Serve the interests of ICAN in the relationships with State, County, Los Angeles City, Los Angeles City and County School Districts, and other City or community organizations having concern with community affairs to explore and develop programs of joint participation in accordance with the policies of ICAN and the Board of Supervisors.

B. Assistant Director, ICAN

One full-time staff person to ICAN shall be responsible for providing staff services and assistance to the ICAN Executive Director. The ICAN Assistant Director shall perform the duties of the ICAN Executive Director in his/her absence or as delegated by the ICAN Executive Director as he/she deems necessary.

C. Secretaries, ICAN

Two full-time secretaries shall be responsible for providing stenographic services and other office support services required to carry out the program and policies of the

Operations and Policy Committees. The ICAN Secretaries will provide secretarial support to the Council and will be supervised by the ICAN Executive Director.

D. Staff Assistance

Additional staff or secretarial assistance to the Operations Committee may be provided as needed with the approval of the Executive Director.

VI. RESPONSIBILITIES OF
ICAN MEMBERS

A. Ethics

No member of ICAN shall make any commitments or promises whatsoever of financial or moral assistance by the County of Los Angeles or ICAN unless first approved by ICAN, nor shall any member of ICAN speak or act in the name of ICAN unless specifically authorized by the ICAN Bylaws or by resolution of either ICAN Policy Committee or Operations Committee to do so. No member of ICAN shall divulge confidential information of ICAN to anyone until the minutes of the ICAN meeting containing such subject matter are approved.

B. Conflicts of Interest

No member of the private sector appointed to ICAN shall participate either by discussion, debate, or by vote in any matter pertaining to the awarding of contracts or grants to non-County private organizations.

VII. AMENDMENTS

The Bylaws may be amended by the Policy Committee, a two-thirds (2/3) vote at a regular meeting, or by mailed ballot provided the amendment was presented in writing thirty (30) days in advance of the effective date.

Attachment

ATTACHMENT B1 & B2

CAPC COUNCIL MEMBERS

CAPC BYLAWS

LOS ANGELES COMMUNITY CHILD ABUSE COUNCILS (August 2008)

Countywide Councils	Contact	Address	Phone	Fax - Email
Advocacy Council for Abused Deaf Children	Jean Marie Hunter	760 West Mountain View Street Altadena, CA 91001	(626) 798-6793	JHunter@5acres.org
Asian and Pacific Islander Children, Youth and Family Council	Lawrence J. Lue Yasuko Sakamoto	767 N. Hill, #400 Los Angeles, CA 90012-2381 231 E. 3 rd Street, Suite G-104 Los Angeles, CA 90013	(213) 808-1701 (213) 473-1602	(213) 680-0787 llue@csla.org (213) 473-1601 yasuko_sakamoto@ltsc.org
Family, Children, Community Advisory Council	Sandra J. Guine	600 S. Commonwealth Ave, St 800 Los Angeles, CA 90005	(213) 639-6443	(213) 637-8291 sguine@dhs.co.la.ca.us
GLBT Child Abuse Prevention Council	Howard Jacobs	650 N. Robertson Blvd., Suite A West Hollywood, CA 90069	(310) 358-8727	(310) 358-8721 howardj@glassla.org
Geographically – Based Councils				
Foothill Child Abuse and Domestic Violence Prevention Council	Sarah Jin	118 South Oak Knoll Ave. Pasadena, CA 91101	(626) 795-6907 x125	(626) 795-7080 siin@foothillfamily.org
Eastside Child Abuse Prevention Council	Elvia Torres	2000 S. Tyler Ave. South El Monte, CA 91733	(626) 442-1400	(626) 442-1144 elvia@spiritt.org
End Abuse Long Beach	Paula Cohen	110 Pine Ave., #420 Long Beach, CA 90802	(562) 435-3501 x3842	(562) 435-7118 pcohen@lafila.org HANDLH@dcfs.lacounty.gov
San Fernando Valley Child Abuse Council	Helene Hunter Rita Baer Cyndee Bellamy	8700 Reseda Blvd., #208 Northridge, CA 91324 8700 Reseda Blvd. #208 Northridge, CA 91324	(818) 772-9981 (818) 772-9981	rbaer@valleytrauma.org cyndee@valleytrauma.org
San Gabriel Valley Family Violence Council	Starr Harrison	716 N. Citrus Covina, CA 91732	(626) 966-1755	(626) 859-0999 starr48@aol.com
Service Planning Area 7 Child Abuse Council	Georganne Bruce	8320 Iowa Street Downey, CA 90241	(562) 904-9590	(562) 904-9593 familysupport@earthlink.net
South Bay Family Violence Council	Andrea Welsing-Lowery	1300 West 7 th Street, Room 402 San Pedro, CA 90732	(310) 241-4353	(310) 241-4355 andrea.welsing@providence.org
Westside Child Trauma Council	Jene Moio	1339 20 th Street Santa Monica, CA 90404	(310) 829-8487	(310) 829-8455 jenemoio@gmail.com
YES2KIDS - Antelope Valley Child Abuse Prevention Council	Bob Broyles	P.O. Box 902345 Palmdale, CA 93590-2345	(661) 538-1846	(661) 538-1846 call first bobbroyles@sbcglobal.net
Director, Child Abuse Councils Coordination Project	Monika McCoy, Ph.D.	4529 Angeles Crest Hwy. Suite 319 La Canada, CA 91011	((818) 790-9448	(818) 248-7520 dr.monika@luno.com
Interagency Council on Child Abuse and Neglect (ICAN)	Cathy Walsh	4024 N. Durfee Ave El Monte, CA 91732	(626) 455-4585	(626) 444-4851 walshca@dcfs.co.la.ca.us

BYLAWS OF
The Los Angeles Community Child Abuse Councils Coordination Project
A California Nonprofit Public Benefit Corporation

TABLE OF CONTENTS

	Page
ARTICLE I	
NAME	1
ARTICLE II	
OFFICES	1
Section 2.1. <u>Principal Office</u>	1
Section 2.2. <u>Other Offices</u>	1
ARTICLE III	
OBJECTIVES AND PURPOSES	1
Section 3.1. <u>General Purpose</u>	1
Section 3.2. <u>Specific Purpose</u>	1
ARTICLE IV	
NONPARTISAN ACTIVITIES	1
ARTICLE V	
DEDICATION OF ASSETS	2
ARTICLE VI	
MEMBERSHIPS	2
Section 6.1. <u>Members</u>	2
Section 6.2. <u>Non-Voting Members</u>	2
ARTICLE VII	
DIRECTORS	3
Section 7.1. <u>Number of Directors</u>	3
7.1.1. <u>One Director Per Recognized Child Abuse Council</u>	3
7.1.2. <u>Designated Representatives and Alternates</u>	3
7.1.3. <u>Founding Recognized Child Abuse Councils</u>	3
Section 7.2. <u>Powers</u>	4
7.2.1. <u>General Corporate Powers</u>	4
7.2.2. <u>Specific Powers</u>	4
Section 7.3. <u>Terms; Election of Successors</u>	5
Section 7.4. <u>Vacancies</u>	5
7.4.1. <u>Events Causing Vacancy</u>	5
7.4.2. <u>Removal</u>	5
7.4.3. <u>Resignations</u>	5
7.4.4. <u>Appointment to Fill Vacancies</u>	5
7.4.5. <u>No Vacancy on Reduction of Number of Directors</u>	5
Section 7.5. <u>Place of Meetings; Meetings by Telephone</u>	6

Section 7.6.	<u>Annual Meeting</u>	6
Section 7.7.	<u>Other Regular Meetings</u>	6
Section 7.8.	<u>Special Meetings</u>	6
	7.8.1. <u>Authority to Call</u>	6
	7.8.2. <u>Notice</u>	6
Section 7.9.	<u>Quorum</u>	7
Section 7.10.	<u>Waiver of Notice</u>	7
Section 7.11.	<u>Adjournment</u>	8
Section 7.12.	<u>Notice of Adjournment</u>	8
Section 7.13.	<u>Conduct of Meetings</u>	8
Section 7.14.	<u>Action Without Meeting</u>	8
Section 7.15.	<u>Fees and Compensation of Directors</u>	8
Section 7.16.	<u>Non-Liability of Directors</u>	9

ARTICLE VIII

	COMMITTEES	9
Section 8.1.	<u>Committees of Directors</u>	9
Section 8.2.	<u>Meetings and Action of Committees</u>	10
Section 8.3.	<u>Quorum Rules for Committees</u>	10
Section 8.4.	<u>Revocation of Delegated Authority</u>	10

ARTICLE IX

	OFFICERS	11
Section 9.1.	<u>Officers</u>	11
Section 9.2.	<u>Election of Officers</u>	11
Section 9.3.	<u>Subordinate Officers</u>	11
Section 9.4.	<u>Removal of Officers</u>	11
Section 9.5.	<u>Resignation of Officers</u>	11
Section 9.6.	<u>Vacancies in Offices</u>	11
Section 9.7.	<u>Responsibilities of Officers</u>	12
	9.7.1. <u>Chairperson of the Board</u>	12
	9.7.2. <u>President</u>	12
	9.7.3. <u>Vice Presidents</u>	12
	9.7.4. <u>Secretary</u>	12
	9.7.5. <u>Chief Financial Officer</u>	13
Section 9.8.	<u>Compensation of Officers</u>	14

ARTICLE X

	TRANSACTIONS BETWEEN CORPORATION AND DIRECTORS OR OFFICERS	14
Section 10.1.	<u>Contracts with Directors and Officers</u>	14
Section 10.2.	<u>Loans to Directors and Officers</u>	15
Section 10.3.	<u>Interlocking Directorates</u>	15
Section 10.4.	<u>Duty of Loyalty: Construction with Article XI</u>	16

ARTICLE XI

INDEMNIFICATION OF DIRECTORS, OFFICERS, EMPLOYEES AND AGENTS	16
Section 11.1. <u>Definitions</u>	16
11.1.1. "Agent"	16
11.1.2. "Proceeding"	16
11.1.3. "Expenses"	16
Section 11.2. <u>Successful Defense by Agent</u>	16
Section 11.3. <u>Actions Brought by Persons Other than the Corporation</u>	17
Section 11.4. <u>Action Brought by or on Behalf of the Corporation</u>	17
11.4.1. <u>Claims Settled Out of Court</u>	17
11.4.2. <u>Claims and Suits Awarded Against Agent</u>	17
Section 11.5. <u>Determination of Agent's Good Faith Conduct</u>	18
11.5.1. <u>Required Standard of Conduct</u>	18
11.5.2. <u>Manner of Determination of Good Faith Conduct</u>	18
Section 11.6. <u>Limitations</u>	18
Section 11.7. <u>Advance of Expenses</u>	18
Section 11.8. <u>Contractual Rights of Nondirectors and Nonofficers</u>	19
Section 11.9. <u>Insurance</u>	19
 ARTICLE XII	
CORPORATE RECORDS, REPORTS AND SEAL	19
Section 12.1. <u>Minute Book - Maintenance and Inspection</u>	19
Section 12.2. <u>Books and Records of Account - Maintenance and Inspection</u>	19
Section 12.3. <u>Articles of Incorporation and Bylaws - Maintenance and Inspection</u>	19
Section 12.4. <u>Annual Report: Statement of Certain Transactions</u>	19
Section 12.5. <u>Directors' Rights of Inspection</u>	20
Section 12.6. <u>Corporate Seal</u>	21
 ARTICLE XIII	
EXECUTION OF INSTRUMENTS, DEPOSITS AND FUNDS	21
Section 13.1. <u>Execution of Instruments</u>	21
Section 13.2. <u>Checks and Notes</u>	21
Section 13.3. <u>Deposits</u>	21
Section 13.4. <u>Gifts</u>	21
 ARTICLE XIV	
CONSTRUCTION AND DEFINITIONS	21
 ARTICLE XV	
AMENDMENTS	22
Section 15.1. <u>Amendment by Directors</u>	22

ARTICLE I NAME

- Section 1.1. The name of this corporation is The Los Angeles Community Child Abuse Councils Coordination Project.

ARTICLE II OFFICES

- Section 2.1. Principal Office. The principal executive office and the principal office for the transaction of the business of the Corporation may be established at any place or places within or without the State of California by resolution of the Board of Directors.
- Section 2.2. Other Offices. The Board of Directors may at any time establish branch or subordinate offices at any place or places where the Corporation is qualified to transact business.

ARTICLE III OBJECTIVES AND PURPOSES

- Section 3.1. General Purpose. The general purpose for which this Corporation is organized is to engage in any lawful act or activity for which a corporation may be organized under the Nonprofit Public Benefit Corporation Law of California, provided, however, nothing in this Article III shall be construed to authorize this Corporation to carry on any activity for the profit of its officers, directors or other persons or to distribute any gains, profits or dividends to any of its officers, directors or other persons as such. Furthermore, nothing in this Article shall be construed as allowing the Corporation to engage in any activity forbidden under Section 501(c)(3) of the Internal Revenue Code.
- Section 3.2. Specific Purpose. The specific purposes of this Corporation shall include, without limitation, coordinating meetings and facilitating mutual assistance and cooperation amongst the child abuse councils in Los Angeles County.

ARTICLE IV NONPARTISAN ACTIVITIES

- Section 4.1 This Corporation has been formed under the California Nonprofit Public Benefit Corporation Law for the public purposes described above, and it

shall be nonprofit and nonpartisan. No substantial part of the activities of the Corporation shall consist of the publication or dissemination of materials with the purpose of attempting to influence legislation, and the Corporation shall not participate or intervene in any political campaign on behalf of any candidate for public office or for or against any cause or measure being submitted to the people for a vote.

- Section 4.2. The Corporation shall not, except in an insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the purposes described above in Section 4.1.

ARTICLE V DEDICATION OF ASSETS

- Section 5.1. The property of this Corporation is irrevocably dedicated to charitable or educational purposes, or any other purposes permitted under Section 501(c)(3) of the Internal Revenue Code. No part of the net income or assets of this Corporation shall ever inure to the benefit of any director or officer thereof or to the benefit of any private person; provided, however, that this provision shall not prevent payment to any such person of reasonable compensation for services performed for the Corporation in effecting any of its public purposes, as long as such compensation is otherwise permitted by these Bylaws and is fixed by resolution of the Board of Directors; and no such person or persons shall be entitled to share in the distribution of, and shall not receive, any of the corporate assets on the dissolution of the Corporation.
- Section 5.2. Upon the dissolution or winding up of this Corporation, its assets remaining after payment, or provision for payment, of all debts and liabilities of this Corporation shall be distributed to a nonprofit fund, foundation or corporation which is organized and operated exclusively for charitable, scientific or educational purposes and which has established its tax exempt status under Section 501(c)(3) of the Internal Revenue Code.

ARTICLE VI MEMBERSHIPS

- Section 6.1. Members. This Corporation shall have no members.
- Section 6.2. Non-Voting Members. The Board may adopt policies and procedures for the admission of associate members or other designated members who shall have no voting rights in the Corporation. Such associate or other members

are not "members" of the Corporation as defined in Section 5056 of the California Corporations Code or any successor provision.

ARTICLE VII DIRECTORS

Section 7.1. Number of Directors.

7.1.1. **One Director Per Recognized Child Abuse Council.** The Board of Directors shall consist of the number of Child Abuse Councils recognized by the Board, with one person representing each Recognized Child Abuse Council as a director. Representatives from additional Child Abuse Councils may, from time to time, be admitted to the Board of Directors by resolution.

7.1.2. **Designated Representatives and Alternates.** Each Recognized Child Abuse Council shall designate a representative and an alternate who are authorized to represent and vote as a Director on behalf of the Child Abuse Council at meetings of the Board of Directors. An alternate may only serve and vote as a Director when the authorized representative of the Recognized Child Abuse Council is not present at a Board of Directors meeting.

7.1.2.1 Each Recognized Child Abuse Council shall provide in writing on its letterhead the names of its authorized representative and alternate who shall serve as Director. Each name shall be certified as the authorized representative and alternate by the Child Abuse Council's President, Chief Executive Officer or Chair of its Board of Directors. The Secretary of the Corporation shall keep such certifications for each Recognized Child Abuse Council in the records of the Corporation. A Recognized Child Abuse Council's representative or alternate Director may not be changed after the commencement of any meeting of the Board of Directors for purposes of proxy voting.

7.1.3. Founding Recognized Child Abuse Councils

Advocacy Council for Abused Deaf Children
American Indian Child Welfare Advisory Board
Child Abuse Council of the Antelope Valley
Asian Pacific Child Abuse Council
Disability Rights Child Abuse Council

East Los Angeles Child Abuse Council
Family, Children, Community Adv. Council
Foothill Child Abuse Council
Los Angeles Child Abuse Council
Long Beach Child Abuse & Domestic Violence Council
San Fernando Valley Child Abuse Council
San Gabriel Valley Family Violence Council
South Bay Family Violence Council
Southeast Child Abuse Council
Westside Child Trauma Council
Whittier Area Family Violence Prevention Council

Section 7.2. Powers.

- 7.2.1. **General Corporate Powers.** Subject to the provisions of the California Nonprofit Corporation Law, the business and affairs of the Corporation shall be managed, and all corporate powers shall be exercised, by or under the direction of the Board of Directors. The Board may delegate the management of the activities of the Corporation to any person or persons, management company or committee however composed, provided that the activities and affairs of the Corporation be managed and all corporate powers shall be exercised under the ultimate direction of the Board.
- 7.2.2. **Specific Powers.** Without prejudice to the general corporate powers described in Section 7.2.1, and subject to the same limitations, the Board shall have the following powers.
- 7.2.2.1 At its pleasure, select, remove, and supervise all officers, agents and employees of the Corporation; prescribe any powers and duties for them that are consistent with law, with the Articles of Incorporation, and with these Bylaws; and fix their compensation.
- 7.2.2.2 Change the principal executive office or the principal business office in the State of California from one location to another; cause the Corporation to be qualified to conduct activities in any other state, territory, dependency, or country and conduct activities within the State of California; and designate any place within the State of California for the holding of meetings, including annual meetings.
- 7.2.2.3 Adopt, make and use a corporate seal; and alter the form of the seal. Such seal shall be kept at the principal office of the corporation.
- 7.2.2.4 Borrow money and incur indebtedness on behalf of the Corporation and cause to be executed and delivered for the Corporation's

purposes, in the corporate name, promissory notes, bonds, debentures, deeds of trust, mortgages, pledges, hypothecations, and other evidences of debt and securities.

Section 7.3. Terms; Election of Successors. The initial Board shall serve until the conclusion of the 1997 Annual Meeting described in Section 7.6 of this Article VII. Each member of subsequent Boards shall serve until the conclusion of the first annual meeting held after he or she assumes office. At each annual meeting, each seat on the incoming Board shall be filled by a separate vote of the current directors; a majority vote of a quorum of directors shall be sufficient to fill each seat. Each new director shall take office at the conclusion of the annual meeting at which he or she is elected. In any event, a director shall serve until a successor has been elected.

Section 7.4. Vacancies.

7.4.1. Events Causing Vacancy. A vacancy or vacancies on the Board of Directors shall be deemed to exist on the occurrence of the following: (i) the death, resignation, or removal of any director; (ii) the declaration by resolution of the Board of Directors of a vacancy of the office of a director who has been declared of unsound mind by an order of court or convicted of a felony or has been found by final order or judgment of any court to have breached a duty under the California Nonprofit Corporation Law; or (iii) whenever the number of authorized directors is increased.

7.4.2. Removal. Directors may be removed without cause by a simple majority of directors then in office.

7.4.3. Resignations. Except as provided in this paragraph, any director may resign, which resignation shall be effective on giving written notice to the Chairperson of the Board, the President, the Secretary, or the Board of Directors, unless the notice specifies a later time for the resignation to become effective. No director may resign if the Corporation would then be left without a duly elected director or directors in charge of its affairs, except upon notice to the Attorney General.

7.4.4. Appointment to Fill Vacancies. If a vacancy is created by any event, a majority of a quorum of the remaining directors then in office may appoint a new director to serve until the next annual meeting of the Board of Directors. Appointments to fill vacancies shall be made only at Special Meetings and with proper notice in keeping with Section 7.8 of this Article VII.

7.4.5. No Vacancy on Reduction of Number of Directors. No reduction of the authorized number of directors shall have the effect of removing any

director before that director's term of office expires.

- Section 7.5. Place of Meetings; Meetings by Telephone. Regular meetings of the Board of Directors may be held at any place within the State of California that has been designated from time to time by resolution of the Board. In the absence of such designation, regular meetings shall be held at the principal executive office of the Corporation. Special meetings of the Board shall be held at any place within the State of California that has been designated in the notice of the meeting or, if not stated in the notice, or if there is no notice, at the principal executive office of the Corporation. Notwithstanding the above provisions of this Section 7.5, a regular or special meeting of the Board of Directors may be held at any place consented to in writing by all the members of the Board of Directors, either before or after the meeting. If consents are given, they shall be filed with the minutes of the meeting. Any meeting, regular or special, may be held by conference telephone or similar communication equipment, so long as all directors participating in the meeting can hear one another, and all such directors shall be deemed to be present in person at such meeting.
- Section 7.6. Annual Meeting. On the last __[day] in __[month] of every year, commencing with 199__, the Board of Directors shall hold a meeting for the purpose of organization, election of directors and the transaction of other business. No notice of this meeting need be given.
- Section 7.7. Other Regular Meetings. The Board of Directors may set a specified time and place for its regular meetings. Once the Board of Directors sets the time for regular meetings, each Director shall receive notice, as specified in Section 7.8.2 of this Article VII, of the time and place that regular meetings shall be held. Subsequent to such notice, regular meetings shall be held without call. If the Board of Directors changes the time and place of regular meetings, each Director shall receive notice of the change in keeping with Section 7.8.2 of this Article VII. If the Board of Directors does not set a specified time and place for its regular meetings, meetings of the Board of Directors shall be considered Special Meetings and have the notice requirements of Section 7.8.2.
- Section 7.8. Special Meetings.
- 7.8.1. Authority to Call. Special meetings of the Board of Directors for any purpose may be called at any time by the Chairperson of the Board, or the President, or any Vice President, or the Secretary, or any two directors.
- 7.8.2. Notice.
- 7.8.2.1 Manner of Giving. Notice of the time and place of special meetings

shall be given to each director by one of the following methods: (a) by personal delivery or written notice; (b) by first-class mail, postage paid; (c) by telephone or facsimile communication, either directly to the director or to a person at the director's office who would reasonably be expected to communicate such notice promptly to the director; or (d) by telegram, charges prepaid. All such notices shall be given or sent to the director's address as shown on the records of the Corporation; or, if notice is given by facsimile, the notice shall be sent to each director at his or her facsimile number as shown on the records of the Corporation.

7.8.2.2 Time Requirements. Notices sent by first class mail shall be deposited into a United States mail box at least four days before the time set for the meeting. Notices given by personal delivery, telephone, facsimile, or telegraph shall be delivered, telephoned, telecopied, or given to the telegram company at least 48 hours before the time set for the meeting.

7.8.2.3 Notice Contents. The notice shall state the time, purpose, and place for the meeting. It need not, however, specify the place of the meeting if it is to be held at the principal executive office of the Corporation.

Section 7.9. Quorum. A majority of the authorized number of directors shall constitute a quorum for the transaction of business, except to adjourn as provided in Section 7.11 of this Article VII. Every act taken or decision made by a majority of the directors present at a meeting duly held at which a quorum is present shall be regarded as the act of the Board of Directors, subject to the provisions of the California Nonprofit Corporation Law, including, without limitation, those provisions relating to (i) approval of contracts or transactions in which a director has a direct or indirect material financial interest, (ii) creation of, and appointment to, committees of the board, and (iii) indemnification of directors. A meeting at which a quorum is initially present may continue to transact business, notwithstanding the withdrawal of directors, if any action taken is approved by at least a majority of the required quorum for that meeting.

Section 7.10. Waiver of Notice. The transactions of any meeting of the Board of Directors, however called and noticed or wherever held, shall be as valid as though taken at a meeting duly held after regular call and notice, if (a) a quorum is present, and (b) either before or after the meeting, each of the directors not present signs a written waiver of notice, a consent to holding the meeting, or an approval of the minutes. The waiver of notice or consent need not specify the purpose of the meeting. All waivers, consents, and approvals shall be filed with the corporate records or made a part of the

minutes of the meeting. Notice of a meeting shall also be deemed given to any director who attends the meeting without protesting before or at its commencement about the lack of adequate notice. Directors can protest the lack of notice only by presenting a written protest to the Secretary of the Corporation either in person, by first-class mail addressed to the Secretary at the principal office of the Corporation as contained on the Corporation's records as of the date of the protest, or by facsimile addressed to the facsimile number of the Corporation as contained on the Corporation's records as of the date of the protest.

Section 7.11. Adjournment. A majority of the directors present, whether or not constituting a quorum, may adjourn any meeting to another time and place.

Section 7.12. Notice of Adjournment. Notice of the time and place of holding an adjourned meeting need not be given, unless the meeting is adjourned for more than 24 hours, in which case personal notice of the time and place shall be given before the time of the adjourned meeting to the directors who were not present at the time of the adjournment.

Section 7.13. Conduct of Meetings. Meetings of the Board of Directors shall be presided over by the Chairperson of the Board, or, if no such person has been so designated or, in his or her absence, the President of the Corporation or, in his or her absence, by a Vice President of the Corporation or, in the absence of each of these persons, by a Chairperson chosen by a majority of the directors present at the meeting. The Secretary of the Corporation shall act as secretary of all meetings of the Board, provided that, in his or her absence, the presiding officer shall appoint another person to act as Secretary of the Meeting. Meetings shall be governed by Robert's Rules of Order or by the Consensus Method, as may be determined by the Board of Directors from time to time, insofar as such rules are not inconsistent with or in conflict with these Bylaws, with the Articles of Incorporation of this Corporation, or with provisions of law.

Section 7.14. Action Without Meeting. Any action required or permitted to be taken by the Board of Directors may be taken without a meeting, if all members of the Board, individually or collectively, consent in writing to that action. For the purposes of this Section only, "all members of the Board" shall not include any "interested director" as defined in Section 5233 of the California Nonprofit Public Benefit Corporation Law. Such action by unanimous written consent shall have the same force and effect as a unanimous vote of the Board of Directors. Such written consent or consents shall be filed with the minutes of the proceedings of the Board.

Section 7.15. Fees and Compensation of Directors. Directors and members of committees may receive such compensation, if any, for their services, and

such reimbursement of expenses, as may be determined by resolution of the Board of Directors to be just and reasonable. Directors may be compensated for rendering services to the Corporation in a capacity other than director, provided such compensation is reasonable and further provided that not more than forty-nine percent (49%) of the persons serving as directors may be "interested persons," as defined in Section 5227 of the California Nonprofit Public Benefit Corporation Law or any successor provision. "Interested Persons" means:

- 7.15.1. Any person currently being compensated by the Corporation for services rendered it within the previous twelve (12) months, whether as a full- or part-time officer or other employee, independent contractor, or otherwise, excluding any reasonable compensation paid to a director as director; or
 - 7.15.2. Any brother, sister, ancestor, descendant, spouse, brother-in-law, sister-in-law, son-in-law, daughter-in-law, mother-in-law, or father-in-law of any such person.
- Section 7.16. Non-Liability of Directors. The directors shall not be personally liable for the debts, liabilities, or other obligations of the Corporation.

ARTICLE VIII COMMITTEES

- Section 8.1. Committees of Directors. The Board of Directors may, by resolution adopted by a majority of the directors then in office, create one or more committees, including an executive committee, each consisting of two or more directors, to serve at the discretion of the Board. Any committee, to the extent provided in the resolution of the Board, shall have all the authority of the Board, except that no committee, regardless of Board resolution, may:
- 8.1.1. Fill vacancies on the Board of Directors or in any committee which has the authority of the Board;
 - 8.1.2. Fix compensation of the directors for serving on the Board or on any committee;
 - 8.1.3. Amend or repeal Bylaws or adopt new Bylaws;
 - 8.1.4. Amend or repeal any resolution of the Board of Directors which by its express terms is not so amendable or repealable;
 - 8.1.5. Appoint any other committees of the Board of Directors or the members of

these committees;

- 8.1.6. Approve any transaction (1) between the Corporation and one or more of its directors or (2) between the Corporation or any person in which one or more of its directors have a material financial interest; or
- 8.1.7. Expend corporate funds to support a nominee for director after more persons have been nominated than can be elected.

Section 8.2. Meetings and Action of Committees. Meetings and action of committees shall be governed by, and held and taken in accordance with, the provisions of Article VII of these Bylaws, concerning meetings of directors, with such changes in the context of those Bylaws as are necessary to substitute the committee and its members for the Board of Directors and its members, except that the time for regular meetings of committees may be determined by resolution of the Board of Directors. Special meetings of committees may also be called by resolution of the Board of Directors. Notice of special meetings of committees shall also be given to any and all alternate members, who shall have the right to attend all meetings of the committee. Minutes shall be kept of each meeting of any committee and shall be filed with the corporate records. The Committee shall report to the Board of Directors from time to time as the Board may require. The Board of Directors may adopt rules for the government of any committee not inconsistent with the provisions of these Bylaws, or, in the absence of rules adopted by the board, the committee may adopt such rules.

Section 8.3. Quorum Rules for Committees. A majority of the authorized committee members shall constitute a quorum for the transaction of committee business, except to adjourn. A majority of the committee members present, whether or not constituting a quorum, may adjourn any meeting to another time and place. Every act taken or decision made by a majority of the committee members present at a meeting duly held at which a quorum is present shall be regarded as an act of the committee, subject to the provisions of the California Nonprofit Corporation law, including without limitation those provisions relating to (i) creation of, or appointment to, committees of the Board, and (ii) indemnification of directors. A meeting at which a quorum is initially present may continue to transact business, notwithstanding the withdrawal of committee members, if any action taken is approved by at least a majority of the required quorum for that meeting.

Section 8.4. Revocation of Delegated Authority. The Board of Directors may, at any time, revoke or modify any or all of the authority so delegated to a committee, increase or decrease but not below two (2) the number of its members, and fill vacancies therein from the members of the Board.

ARTICLE IX OFFICERS

- Section 9.1. Officers. The Corporation shall have as officers, a President, a Secretary, and a Chief Financial Officer. The Corporation may also have, at the discretion of the Board of Directors, a Chairperson of the Board, one or more vice presidents, one or more assistant secretaries, one or more assistant treasurers, and such other officers as may be appointed in accordance with the provisions of Section 9.3 of this Article IX. Any number of offices may be held by the same person, except that neither the Secretary nor the Chief Financial Officer may serve concurrently as either the President or the Chairperson of the Board.
- Section 9.2. Election of Officers. Any person may serve as an officer of the Corporation. The officers of the Corporation, except those appointed in accordance with the provisions of Section 9.3 of this Article IX, shall be chosen by the Board of Directors, and each shall serve at the discretion of the Board, subject to the rights, if any, of an officer under any contract of employment.
- Section 9.3. Subordinate Officers. The Board of Directors may appoint, and may authorize the Chairperson of the Board or the President or another officer to appoint, any other officers that the business of the Corporation may require, each of whom shall have the title, hold office for the period, have the authority, and perform the duties specified in the Bylaws or determined from time to time by the Board of Directors.
- Section 9.4. Removal of Officers. Subject to the rights, if any, of an officer under any contract of employment, any officer may be removed, with or without cause, by the Board of Directors, at any regular or special meeting of the Board, or at the annual meeting of the Corporation, or, except in the case of an officer chosen by the Board of Directors, by an officer on whom such power of removal may be conferred by the Board of Directors.
- Section 9.5. Resignation of Officers. Any officer may resign at any time by giving written notice to the Corporation. Any resignation shall take effect at the date of the receipt of that notice or at any later time specified in that notice; and, unless otherwise specified in that notice, the acceptance of the resignation shall not be necessary to make it effective. Any resignation is without prejudice to the rights, if any of the Corporation under any contract to which the officer is a party.
- Section 9.6. Vacancies in Offices. A vacancy in any office because of death,

whenever they request it, an account of all of his or her transactions as Chief Financial Officer and of the financial condition of the Corporation; and shall have other powers and perform such other duties incident to the office of Chief Financial Officer as may be prescribed by the Board of Directors or the Bylaws.

- 9.7.5.4 Bond. If required by the Board of Directors, the Chief Financial Officer shall give the Corporation a bond in the amount and with the surety or sureties specified by the Board for faithful performance of the duties of his office and for restoration to the Corporation of all its books, papers, vouchers, money, and other property of every kind in his possession or under his control on his death, resignation, retirement, or removal from office.

- Section 9.8. Compensation of Officers. The salaries of officers, if any, shall be fixed from time to time by resolution of the Board, and no officer shall be prevented from receiving such salary by reason of the fact that he or she is also a director of the Corporation, provided, however, that such compensation paid a director for serving as an officer of the Corporation shall only be allowed if permitted under the provisions of Section 7.15 of these Bylaws. In all cases, any salaries received by officers of the Corporation shall be reasonable and given in return for services actually rendered for the Corporation which relate to the performance of the public benefit purposes of the Corporation.

ARTICLE X TRANSACTIONS BETWEEN CORPORATION AND DIRECTORS OR OFFICERS

- Section 10.1. Contracts with Directors and Officers.

- 10.1.1. The Corporation shall not be a party to any contract or transaction:

- 10.1.1.1 In which one or more of its directors or officers has a material financial interest, or;

- 10.1.1.2 With any corporation, firm, association, or other entity in which one or more directors or officers has a material financial interest, or,

- 10.1.1.3 With any corporation, firm, association, or other entity (other than a California nonprofit public benefit corporation) in which one or more of its directors is a member; unless:

- 10.1.1.3.1. The material facts concerning the contract or transaction and such director's or officer's financial interest of

common directorship are fully disclosed in good faith and are noted in the minutes;

- 10.1.1.3.2. Prior to authorizing or approving the contract or transaction, the board considers and in good faith determines after reasonable investigation that the Corporation could not obtain a more advantageous arrangement with reasonable investigation under the circumstances or that the contract or transaction implements a charitable program of the Corporation;
- 10.1.1.3.3. The Corporation enters into the contract or transaction for its own benefit;
- 10.1.1.3.4. The contract or transaction is fair and reasonable to this Corporation or implements a charitable program of the Corporation at the time the contract or transaction is entered into, and;
- 10.1.1.3.5. Such contract or transaction is authorized or approved in good faith by a majority of disinterested directors at the meeting, provided that that majority has decisionmaking authority under the quorum provisions of Section 7.9 of Article VII.

- 10.1.2. A director or officer of this Corporation shall not be deemed to have a "material financial interest" in a contract or transaction that implements a charitable program of this Corporation solely because such a contract or transaction results in a benefit to a director or officer or their families by virtue of their membership in the class of persons intended to be benefited by the charitable program of this Corporation.

Section 10.2. Loans to Directors and Officers. The Corporation shall not make any loan of money or property to or guarantee the obligation of any director or officer, unless approved by the Attorney General of the State of California; provided, however, the Corporation may advance money to a director or officer of the Corporation for expenses reasonably anticipated to be incurred in the performance of duties of such director or officer, provided that in the absence of such advance, such director or officer would be entitled to be reimbursed for such expenses by the Corporation.

Section 10.3. Interlocking Directorates. No contract or other transaction between the Corporation and any California nonprofit public benefit corporation is either void or voidable because such director(s) are present at a meeting of the Board of Directors that authorizes, approves, or ratifies the contract or

transaction, if the material facts as to the transaction and as to such director's other directorship are fully disclosed to the board, and the board authorizes, approves, or ratifies the contract or transaction in good faith by a vote of disinterested directors at the meeting (subject to the quorum provisions of Article VII), or if the contract or transaction is just and reasonable as to the Corporation at the time it is authorized, approved, or ratified.

Section 10.4. Duty of Loyalty; Construction with Article XI. Nothing in this Article shall be construed to derogate in any way from the absolute duty of loyalty that every director and officer owes to the Corporation. Furthermore, nothing in this Article shall be construed to override or amend the provisions of Article XI. All conflicts between the two articles shall be resolved in favor of Article XI.

ARTICLE XI INDEMNIFICATION OF DIRECTORS, OFFICERS, EMPLOYEES AND AGENTS

Section 11.1. Definitions. For purpose of this Article,

- 11.1.1. "Agent" means any person who is or was a director, officer, employee, or other agent of this Corporation, or is or was serving at the request of this Corporation as a director, officer, employee, or agent of another foreign or domestic corporation, partnership, joint venture, trust, or other enterprise, or was a director, officer, employee, or agent of a foreign or domestic corporation that was a predecessor corporation of this Corporation or of another enterprise at the request of the predecessor corporation;
- 11.1.2. "Proceeding" means any threatened, pending, or completed action or proceeding, whether civil, criminal, administrative, or investigative; and
- 11.1.3. "Expenses" includes, without limitation, all attorneys' fees, costs, and any other expenses reasonably incurred in the defense of any claims or proceedings against an Agent by reason of his position or relationship as Agent and all attorneys' fees, costs, and other expenses reasonably incurred in establishing a right to indemnification under this Article XI.

Section 11.2. Successful Defense by Agent. To the extent that an Agent of this Corporation has been successful on the merits in the defense of any proceeding referred to in this Article XI, or in the defense of any claim, issue, or matter therein, the Agent shall be indemnified against expenses actually and reasonably incurred by the Agent in connection with the claim. If an Agent either settles any such claim or sustains a judgment rendered against him, then the provisions of Sections 11.3 through Section 11.5 shall

determine whether the Agent is entitled to indemnification.

Section 11.3. Actions Brought by Persons Other than the Corporation. Subject to the required findings to be made pursuant to Section 11.5, below, this Corporation shall indemnify any person who was or is a party, or is threatened to be made a party, to any proceeding by reason of the fact that such person is or was an Agent of this Corporation, for all expenses, judgments, fines, settlements, and other amounts actually and reasonably incurred in connection with the proceeding. Notwithstanding the foregoing, no indemnification shall be permitted under this Section 11.3 for any action brought by, or on behalf of this Corporation, or by an officer, director or person granted relator status by the Attorney General, or by the Attorney General on the ground that the defendant director was or is engaging in self-dealing within the meaning of Section 5233 of the California Nonprofit Corporation Law, or by the Attorney General or a person granted relator status by the Attorney General for any breach of duty relating to assets held in charitable trust.

Section 11.4. Action Brought by or on Behalf of the Corporation.

11.4.1. Claims Settled Out of Court. If any Agent settles or otherwise disposes of a threatened or pending action brought by or on behalf of this Corporation, with or without court approval, the Agent shall receive no indemnification for either amounts paid pursuant to the terms of the settlement or other disposition or for any expenses reasonably incurred in defending against the proceeding, unless it is settled with the approval of the Attorney General.

11.4.2. Claims and Suits Awarded Against Agent. This Corporation shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending, or completed action brought by or on behalf of this Corporation by reason of the fact that the person is or was an Agent of this Corporation, for all expenses actually and reasonably incurred in connection with the defense of that action, provided that both of the following are met:

11.4.2.1 The determination of good faith conduct required by Section 11.5 of this Article XI, must be made in the manner provided for in that Section; and

11.4.2.2 Upon application, the court in which the action was brought must determine that, in view of all of the circumstances of the case, the Agent should be entitled to indemnity for the expenses incurred. If the Agent is found to be so entitled, the court shall determine the appropriate amount of expenses to be reimbursed.

Section 11.5. Determination of Agent's Good Faith Conduct. The indemnification granted to an Agent in Section 11.3 and Section 11.4 above is conditioned on the following:

11.5.1. Required Standard of Conduct. The Agent seeking reimbursement must be found, in the manner provided below, to have acted in good faith, in a manner he or she believed to be in the best interest of this Corporation, and with such care, including reasonable inquiry, as an ordinarily prudent person in a like position would use in similar circumstances. The termination of any proceeding by judgment, order, settlement, conviction, or on a plea of nolo contendere or its equivalent shall not, of itself, create a presumption that the person did not act in good faith or in a manner he or she reasonably believed to be in the best interest of this Corporation or that he or she had reasonable cause to believe that his conduct was unlawful. In the case of a criminal proceeding, the person must have had no reasonable cause to believe that his conduct was unlawful.

11.5.2. Manner of Determination of Good Faith Conduct. The determination that the Agent did act in a manner complying with Section 11.5.1 above shall be made by:

11.5.2.1 The Board of Directors by a majority vote of a quorum consisting of directors who are not parties to the proceeding; or

11.5.2.2 The court in which the proceeding is or was pending. Such determination may be made on application brought by this Corporation or the Agent or the attorney or other person rendering a defense to the Agent, whether or not the application by the Agent, attorney, or other person is opposed by this Corporation.

Section 11.6. Limitations. No indemnification or advance shall be made under this Article XI, except as provided in Sections 11.2 or 11.4.2, in any circumstances when it appears:

11.6.1. That the indemnification or advance would be inconsistent with a provision of the Articles of Incorporation, as amended, or an agreement in effect at the time of the accrual of the alleged cause of action asserted in the proceeding in which the expenses were incurred or other amounts were paid, which prohibits or otherwise limits indemnification; or

11.6.2. That the indemnification would be inconsistent with any condition expressly imposed by a court in approving a settlement.

Section 11.7. Advance of Expenses. Expenses incurred in defending any proceeding may be advanced by this Corporation before the final disposition of the

proceeding on receipt of an undertaking by or on behalf of the Agent to repay the amount of the advance unless it is determined ultimately that the Agent is entitled to be indemnified as authorized in this Article XI.

Section 11.8. Contractual Rights of Nondirectors and Nonofficers. Nothing contained in this Article XI shall affect any right to indemnification to which persons other than directors and officers of this Corporation, or any subsidiary hereof, may be entitled by contract or otherwise.

Section 11.9. Insurance. The Board of Directors may adopt a resolution authorizing the purchase and maintenance of insurance on behalf of any Agent of the Corporation, as defined in this Article XI, against any liability asserted against or incurred by any Agent in such capacity or arising out of the Agent's status as such, whether or not this Corporation would have the power to indemnify the Agent against the liability under the provisions of this Article XI.

ARTICLE XII CORPORATE RECORDS, REPORTS AND SEAL

Section 12.1. Minute Book - Maintenance and Inspection. The Corporation shall keep a minute book in written form at its principal office which shall contain a record of all actions by the Board or any committee including the time, date and place of each meeting; whether a meeting is regular or special and, if special, how called; the manner of giving notice of each meeting and a copy thereof; the names of those present at each meeting of the Board or the executive committee thereof; the minutes of all meetings; any written waivers of notice, consents to the holding of a meeting or approvals of the minutes thereof; all written consents for action without a meeting; all protests concerning lack of notice; and formal dissents from Board actions.

Section 12.2. Books and Records of Account - Maintenance and Inspection. The Corporation shall keep adequate and correct books and records of account to be kept at its principal office. "Correct books and records" includes, but is not necessarily limited to: accounts of properties and transactions, and accounts of its assets, liabilities, receipts, disbursements, gains, and losses.

Section 12.3. Articles of Incorporation and Bylaws - Maintenance and Inspection. The Corporation shall keep at its principal office, the original or a copy of its Articles of Incorporation and Bylaws as amended to date.

Section 12.4. Annual Report: Statement of Certain Transactions. The Board shall cause an annual report to be sent to each director within one hundred and twenty (120) days after the close of the Corporation's fiscal year containing the

following information:

- 12.4.1. The assets and liabilities of the Corporation as of the end of the fiscal year;
- 12.4.2. The principal changes in assets and liabilities, including trust funds, during the fiscal year;
- 12.4.3. The revenue or receipts of the Corporation, both unrestricted and restricted to particular purposes, for the fiscal year;
- 12.4.4. The expenses or disbursements of the Corporation for both general and restricted purposes during the fiscal year;
- 12.4.5. A statement of any transaction (1) to which the Corporation, its parent, or its subsidiary was a party, (2) which involved more than \$50,000 or which was one of a number of such transactions with the same person involving, in the aggregate, more than \$50,000, and (3) in which either of the following interested persons had a direct or indirect material financial interest (a mere common directorship is not a financial interest):
 - 12.4.5.1 Any directors or officer of the Corporation, its parent, or its subsidiary;
 - 12.4.5.2 Any holder of more than 10 percent of the voting power of the Corporation, its parent, or its subsidiary.

The statement shall include: (1) a brief description of the transaction; (2) the names of interested persons involved; (3) their relationship to the Corporation; (4) the nature of their interest in the transaction, and; (5) when practicable, the amount of that interest, provided that, in the case of a partnership in which such person is a partner, only the interest of the partnership need be stated.

- 12.4.6. A brief description of the amounts and circumstances of any loans, guaranties, indemnifications, or advances aggregating more than \$10,000 paid during the fiscal year to any officer or director of the Corporation under Article X of these Bylaws.

Section 12.5. Directors' Rights of Inspection. Every director shall have the absolute right at any reasonable time to inspect the Corporation's books, records, documents of every kind, physical properties, and the records of each of its subsidiaries. The inspection may be made in person or by the director's agent or attorney. The right of inspection includes the right to copy and make extracts of documents.

- Section 12.6. Corporate Seal. The Board of Directors may adopt, use, and at will alter, a corporate seal. Such seal shall be kept at the principal office of the corporation. Failure to affix the seal to corporate instruments, however, shall not affect the validity of any such instrument.

ARTICLE XIII EXECUTION OF INSTRUMENTS, DEPOSITS AND FUNDS

- Section 13.1. Execution of Instruments. The Board of Directors, except as otherwise provided in these Bylaws, may by resolution authorize any officer or agent of the Corporation to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances. Unless so authorized, no officer, agent, or employee shall have any power or authority to bind the Corporation by any contract or engagement or to pledge its credit or to render it liable momentarily for any purpose or in any amount.
- Section 13.2. Checks and Notes. Except as otherwise specifically determined by resolution of the Board of Directors, or as otherwise required by law, checks, drafts, promissory notes, orders for the payment of money, and other evidence of indebtedness of the Corporation shall be signed by the Chief Financial Officer and countersigned by the President of the Corporation.
- Section 13.3. Deposits. All funds of the Corporation shall be deposited from time to time to the credit of the Corporation in such banks, trust companies, or other depositories as the Board of Directors may select.
- Section 13.4. Gifts. The Board of Directors may accept on behalf of the Corporation any contribution, gift, bequest, or devise for the charitable or public purposes of this Corporation.

ARTICLE XIV CONSTRUCTION AND DEFINITIONS

- Section 14.1. Unless the context requires otherwise, the general provisions, rules of construction, and definitions in the California Nonprofit Corporation Law shall govern the construction of these Bylaws. Without limiting the generality of the above, the masculine gender includes the feminine and neuter, the singular number includes the plural, the plural number includes the singular, and the term "person" includes both the Corporation and a natural person.

**ARTICLE XV
AMENDMENTS**

Section 15.1. Amendment by Directors. The Board of Directors may adopt, amend or repeal Bylaws. Such power is subject to the following limitations:

- 15.1.1. The Board of Directors may not amend Bylaw provisions fixing the authorized number of directors or establishing procedures for the nomination or appointment of directors other than by unanimous vote of all directors.
- 15.1.2. This Section may be amended only by the unanimous vote of all directors.

ATTACHMENT C1 & C2

CPC COMMITTEE MEMBERS

CPC BYLAWS



Los Angeles County
Children's Planning Council
Improving Children's Lives

Council Members

Chair

Honorable Don Knabe
Chair Pro Tem, Board of Supervisors

Acting Chief Executive Officer

Cheryl Mendoza, Ph.D.

Members

Jon Perry Amos, *Youth Representative*

Bettye Anderson, *SPA 6 (South)*

Charles Avila, *SPA 1 (Antelope Valley)*

Lauraine Barber, *SPA 8 (South Bay/Harbor)*

Admiral David Brewer III, *Superintendent, Los Angeles Unified School District*

Phillip Browning, *Director, Department of Public Social Services*

Priscilla Charles-Carter, *Foster Parent/Caregiver*

Dr. Bruce Chernof, *Director, Department of Health Services*

Paul Chung, MD, MS, *University Researcher Representative*

Dr. Micah Cohen, *Fifth Supervisorial District*

Honorable Steve Cooley, *District Attorney*

Deborah Davies, *SPA 2 (San Fernando)*

Teresa A. DeCrescenzo, MSW, *Third Supervisorial District*

Duane Dennis, *Policy Roundtable for Child Care*

Amy Enomoto-Perez, PhD, *Los Angeles County Board of Education*

Jeff Farber, *SPA 7 (East)*

Dr. Jonathan Fielding, *Director, Department of Public Health*

Dorothy Fleisher, Ph.D., *Southern California Grant Makers*

David W. Fleming, *Business Community Representative*

Chris Floyd, *Second Supervisorial District*

William T. Fujioka, *Chief Executive Officer*

Steven Golightly, *Director, Child Support Services Department*

Russ Guiney, *Director, Department of Parks and Recreation*

Rafael López, *City of Los Angeles*

Larry Lue, *Asian Pacific Islander Community Representative*

Jacquelyn McCroskey, DSW, *Member Emeritus*

Honorable Michael Nash, *Presiding Judge, Juvenile Court*

Elton Naswood, *American Indian Children's Council*

Elisa Nicholas, M.D., *Fourth Supervisorial District*



Los Angeles County
Children's Planning Council
Improving Children's Lives

Michi Okano, LCSW, *SPA 5 (West)*

Trish Ploehn, *Director, Department of Children and Family Services*

Danny Ramos, *SPA 3 (San Gabriel)*

Jose Ramos, Jr., MSW, *SPA 4 (Metro)*

Marsha Ramos, *League of California Cities*

Lisa Cleri Reale, *Board of Directors, United Way of Greater Los Angeles*

Richelle Rios-Huizar, Esq., *First Supervisorial District*

Darline Robles, *Superintendent, County Office of Education*

Bruce Saltzer, *Executive Director, Association of Community Human Services Agencies*

Clarence Shaw, *African American Community Representative*

Adelina Sorkin, LCSW, *Commission for Children and Families*

Marvin J. Southard, DSW, *Director, Department of Mental Health*

Beatriz Olvera Stotzer, *Latino Community Representative*

Robert B. Taylor, *Chief Probation Officer*

Deanne Tilton, *ICAN Policy Committee*

Margaret Donnellan Todd, *County of Los Angeles Public Library*

Mary Helen Vasquez, *Parent Representative*

Sharon Watson, Ph.D., *Member Emeritus*

Phillip L. Williams, *Board of Directors, Los Angeles Area Chamber of Commerce*

Daniel Wu, *Youth Representative*

BYLAWS OF
THE CHILDREN'S PLANNING COUNCIL FOUNDATION, INC.
A California Nonprofit Public Benefit Corporation

ARTICLE I. OFFICES

Section 1. Principal Office. The principal office of the corporation for the transaction of the business of the corporation shall be fixed and located at such place within or without the State of California as the Board of Directors (herein called the "Board") shall determine. The Board is granted full power of authority to change such principal office from one location to another.

Section 2. Other Offices. Branch or subordinate offices may be established at any time by the Board at any place or places.

ARTICLE II. DIRECTORS

Section 1. Powers. Subject to the limitations of the Articles of Incorporation and of the California Nonprofit Public Benefit Corporation Law, the activities and affairs of the corporation shall be conducted and all corporate powers shall be exercised by or under the direction of the Board. The Board may delegate the management of activities of the corporation to any person or persons, a management company, or committees however composed, provided that the activities and affairs of the corporation shall be managed and all corporate powers shall be exercised under the ultimate direction of the Board. Without prejudice to such general powers, but subject to the same limitations, it is hereby expressly declared that the Board shall have the following powers in addition to the other powers enumerated in these Bylaws:

(a) To select and remove the officers, agents and employees of the corporation, prescribe powers and duties for them as may not be inconsistent with law, the Articles of Incorporation, or these Bylaws, supervise them, fix their compensation, and require from them security for faithful service. Such compensation may be increased or decreased at the pleasure of the Board.

(b) To make such rules and regulations for the conduct of the affairs and activities of the corporation as the Board may deem advisable and as are not inconsistent with law, the Articles of Incorporation or these Bylaws.

(c) To borrow money and incur indebtedness for the purpose of the corporation, and to cause to be executed and delivered therefor, in the corporate name, promissory notes, bonds, debentures, deeds of trust, mortgages, pledges, hypothecation, or other evidences of debt and securities therefor.

Section 2. Number of Directors. The authorized number of directors shall consist of not less than five (5) nor more than twenty (20) directors, with the exact number of directors to be fixed within the limits specified herein by resolution of the Board as enacted from time to time. No reduction of the authorized number of directors shall have the effect of shortening the term of any incumbent director.

Section 3. Election. Directors shall be elected at a regular meeting of the Board, but if any such regular meeting is not held or the directors are not elected thereat, the directors may be elected at any special meeting of the Board held for that purpose.

Section 4. Term of Office. Each director shall hold office for a term of two (2) years and until a successor has been elected and qualified. Directors may succeed themselves in office. The term of office shall end on the last day of the month of December.

Section 5. Removal. Any director may be removed with or without cause by the affirmative vote of a majority of the directors present at a meeting duly held at which a quorum is present.

Section 6. Resignation. Subject to the provisions of Section 5226 of the California Nonprofit Public Benefit Corporation Law, any director may resign effective upon giving written notice to the President, the Secretary, or the Board, unless the notice specifies a later time for the effectiveness of such resignation. If the resignation is effective at a future time, a successor may be elected before such time, to take office when the resignation becomes effective.

Section 7. Vacancies. Vacancies in the Board shall be filled by the affirmative vote of a majority of the remaining directors, although less than a quorum, or expiration of the term of his or her predecessor and until his or her successor has been elected and qualified.

A vacancy or vacancies in the Board shall be deemed to exist in case of the death, resignation, or removal of any director, or if the authorized number of directors is increased. The Board may declare vacant the office of a director who has been declared of unsound mind by a final order of court or convicted of a felony, or found by a final order of judgement of any court to have breached any duty arising under Article 3 of the California Nonprofit Public Benefit Corporation Law.

Section 8. Interested Directors Not more than forty-nine (49) percent of the persons serving on the Board at any time may be interested persons. An "interested person" is (1) any person being compensated by the corporation for services rendered to it within the previous twelve (12) months, whether as a full-time or part-time employee, independent contractor, or otherwise, excluding any reasonable compensation paid to a director as director; and (2) any brother, sister, ancestor, descendant, spouse, brother-in-law of any such person. Notwithstanding the foregoing, any violation of the provision of this Section shall not affect the validity or enforceability of any transaction entered into by the corporation.

Section 9. Place of Meeting. Regular or special meetings of the Board shall be held at any place within or without the State of California which has been designated from time to time by the Board. In the absence of such designation, regular meetings shall be held at the principal office of the corporation.

Section 10. Regular Meetings. Regular meetings of the Board shall be held without call or notice on such dates and at such times as may be fixed by the Board.

Section 11. Special Meetings. Special meetings of the Board for any purpose or purposes may be called at any time by the President, the Secretary, or any two (2) directors,

Notice of the time and place of special meetings of the Board shall be given or delivered personally to each director at least forty-eight (48) hours before the meeting, sent to each director by first-class mail at least four (4) days before the meeting, or delivered by other form of written or telephonic communications (including cable, telegram, telex, facsimile, electronic mail and telephone) at least forty-eight (48) hours before the meeting. Such notice may be written or if delivered by telephone or personally, oral. Written notice shall be addressed or delivered to each director at his or her address (e.g. mailing address, facsimile number or electronic mail address) as it is shown upon the records of the corporation, or as may have been given to the corporation by the director for purposes of notice, or, if such address is not shown on such records or is not readily ascertainable, at the place in which the meetings of the directors are regularly held.

Notice by mail shall be deemed to have been given at the time a written notice is deposited in the United States mail, postage prepaid. Any other written notice shall be deemed to have been given at the time it is personally delivered to the recipient or is delivered to a common carrier for transmission, or actually transmitted by electronic means by the person giving the notice to the recipient, as the case may be. Oral narrative shall be deemed to have been given at the time it is communicated to the recipient or to such person at the office of the recipient who the person giving the notice has reason to believe will promptly communicate it to the recipient.

Section 12. Waiver of Notice. Notice of a meeting need not be given to any director who signs a waiver of notice or a written consent to holding the meeting or an approval of the minutes thereof, whether before or after the meeting, or who attends the meeting without protesting, prior thereto or at its commencement, the lack of notice to such director. All such waivers, consents, and approvals shall be filed with the corporate records or made a part of the minutes of the meeting.

Section 13. Quorum. One-fifth (1/5), but not less than two (2), of the authorized directors then in office constitutes a quorum of the Board for the transaction of business, except to adjourn as provided in Section 14 of this Article. All matters shall be decided by the vote of a majority of directors present at a meeting duly held at which a quorum is present, and every such act or decision shall be the act of the Board, unless a greater number is required by the California Nonprofit Public Benefit Corporation Law (including, but not limited to, those provisions relating to approval of transactions with interested directors, transactions involving corporations with common directors, fixing of compensation for directors, creation of or appointments of committees and indemnification of directors and other agents), or by the Articles of Incorporation or these Bylaws, except that a meeting at which a quorum is initially present may continue to transact business notwithstanding the withdrawal of directors, if any action taken is approved by at least a majority of the required quorum for such meeting.

Section 14. Participation in Meetings by Conference Telephone. Members of the Board may participate in any meeting through the use of video or telephone conference equipment.

Section 15. Adjournment. A majority of the directors present, whether or not a quorum is present, may adjourn any directors' meeting to another time and place. Notice of the time and place of holding an adjourned meeting need not be given to absent directors if the time and place is fixed at the meeting adjourned, except that if the meeting is adjourned for more than 24 hours, notice of any adjournment to another time or place shall be given prior to the time of the reconvened meeting to the directors who were not present at the time of adjournment.

Section 16. Action Without Meeting. Any action required or permitted to be taken by the Board may be taken without a meeting if all members of the Board shall individually or collectively consent in writing to such action. Such consent or consents shall have the same effect as a unanimous vote of the Board and shall be filed with the minutes of the proceedings of the Board.

Section 17. Rights of Inspection. Every director shall have the absolute right at any reasonable time to inspect and copy any and all books, records, and documents of every kind of the corporation, and to inspect the physical properties of the corporation.

Section 18. Committees. The Board may designate and appoint one or more committees, each consisting of two (2) or more directors, and delegate to such committees any of the authority of the Board except with respect to:

- (a) The filling of vacancies on the Board or on any committee;
- (b) The fixing of compensation of the directors for serving on the Board or on any committee;
- (c) The amendment or repeal of bylaws or the adoption of new bylaws;
- (d) The amendment or repeal of any resolution of the Board which by its express terms is not so amendable or repealable;
- (e) The appointment of committees of the Board or the members thereof;
- (f) The approval of any self-dealing transaction, as defined in Section 5233(a) of the California Nonprofit Public Benefit Corporation Law, except as provided in Section 5233(d)(3) of such law;
- (g) The expenditure of corporation funds to support a nominee for director after there are more people nominated for director than can be selected.

Any such committee must be established and the members thereof appointed, by resolution adopted by a majority of the number of directors then in office, and such committee may be designated as an "Executive Committee" or by such other name as the Board shall specify. The Board may appoint, in the same manner, alternate members of any committee who may replace any absent member at any meeting of the committee. The Board shall have the power to prescribe the manner in which proceedings of any such committee shall be conducted. Unless the Board or such committee shall otherwise provide, the regular and special meetings and other actions of any such committee shall be governed by the provisions of this Article applicable to meetings and actions of the board. Minutes shall be kept of each meeting of each committee.

Section 19. Compensation. Directors and members of committees may receive such compensation, if any, for their services, and such reimbursement for expenses, as may be fixed or determined by the Board.

ARTICLE III.

Section 1. Required Officers. The officers of the corporation shall be a President, a Secretary, and a Treasurer, each of whom shall be chosen by and hold office at the pleasure of the Board. Any number of offices required or permitted by this Article may be held by the same person, except that neither the Secretary nor the Treasurer may serve concurrently as the President or Chairman of the Board.

Section 2. Permitted Officers. The Board may choose a Chairman of the Board, one or more Vice Presidents, one or more Assistant Secretaries, one or more Assistant Treasurers, and such other officers as the business of the corporation may require, each of whom shall hold office for such period, have such authority and perform such duties as the Board at its pleasure may from time to time determine.

Section 3. Election of Officers. The officers shall be elected annually by the Board at a regular or special meeting of the Board, and may succeed themselves in office. Each person elected as an officer shall continue in office until the next annual election of officers or until his successor shall have been duly elected and qualified or until his earlier death, resignation or removal in accordance with these Bylaws. Vacancies of officers caused by death, resignation, removal or increase in the number of officers may be filled by the Board at a regular or special meeting.

Section 4. Removal of Officers. Any officer may be removed at any time with or without cause and with or without notice by the affirmative vote of the Board.

Section 5. President. Subject to the control of the Board, the President shall be the Chief Executive Officer of the corporation and shall have general supervision, direction and control over the affairs and property of the corporation and over its several officers, and shall have such other powers and perform such other duties as may be delegated by the Board.

Section 6. Secretary. The Secretary shall be the custodian of the seal of the corporation and of the books and records and files thereof, and shall affix the seal of the corporation to all papers and instruments requiring the same. The Secretary shall also keep, or cause to be kept, at the principal office or such other place as the Board may order, a minute book of all meetings of the Board and its committees. The Secretary shall also keep, or cause to be kept, at the principal office in the State of California the original or a copy of the Articles of Incorporation and Bylaws of the corporation, as amended to date. The Secretary shall give, or cause to be given, notice of all meetings of the Board and any committee thereof required by these Bylaws or by law to be given, and shall have such other powers and perform such other duties as may

be delegated by the Board. Any Assistant Secretary appointed by the Board to hold office at the pleasure of the Board, may have the same powers of the Secretary.

Section 7. Treasurer. The Treasurer shall keep and maintain, or cause to be kept and maintained, adequate and correct accounts of the properties and business transactions of the corporation, including, without limitation, accounts of its assets, liabilities, receipts and disbursements, and shall send or cause to be sent to the directors of the corporation such financial statements and reports as are by law or these Bylaws required to be sent to them. The Treasurer shall deposit, or cause to be deposited, all monies and other valuables in the name and to the credit of the corporation and such depositories as may be ordered by the Board; shall render to the President or the directors, whenever requested, an account of all transactions and of the financial condition of the corporation, and shall have such other powers and perform such other duties as may be delegated by the Board.

Section 8. Term of Office. The term of office for the officers of the Corporation shall be one (1) year.

ARTICLE VI. OTHER PROVISIONS

Section 1. Inspection of Articles and Bylaws. The corporation shall keep in its principal office in the State of California the original copy of its Articles of Incorporation and of these Bylaws, as amended to date, which shall be open to inspection by the directors and such persons as required by law, at all reasonable times during office hours.

Section 2. Endorsement of Documents; Contracts. Subject to the provisions of applicable law, any note, mortgage, evidence of indebtedness, contract, conveyance, or other instrument in writing and any assignment or endorsement thereof executed or entered into between the corporation and any other person, when signed by the Chairman of the Board, the President, or any Vice President and the Secretary, any Assistant Secretary, the Treasurer, or any Assistant Treasurer of the corporation, shall be valid and binding on the corporation in the absence of actual knowledge on the part of the other person that the signing officers had no authority to execute the same. Any such instrument may be signed by any other person or persons and in such manner as from time to time shall be determined by the Board, but, unless so authorized by the Board, no such person or persons shall have any power or authority to bind the corporation by any contract or engagement to pledge its credit or to render it liable for any purpose or amount.

Section 3. Representation of Shares of Other Corporations. The President or any other officer or officers authorized by the Board or the President are

each authorized to vote, represent, and exercise on behalf of the corporation all rights incident to any and all shares of any other corporation or corporation standing in the name of the corporation. The authority herein granted may be exercised either by any such officer in person or by any person authorized so to do by proxy or power of attorney duly executed by said officer.

Section 4. Construction and Definitions. Unless the context otherwise requires, the general provisions, rules of construction, and definitions contained in Part 1 of the California Nonprofit Corporation Law and in the California Nonprofit Public Benefit Corporation Law and in the California Nonprofit Public Benefit Corporation Law shall govern the construction of these Bylaws. ~

Section 5. Amendments. These Bylaws may be amended or repealed by the regular members. The Bylaws shall be amended or repealed if in a vote held by written ballot or at a meeting, or combination thereof, the total number of votes cast equals or exceeds the number required for a quorum and two-thirds of the votes cast approve the repeal or amendment of the Bylaws. A copy of any proposed amendment to the Bylaws must be sent to the regular members two (2) weeks before the regular member will be required to vote on the amendment.

ARTICLE VII. CORPORATE SEAL

The corporate seal shall be circular in form, and shall have inscribed thereon the name of the corporation, the date of incorporation and the word "California."

THIS IS TO CERTIFY: That the foregoing Bylaws were duly adopted as the Bylaws of such Corporation by the Incorporator thereof on the 3rd day of September, 1996.


Secretary

CHART A

**CHILDREN'S SCORE CARD
LOS ANGELES COUNTY TREND DATA, 2000-2006**

Los Angeles County Trends 2002-2006

	2002	2003	2004	2005	2006
GOOD HEALTH					
1 Total live births	151,167	152,192	151,504	150,377	151,837
2 Newborns with low birthweight (less than 5.5 pounds)	6.8%	7.1%	7.1%	7.3%	7.4%
3 Newborns with very low birthweight (less than 3.3 pounds)	1.3%	1.3%	1.3%	1.3%	1.2%
4 Births with prenatal care in the first trimester	87.6%	89.8%	89.9%	90.4%	90.3%
5 Children ages 0-17 with health insurance	-	89.9%	na	91.7%	93.0% *
6 Young adults ages 18-24 with health insurance	-	71.4%	-	74.2%	71.4%
7 Children adequately immunized at age 2	72.8%	73.6%	70.0%	75.2%	76.1% *
8 Child obesity in 5th, 7th, 9th grades	20.9%	21.9%	22.2%	23.3%	22.9% *
9 Children exposed to tobacco smoke at home	-	-	-	-	13.2% *
10 Children with current asthma	-	8.1%	-	8.8%	7.9% *
11 Children with special health care needs	na	15.4%	na	15.7%	-
12 Child deaths (ages 1-17)	561	560	540	546	525
13 Teen birth rate (per 1,000 females ages 10-17)	9.1	8.4	8.1	8.3	8.3
14 Rate of repeat births to teens (per 1,000 females ages 15-19)	8.8	7.9	7.8	6.9	7.4
SAFETY AND SURVIVAL					
15 DCFS child abuse and neglect referrals	161,642	162,362	154,993	156,832	162,712
16 DCFS substantiated child abuse and neglect referrals***	26,555	23,243	21,924	20,581	19,264
17 Violent crime incidents (total, all ages)	89,058	84,670	76,652	66,350	65,047
18 Misdemeanor arrests (ages 10-17)	24,953	24,559	24,545	25,441	27,172
19 Felony arrests (ages 10-17)	16,044	15,971	16,635	17,648	17,921
20 - Violent offenses	29.3%	29.7%	29.4%	28.7%	29.4%
21 - Property offenses	43.4%	39.0%	36.9%	35.5%	33.8%
22 - Drug offenses	10.1%	10.8%	11.7%	11.3%	9.6%
23 Domestic violence-related calls to police for assistance	56,452	52,790	48,041	45,684	43,508
24 Youth hospitalizations from preventable injuries	6,878	6,794	6,527	5,878	6,022
25 Homicide victims ages 0-17	238	239	266	123	139
ECONOMIC WELL-BEING					
26 Children below 100% Federal Poverty Level (FPL)	620,653	603,012	628,865	629,759	659,354
27 Percent of children below 100% Federal Poverty Level	22.5%	21.7%	22.5%	22.5%	23.5%
28 Low-income children (family income <200% FPL)	1,220,483	1,192,680	1,231,006	1,242,159	1,317,669
29 Percent of low-income children (family income <200% FPL)	44.3%	43.0%	44.1%	44.4%	46.9%
30 Families below poverty level, one or both spouses employed (2005, 2006, 2007)	-	-	72.4%	74.5%	70.7%
31 Children supported by CalWORKs***	360,530	337,890	336,897	317,592	294,563
32 Students enrolled in subsidized school lunch program	61.8%	62.2%	62.6%	64.3%	61.9%
33 Value of Earned Income Tax Credits claimed	\$1,489,941,802	\$1,443,504,707	\$1,453,194,161	\$1,467,509,737	-
34 Median income of families with children	\$49,697	\$50,598	\$53,431	\$56,930	\$60,264
35 Young adults in school or employed (ages 18-24)	-	-	-	82.5%	77.6% *
36 Homeless children ages 0-17 in families	-	-	-	11,899**	11,222*
37 Homeless unaccompanied youth under age 18 (LAHSA area only)	-	-	-	1,394	1,184*
SOCIAL AND EMOTIONAL WELL-BEING					
38 Parents of children 0-5 with difficulty finding child care	-	-	-	-	36.9%
39 Library children's storytime attendance	323,378	-	299,210	-	376,003
40 Children who watch television 3 or more hours per day	-	27.1%	-	29.2%	23.2% *
41 DCFS children in out-of-home care (foster and kin) ***	27,082	24,693	22,153	21,248	20,454
42 DCFS children placed in adoptive homes during the calendar year	2,138	1,842	2,273	2,281	2,236
43 Probation youth in out-of-home placement ***	-	1,555	1,767	2,276	2,494
44 Probation youth living at home***	-	-	-	20,193	21,522
45 Probation youth detained in probation camps***	-	-	-	1,964	1,779
46 Probation youth detained in juvenile halls***	-	-	-	1,479	1,619
EDUCATION AND WORKFORCE READINESS					
47 Births to mothers with 12+ years of education	64.6%	66.8%	66.8%	67.4%	-
48 Births to fathers with 12+ years of education	60.6%	67.8%	67.6%	68.0%	-
49 Public school enrollment (school year)	1,736,338	1,742,873	1,734,125	1,708,064	1,673,257
50 Private school enrollment (school year)	208,218	203,896	200,051	199,898	193,297
51 Students in special education	173,490	175,353	173,152	172,484	170,184
52 Public school teachers who are fully credentialed	78.6%	82.2%	88.7%	91.5%	92.6%
53 Students who are English language learners	33.8%	33.5%	32.4%	31.1%	29.9%
54 Children in households where no adult speaks English	-	-	-	15.7%	16.6%
55 English learners redesignated (passed English proficiency test)	5.3%	7.1%	9.1%	9.9%	11.5%
56 Students proficient or advanced in reading - 3rd grade	27%	28%	30%	31%	32%
57 Students proficient or advanced in math - 3rd grade	49%	50%	51%	52%	54%
58 High school graduation rate (9th grade class graduating 4 years later)	62%	62%	61%	57%	58%
59 Graduates with A-G courses for UC/CSU university admission	37%	37%	36%	40%	39%
60 Students passing CAHSEE Exam - English (all grades)	62%	70%	61%	58%	56%
61 Students passing CAHSEE Exam - Math (all grades)	37%	68%	57%	54%	53%

*2007 data **2005 data does not include Glendale, Pasadena, Long Beach; 2007 data includes these areas
All education data is for public schools except line 50, private school enrollment

***Year-end count - Data not available

CHART B

**CHILDREN'S SCORE CARD
SERVICE PLANNING AREA (SPA) DATA, 2006**

Service Planning Area (SPA) Data, 2006

	SPA 1	SPA 2	SPA 3	SPA 4	SPA 5	SPA 6	SPA 7	SPA 8	LA County
Youth population ages 0–17	107,515	559,233	487,335	317,773	113,786	364,488	417,737	441,161	2,809,028
GOOD HEALTH									
1 Total live births	6,274	29,846	25,677	16,726	6,846	22,540	22,245	22,555	151,837
2 Newborns with low birthweight (less than 5.5 pounds)	8.0%	6.9%	7.1%	7.1%	7.7%	8.5%	6.9%	7.4%	7.4%
3 Newborns with very low birthweight (less than 3.3 pounds)	1.6%	1.0%	1.2%	1.2%	1.1%	1.4%	1.3%	1.3%	1.2%
4 Births with prenatal care in the first trimester	79.8%	91.8%	90.7%	91.6%	92.5%	87.2%	89.5%	89.4%	90.3%
5 Child obesity in 5th, 7th, 9th grades	21.1%	20.4%	20.9%	26.0%	16.6%	28.9%	26.0%	21.3%	22.9%
6 Children with health insurance (2007 data)	94.0%	94.0%	93.9%	90.8%	97.0%	90.3%	91.1%	95.4%	93.0%
7 Children exposed to tobacco smoke at home (2007 data)	12.3%	15.5%	10.6%	11.4%	9.4%	9.4%	17.3%	14.3%	13.2%
8 Children with current asthma (2007 data)	9.7%	8.0%	7.6%	4.1%	7.6%	7.8%	8.8%	9.5%	7.9%
9 Children with special health care needs (2005 data)	23.6%	17.9%	13.4%	15.1%	13.2%	15.8%	14.8%	15.3%	15.7%
10 Child deaths (ages 1–17)	38	70	78	52	14	110	82	74	525
11 Teen birth rate (per 1,000 females ages 10–17)	11.1	5.7	6.8	9.3	2.3	15.8	8.2	7.0	8.3
12 Rate of repeat births to teens (per 1,000 females ages 15–19)	5.2	3.2	3.2	4.5	1.3	7.6	4.2	3.5	7.4
SAFETY AND SURVIVAL									
13 DCFS child abuse and neglect referrals	11,191	23,417	22,869	16,171	3,672	27,929	20,124	23,037	162,712
14 DCFS substantiated child abuse and neglect referrals ***	1,389	2,281	3,195	1,813	300	3,252	2,449	2,590	19,264
15 Misdemeanor arrests (ages 10–17)	1,640	5,776	4,052	6,937	968	2,045	3,098	5,101	29,617
16 Felony arrests (ages 10–17)	2,456	2,690	2,617	2,073	349	3,649	2,722	3,016	17,921
17 Accidental injury deaths	10	12	19	16	4	16	17	17	116
18 Hospitalizations from assaultive injuries	< 16	67	57	81	< 16	217	82	113	652
19 Homicide victims ages 0–17	9	13	15	14	5	44	21	16	139
ECONOMIC WELL-BEING									
20 Children below 100% Federal Poverty Level (FPL)	29,297	92,698	87,558	113,410	9,906	140,522	88,093	97,870	659,354
21 Percent of children below 100% Federal Poverty Level	27.2%	16.6%	18.0%	35.7%	8.7%	38.6%	21.1%	22.2%	23.3%
22 Low-income children (family income <200% FPL)	48.2%	35.2%	41.0%	64.2%	19.0%	69.9%	47.2%	43.4%	46.9%
23 Children supported by CalWORKs (December caseload)	16,139	36,703	37,639	36,704	3,433	74,664	38,970	50,288	294,563
24 Students enrolled in subsidized school lunch program	56.3%	52.0%	57.8%	80.9%	39.0%	86.1%	65.6%	55.4%	61.6%
25 Median income of families with children (2005 data)	\$53,612	\$69,380	\$61,390	\$39,391	\$94,989	\$33,804	\$49,059	\$58,905	\$57,647
26 Young adults in school or employed, ages 18–24 (2007)	55.0%	86.7%	82.7%	80.0%	100.0%	70.9%	68.1%	76.3%	77.6%
27 Homeless children ages 0–17 in families	220	1,001	1,622	2,540	825	1,581	722	1,300	9,811
28 Homeless youth <age 18 unaccompanied (LAHSA area)*	27	93	89	493	144	199	144	99	1,288
SOCIAL AND EMOTIONAL WELL-BEING									
29 Parents of children 0–5 with difficulty finding child care (2007)	27.9%	33.7%	36.0%	41.4%	31.0%	35.2%	40.0%	40.4%	36.9%
30 Library children's storytime attendance	4,313	66,447	86,831	29,408	65,769	10,522	29,284	83,429	376,429
31 Children who watch television 3 or more hours per day	28.6%	20.9%	21.2%	23.8%	12.9%	28.2%	26.0%	22.2%	23.2%
32 DCFS children in out-of-home care (foster and kin) ***	1,223	1,858	2,406	1,448	289	4,173	2,152	2,375	20,454**
33 DCFS children placed in adoptive homes during the calendar year	185	234	347	76	32	293	229	326	2,236
34 Probation youth in out-of-home placement	28	139	293	163	30	423	216	329	2,494
35 Probation youth living at home	988	1,722	2,620	1,191	340	3,210	2,098	2,923	21,522
36 Probation youth detained in probation camps	115	171	181	192	26	522	186	218	1,779
37 Probation youth detained in juvenile halls	84	170	156	149	27	534	133	192	1,619
EDUCATION AND WORKFORCE READINESS									
38 Public school enrollment (school year)	95,620	318,378	311,681	166,553	69,176	189,854	264,265	257,730	1,673,257
39 Private school enrollment (school year)	6,768	52,912	37,087	19,486	23,501	10,832	20,749	21,962	193,297
40 Students in special education	10,357	34,684	27,793	15,682	7,250	17,651	33,115	23,614	170,184
41 Public school teachers who are fully credentialed	92.0%	96.0%	95.7%	92.8%	94.7%	87.9%	96.0%	94.5%	92.6%
42 Students who are English language learners	19,603	87,625	79,945	72,101	11,494	87,094	81,465	60,867	500,194
43 English learners redesignated (passed proficiency test)	5.9%	14.6%	10.4%	13.1%	15.7%	8.9%	10.4%	15.8%	11.5%
44 Students proficient or advanced in reading - 3rd grade	30.2%	37.7%	35.9%	26.2%	47.1%	20.2%	28.9%	36.5%	32.0%
45 Students proficient or advanced in math - 3rd grade	46.2%	59.3%	58.6%	50.0%	64.3%	40.5%	50.8%	58.6%	54.0%
46 High school graduation rate (9th graders grad. 4 years later)	66.2%	55.9%	76.1%	44.2%	58.1%	35.1%	61.4%	60.8%	58.1%
47 Graduates with A-G courses for UC/CSU university admission	21.7%	46.9%	31.5%	40.2%	42.2%	47.5%	32.1%	48.3%	38.8%
48 Students passed CAHSEE Exam - English (all grades)	52.6%	67.2%	60.3%	48.1%	71.8%	46.8%	57.6%	60.5%	56.0%
49 Students passed CAHSEE Exam - Math (all grades)	47.4%	64.7%	63.5%	43.2%	67.3%	42.1%	55.3%	57.8%	53.0%

*LAHSA area does not include Glendale, Pasadena, or Long Beach, which did not do a separate count of homeless youth.

**For items where the County total is greater than the sum of these columns, the total includes cases reporting ZIP Codes that could not be matched to a SPA.

***Year-end count

****Population estimate from County Urban Research

CHART C

Racial/Ethnic Group Data, 2006

	African-American	American Indian	Asian	Latino	Pacific Islander	White	Multi-racial	L.A. County
Youth population ages 0–17****	255,749	6,451	261,446	1,719,336	7,026	559,020	-	2,809,028
GOOD HEALTH								
1 Total live births	11,069	189	15,760	96,490	481	26,281	1,567	151,837
2 Newborns with low birthweight (less than 5.5 pounds)	12.9%	7.4%	7.5%	6.9%	6.9%	6.8%	7.5%	7.4%
3 Newborns with very low birthweight (less than 3.3 pounds)	3.0%	1.1%	1.0%	1.2%	1.7%	0.8%	0.9%	1.2%
5 Births with prenatal care in the first trimester	85.0%	82.5%	93.3%	89.6%	76.1%	93.6%	89.3%	90.3%
6 Births with prenatal care in the first trimester	9,720	234	14,828	87,227	389	21,763	-	137,674
7 Children with health insurance (2007 data)	96.8%	-	94.4%	90.6%	-	98.0%	-	93.0%
8 Children adequately immunized at age 2	49.9%	-	82.2%	78.9%	*	67.1%	-	76.1%
9 Child obesity in 5th, 7th, 9th grades (2007 data)	21.6%	24.4%	12.1%	27.4%	34.9%	12.8%	-	22.9%
10 Children exposed to tobacco smoke at home (2007 data)	18.2%	-	8.1%	14.3%	*	9.4%	-	13.2%
11 Children with current asthma (2007 data)	18.4%	-	6.7%	6.4%	*	8.1%	-	7.9%
12 Children with special health needs (2005 data)	22.4%	-	9.4%	14.2%	*	19.4%	-	15.7%
13 Child deaths (ages 1–17)	95	< 5	35	314	*	73	8	525
14 Births to teen mothers (ages 10–17)	476	10	80	4,427	*	186	-	5,183
15 Teen birth rate (per 1,000 females ages 10–17)	7	6	1	12	*	1	-	6
16 Repeat births to teens (per 1,000 females ages 15–19)	231	8	12	2,379	*	74	-	2,711
SAFETY AND SURVIVAL								
17 DCFS child abuse and neglect referrals	32,942	419	4,477	92,967	*	24,184	*	162,712
18 DCFS substantiated child abuse and neglect referrals	3,846	74	810	11,244	*	2,658	-	19,264
19 Misdemeanor arrests (ages 10–17)	5,039	14	16,305	15,694	*	4,940	-	27,172
20 Felony arrests (ages 10–17)	5,270	2	162	10,139	84	1,790	-	17,921
21 - Violent offenses	2,235	1	25	2,505	25	357	-	0
22 - Property offenses	1,703	1	82	3,284	41	738	-	0
23 - Drug offenses	488	0	13	954	2	211	-	0
24 Youth hospitalizations from preventable injuries	635	-	512**	3,534	-	1,217	-	6,022
25 Homicide victims ages 0–17	43	-	7	84	-	4	-	139
26 Youth hospitalizations from assaultive injuries	175	-	30**	378	-	52	-	652
ECONOMIC WELL-BEING								
27 Children below 100% Federal Poverty Level (FPL)	69,108	1,442	31,647	514,893	1,935	40,329	-	659,354
28 Percent of children below 100% Federal Poverty Level	27.0%	22.4%	12.1%	29.9%	27.5%	7.2%	-	23.3%
29 Low-income children (family income <200% FPL)	129,663	2,465	67,224	1,029,447	3,520	85,350	-	1,317,669
30 Persons supported by CalWORKs (all ages)	87,070	353	15,981	222,543	*	32,415	-	360,274
31 Median family income	\$49,632	\$49,685	\$69,504	\$41,351	\$56,494	\$86,544	\$58,513	\$56,930
32 Young adults in school or employed, ages 18–24 (2007)	71.4%	-	79.9%	76.7%	*	82.6%	-	77.6%
SOCIAL AND EMOTIONAL WELL-BEING								
33 Children who watch television 3 or more hours per day (2007)	29.5%	-	20.4%	24.9%	-	16.3%	-	23.2%
34 DCFS children remaining in home ***	2,674	61	782	8,066	*	1,654	-	13,237
35 DCFS children in out-of-home care and adoptive or guardian homes ***	9,603	144	480	11,434	*	3,485	-	25,146
36 Probation youth in out-of-home placement***	497	1	7	963	2	124	-	2,494
37 Probation youth living at home***	3,908	3	178	8,890	35	1,511	-	21,522
38 Probation youth in probation camps***	549	0	5	965	4	54	-	1,779
39 Probation youth detained in juvenile halls***	559	0	11	796	8	62	-	1,619
EDUCATION AND WORKFORCE READINESS								
40 Births to mothers with 12+ years of education	57.2%	57.5%	89.4%	36.0%	60.0%	71.2%	-	62.4%
41 Births to fathers with 12+ years of education	66.6%	70.3%	90.8%	41.3%	70.5%	88.0%	-	62.1%
42 Public school enrollment (school year)	165,635	4,812	162,596	1,039,272	6,613	264,035	30,294****	1,673,257
43 Students in special education	25,649	603	8,123	102,769	551	32,489	-	170,184
44 Students proficient or advanced in reading - 3rd grade	26.0%	36.0%	57.0%	24.0%	34.0%	59.0%	-	39.3%
45 Students proficient or advanced in math - 3rd grade	40.0%	50.0%	85.0%	46.0%	57.0%	75.0%	-	58.8%
46 Graduation rate: new enrollment tracking method (2008 data)	59.8%	-	86.6%	64.6%	-	79.9%	-	72.2%
47 High school graduates with courses for UC/CSU admission	30.6%	30.9%	56.2%	32.2%	31.8%	44.0%	42.5%****	38.8%
48 Students passed CAHSEE Exam - English (all grades)	65.0%	77.0%	89.0%	67.0%	75.0%	90.0%	-	73.0%
49 Students passed CAHSEE Exam - Math (all grades)	54.0%	70.0%	92.0%	63.0%	73.0%	89.0%	-	70.0%

- Data not available

* Data included with Asian

** Data includes Asian and Other races/ethnicities.

***Year-end count

****Multiple or no response

*****Population estimate from County Urban Research

SERVICE PROVIDER(s) and SERVICES	*Funding(\$ and % of funding	PROJECTED GOALS						ACTUAL OUTCOMES				
		Total Number of Clients to be Served						Total Number of Clients completing services				
		Children				Adults	Families	Children			Adults	Families
		0-5	6-18	with disabilities	0-5			6-18	with disabilities			
Please see Attachment D2	\$5,173,974.00 100%	3,000	12,000	800	30,000	350	3,720	8,519	2,151	23,290	3,455	
TOTALS	\$5,173,974.00 100%	3,000	12,000	800	30,000	350	3,720	8,519	2,151	23,290	3,455	
#'s based on stats received as of 8-28-08												

Service Providers For
AB 1733/AB 2994 Child Abuse and Neglect Prevention, Intervention, and
Treatment Program (CAPIT)
Fiscal Year 2007-08

	Agency Name	Sup District	Annual Funding	% of Total Funding	Services
1	Bienvenidos Children's Center, Inc.	1	\$100,000.00	1.9%	Individual, Group, & Family Counseling, Parenting Groups, In-home Counseling & Life Skills Instruction, Case Management, 24-hour Telephone Availability.
2	Big Brothers Big Sisters of Greater Los Angeles	2	\$21,622.00	0.4%	Case Management Services, Therapeutic respite Care involving Mentors including tutoring Svcs.
3	Big Brothers Big Sisters of Greater Los Angeles	3	\$5,500.00	0.1%	
4	Center for Integrated Family and Health Services, Inc	4	\$60,000.00	1.2%	Individual, Group, & Family Counseling, Parenting Groups, In-home Counseling & Parenting Skills Instruction, Case Management, 24-hour Telephone Availability.
5	Center for Integrated Family and Health Services, Inc.	5	\$100,000.00	1.9%	Individual, Group, & Family Counseling, Parenting Groups, Anger Management Group & Parenting Skills Instruction, Case Management, Child Sexual Abuse Group.
6	Children's Center of the Antelope Valley	5	\$100,000.00	1.9%	
7	Children's Institute Inc.	2	\$132,275.00	2.6%	Individual, Group, & Family Counseling, Parenting Groups, In-home Counseling Intensive Day Treatment, Child Sexual Abuse Treatment, Domestic Violence, Substance Abuse, Kinship Services, Child Health Services.
8	Children's Institute Inc.	3	\$100,000.00	1.9%	
9	Children's Institute Inc.	4	\$75,000.00	1.4%	
10	Chinatown Service Center	1	\$50,000.00	1.0%	Individual, Group, & Family Counseling, In-home Counseling, Parenting Education & Support Groups, Case Management, Bilingual staff in Chinese Dialects.
11	Chinatown Service Center	5	\$50,000.00	1.0%	Individual, Group, & Family Counseling, Parenting Education & Support, Case Management.
12	Crenshaw - West Adams - Leimert - Consortium	2	\$50,000.00	1.0%	Individual, Group, & Family Counseling, In-Home Counseling, Parenting Skills & Support, 24-Hour Telephone Availability, Case Management, Substance Abuse, Domestic Violence, Pregnant and Parenting Teens.
13	Drew Child Development Corporation, Inc.	2	\$75,000.00	1.4%	Individual, Group, & Family Counseling, In-Home Parenting Skills, Parenting Education & Support, Case Management, 24 Hour Availability.
14	D'Veal Corporation	5	\$50,000.00	1.0%	Individual, Group, & Family Counseling, In-Home Counseling, Parenting Education & Support, Case Management, 24-Hour Telephone Availability, Crisis Intervention, Transportation.
15	El Centro Del Pueblo	1	\$100,000.00	1.9%	
16	El Nido Family Centers	2	\$93,700.00	1.8%	Individual, Group, & Family Counseling, In-Home Counseling, Parenting Education & Support Groups, 24-Hour Telephone Availability, Case Management, Crisis Intervention.
17	El Nido Family Centers	3	\$154,000.00	3.0%	
18	El Nido Family Centers	4	\$76,400.00	1.5%	

Service Providers For
AB 1733/AB 2994 Child Abuse and Neglect Prevention, Intervention, and
Treatment Program (CAPIT)
Fiscal Year 2007-08

	Agency Name	Sup District	Annual Funding	% of Total Funding	Services
19	Family Services of Pomona Valley	1	\$50,000.00	1.0%	Individual, Group, & Family Counseling, In-Home Counseling, Parenting Education & Support Groups, 24-Hour Telephone Availability, Case Management, Crisis Intervention, Substance Abuse Treatment.
20	Five Acres - The Boys' & Girls' AID Society of Los Angeles County - (Deaf Services Program)	1	\$35,000.60	0.7%	
21	Five Acres - The Boys' & Girls' AID Society of Los Angeles County - (Deaf Services Program)	2	\$6,000.60	0.1%	
22	Five Acres - The Boys' & Girls' AID Society of Los Angeles County - (Deaf Services Program)	3	\$19,000.60	0.4%	Individual, Group, & Family Counseling, In-home Counseling, Parenting Education & Support, Specialized Services for Deaf Population.
23	Five Acres - The Boys' & Girls' AID Society of Los Angeles County - (Deaf Services Program)	4	\$17,000.60	0.3%	
24	Five Acres - The Boys' & Girls' AID Society of Los Angeles County - (Deaf Services Program)	5	\$15,000.60	0.3%	
25	Five Acres - The Boys' & Girls' AID Society of Los Angeles County - (School Board)	5	\$100,000.00	1.9%	Individual, Group, & Family Counseling, In-home Counseling, Parenting Education & Support, Specialized Services for Deaf Population.
26	Foothill Family Service - Duarte	5	\$50,000.00	1.0%	
27	Foothill Family Service - El Monte	1	\$84,700.00	1.6%	Individual, Group, & Family Counseling, In-home Counseling & Parenting Skills Instruction, Parenting Education & Support, Case Management, 24 Hour Availability, Transportation.
28	Foothill Family Service - Pasadena	5	\$117,333.00	2.3%	
29	Foothill Family Service - West Covina	5	\$54,334.00	1.1%	
30	For the Child, Inc.	4	\$105,600.00	2.0%	Individual, Group, & Family Counseling, In-home Counseling & Parenting Skills Instruction, Parenting Education & Support, Case Management, Crisis Intervention, 24 Hour Telephone Availability, Substance Abuse Services.
31	Gay & Lesbian Adolescent Social Services, Inc. (GLASS)	1	\$22,500.00	0.4%	
32	Gay & Lesbian Adolescent Social Services, Inc. (GLASS)	2	\$28,750.00	0.6%	Individual Counseling, 24 Hour Telephone Availability, Services for Homeless Teens with Domestic Violence, Substance Abuse Issues, and for Pregnant & Parenting Teens.
33	Gay & Lesbian Adolescent Social Services, Inc. (GLASS)	3	\$50,000.00	1.0%	
34	Gay & Lesbian Adolescent Social Services, Inc. (GLASS)	4	\$20,000.00	0.4%	
35	Hacienda La Puente Unified School District (Parenting in Jail Program)	1	\$25,000.00	0.5%	
36	Hacienda La Puente Unified School District (Parenting in Jail Program)	2	\$25,000.00	0.5%	
37	Hacienda La Puente Unified School District (Parenting in Jail Program)	3	\$20,000.00	0.4%	Parenting Education, Inmate/Child Visitation Program, Domestic Violence Perpetrator Counseling Services.
38	Hacienda La Puente Unified School District (Parenting in Jail Program)	4	\$20,657.00	0.4%	
39	Hacienda La Puente Unified School District (Parenting in Jail Program)	5	\$15,000.00	0.3%	

Service Providers For
AB 1733/AB 2994 Child Abuse and Neglect Prevention, Intervention, and
Treatment Program (CAPIT)
Fiscal Year 2007-08

	Agency Name	Sup District	Annual Funding	% of Total Funding	Services
40	Hamburger Home, Inc.	3	\$30,000.00	0.6%	Individual, Group, & Family Counseling, In-home Counseling, Parenting Education & Support, Case Management, Outreach Svs., 24 Hour Availability.
41	Help Group Child and Family Center, The	3	\$80,000.00	1.5%	Individual, Group, & Family Counseling, In-home Counseling & Parenting Skills Instruction, Parenting Education & Support, Case Management, 24 Hour Telephone Availability, After-school program.
42	Helpline Youth Counseling, Inc.	4	\$70,000.00	1.4%	Individual, Group, & Family Counseling, In-home Counseling & Parenting Skills Instruction, Parenting Education & Support, Case Management, 24 Hour Availability.
43	Hillside (aka Hillside Home for Children)	1	\$82,500.00	1.6%	Individual & Family Counseling, In-home Counseling & Parenting Skills Instruction, Parenting Education & Support, Case Management, 24 Hour Availability by Pager.
44	Hillside (aka Hillside Home for Children)	5	\$116,667.00	2.3%	Individual, Group, & Family Counseling, In-home Counseling & Parenting Skills Instruction, Parenting Education & Support, Anger Management and Domestic Violence Counseling, Case Management, 24 Hour Availability.
45	Human Services Association	1	\$109,800.00	2.1%	Individual, Group, & Family Counseling, Parenting Skills Instruction, Parenting Education & Support, Case Management, 24 Hour Availability, Respite Care, Emergency Shelter Care, Housing Assistance, After-school program.
46	Jewish Family Service of Los Angeles	3	\$50,000.00	1.0%	
47	Korean American Family Services Center, Inc.	1	\$12,000.00	0.2%	
48	Korean American Family Services Center, Inc.	2	\$44,000.00	0.9%	Individual, Group, & Family Counseling, In-home Counseling & Parenting Skills Instruction, Parenting Education, Case Management, 24 Hour Availability.
49	Korean American Family Services Center, Inc.	3	\$11,000.00	0.2%	
50	Korean American Family Services Center, Inc.	5	\$5,000.00	0.1%	
51	Koreatown Youth and Community Center, Inc.	1	\$21,250.00	0.4%	
52	Koreatown Youth and Community Center, Inc.	2	\$50,050.00	1.0%	
53	Koreatown Youth and Community Center, Inc.	3	\$20,000.00	0.4%	Individual, Group, & Family Counseling, In-home Services, Parenting Education & Support, Case Management, 24 Hour Availability by Pagers.
54	Koreatown Youth and Community Center, Inc.	4	\$25,000.00	0.5%	
55	Koreatown Youth and Community Center, Inc.	5	\$15,000.00	0.3%	
56	Los Angeles Community Child Abuse Councils Coordination Project	1 - 5	\$90,000.00	1.7%	Coordinate Community efforts to prevent and respond to child abuse, facilitate joint service activities to meet goals of the "Child Abuse Councils".
57	Los Angeles Youth Network	3	\$50,000.00	1.0%	Counseling, Emergency Shelter, Case Management.

Service Providers For
AB 1733/AB 2994 Child Abuse and Neglect Prevention, Intervention, and
Treatment Program (CAPIT)
Fiscal Year 2007-08

	Agency Name	Sup District	Annual Funding	% of Total Funding	Services
58	LTSC Community Development Corporation	1	\$50,000.00	1.0%	Individual & Family Counseling, Parenting Education & Support, Case Management.
59	LTSC Community Development Corporation	2	\$66,000.00	1.3%	
60	LTSC Community Development Corporation	4	\$44,000.00	0.9%	
61	Office of Samoan Affairs of California, Incorporated	2	\$40,000.00	0.8%	Individual, Group, & Family Counseling, In-home Counseling & Parenting Skills Instruction, Parenting Education & Support, Case Management, 24 Hour Telephone Availability.
62	Office of Samoan Affairs of California, Incorporated	4	\$40,000.00	0.8%	
63	Pacific Asian Counseling Services *	2	\$50,000.00	1.0%	Individual, Group & Family Counseling, Parenting Education, Parent support Groups, In-home Counseling, Case Management, Crisis Intervention, Substance Abuse, Domestic Violence Batters Groups, Domestic Violence Victims Groups, Medi-Cal/Healthy Families enrollment assistance, Teen Parenting, and 24 Hour Telephone Availability.
64	Pacific Asian Counseling Services *	3	\$40,000.00	0.8%	
65	Pacific Asian Counseling Services *	4	\$70,000.00	1.4%	
66	Para Los Ninos	1	\$80,000.00	1.5%	Individual, Group, & Family Counseling, In-home Counseling & Parenting Skills Instruction, Parenting Education & Support, Case Management, 24 Hour Availability.
67	Parents Anonymous, Inc.	1	\$30,000.00	0.6%	Parenting Education & Support.
68	Parents Anonymous, Inc.	2	\$50,000.00	1.0%	
69	Parents Anonymous, Inc.	4	\$30,000.00	0.6%	
70	Parents Anonymous, Inc.	5	\$50,000.00	1.0%	
71	Personal Involvement Center, Inc.	2	\$50,000.00	1.0%	Individual, Group, & Family Counseling, In-home Counseling & Parenting Skills Instruction, Parenting Education & Support, Case Management, 24 Hour Telephone Availability.
72	Project Sister Sexual Assault Crisis Center	1	\$50,000.00	1.0%	Individual, Group, & Family Counseling, Teen Program, Child Sexual Abuse Treatment, Case Management, 24 Hour Crisis Hotline.
73	Project Sister Sexual Assault Crisis Center	5	\$5,000.00	0.1%	
74	Rainbow Services, Ltd.	4	\$73,800.00	1.4%	Individual, Group, & Family Counseling, Parenting Support, Case Management.
75	Richstone Center, The	2	\$151,600.00	2.9%	Individual, Group, & Family Counseling, In-home Counseling, Parenting Education, Case Management, 24 Hour Availability, After-school Program.
76	Richstone Center, The	4	\$96,000.00	1.9%	

Service Providers For
AB 1733/AB 2994 Child Abuse and Neglect Prevention, Intervention, and
Treatment Program (CAPIT)
Fiscal Year 2007-08

	Agency Name	Sup District	Annual Funding	% of Total Funding	Services
77	Santa Anita Family Service	5	\$116,666.00	2.3%	Substance Abuse & Domestic Violence Counseling, Parenting Support / Education, In-home Counseling & Parenting Skills Instruction, Case Management.
78	South Bay Center for Counseling	2	\$91,000.00	1.8%	Individual, Group, & Family Counseling, In-home Counseling & Parenting Skills Instruction, Parenting Education & Support, Case Management, 24 Hour Availability, Transportation.
79	South Bay Center for Counseling	4	\$142,200.00	2.7%	
80	Special Service for Groups, Inc.	2	\$60,000.00	1.2%	Individual, Group, & Family Counseling, Parenting Education, In-home Counseling.
81	Special Service for Groups, Inc.	3	\$50,000.00	1.0%	
82	Special Service for Groups, Inc.	4	\$80,000.00	1.5%	
83	SPIRITT Family Services	1	\$48,907.00	0.9%	Individual & Family Counseling, Parenting Education & Support, In-home Counseling & Skills Instruction, Case Management, 24-Hour Telephone Availability.
84	SPIRITT Family Services	4	\$50,000.00	1.0%	
85	The University Corporation	3	\$90,000.00	1.7%	Individual & Family Counseling, Parenting Support, In-home Counseling & Skills Instruction, Case Management, 24-Hour Telephone Availability, Transportation.
86	Travelers Aid Society of Los Angeles, California	3	\$50,000.00	1.0%	Emergency services for homeless, Individual Counseling, Crisis Intervention, Case Management.
87	Vista Del Mar Child and Family Services (Home-SAFE)	2	\$66,660.00	1.3%	Individual, Group, & Family Counseling, Parenting Groups, In-home Counseling Intensive Day Treatment, Child Sexual Abuse Treatment, Domestic Violence, Substance Abuse, and Kinship Services, Child Health Services.
88	Vista Del Mar Child and Family Services (Home-SAFE)	3	\$105,500.00	2.0%	
Total:			\$ 5,173,974.00	100.0%	

* = Previously known as "WRAP Family Services"

INSTRUCTIONS: Please provide the following requested information.

Check box designating a report for CAPIT, CBCAP, or PSSF.

A combined report must state a percentile by program, equal to the county's allocation.

Liaison	Naftali Sampson
Phone No.	(213) 351-5715
Co-Liaison	Chui Hom
Phone No.	(213) 351-3231
Date	September 12, 2008

	CAPIT	CBCAP	X
1			
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30			
31			
32			
33			
34			
35			
36			
37			
38			
39			
40			
41			
42			
43			
44			
45			
46			
47			
48			
49			
50			
51			
52			
53			
54			
55			
56			
57			
58			
59			
60			
61			
62			
63			
64			
65			
66			
67			
68			
69			
70			
71			
72			
73			
74			
75			
76			
77			
78			
79			
80			
81			
82			
83			
84			
85			
86			
87			
88			
89			
90			
91			
92			
93			
94			
95			
96			
97			
98			
99			
100			

PSSF **X**

SERVICE and SERVICE PROVIDER(S)	*Funding(\$) and % of funding	PROJECTED GOALS					FY 07-08 ACTUAL OUTCOMES					
		Total Number of Clients to be Served					Total Number of Clients completing services					
		Children			Adults	Families	Children			Adults	Families	
		0-5	6-18	with disabilities			0-5	6-18	Unknown Age			with disabilities
(See Attachment E2 for Family Preservation Allocation Breakdown, FY	Family Preservation/ \$1,848,883 (20% of PSSF Allocation)	2,003	3,044	804	2,972	2,266	5,072	8,250	682	2,455	9,070	6,915
TOTALS	Family Preservation/ \$1,848,883 (20% of PSSF Allocation)	2,003	3,044	804	2,972	2,266	5,072	8,250	682	2,455	9,070	6,915
Actual Outcomes stats received from ITS 9/12/08												

**COUNTY OF LOS ANGELES
DEPARTMENT OF CHILDREN AND FAMILY SERVICES
FAMILY PRESERVATION PROGRAM
FY 2008-2011 ANNUAL ALLOCATION**

SPA OR DCFS OFFICE	AGENCIES	FY 2008-09 Allocation
Palmdale	Penny Lane	\$ 428,278
Palmdale	The Children's Center of Antelope Valley	428,278
TOTAL	AV EAST-PALMDALE	856,556
Lancaster	Penny Lane	495,179
Lancaster	The Children's Center of Antelope Valley	495,179
TOTAL	AV WEST-LANCASTER	990,358
Belvedere	Bienvenidos Children's Center, Inc.	376,154
Belvedere	Bienvenidos Children's Center, Inc.	67,871
Belvedere	Human Services Association	376,154
Belvedere	Human Services Association	67,871
Belvedere	Penny Lane	376,145
Belvedere	Plaza Community Center	376,154
Belvedere	Plaza Community Center	67,871
TOTAL	BELVEDERE	1,708,219
Century	El Centro Del Pueblo	607,488
Century	Personal Involvement Center, Inc.	607,488
TOTAL	CENTURY	1,214,976
Compton	Institute for Maximum Human Potential	145,438
Compton	Project Impact USA, Inc.	424,517
Compton	Shields for Families	424,517
Compton	Shields for Families	339,354
Compton	Shields for Families	339,354
TOTAL	COMPTON	1,673,180
Countywide - AI	United American Indian Involvement, Inc.	427,887
TOTAL	COUNTYWIDE-AI	427,887
Countywide-API	Chinatown Service Center	534,859
TOTAL	COUNTYWIDE-API	534,859
Glendora	Bienvenidos Children's Center, Inc.	503,293
Glendora	Boys and Girls Club of Baldwin Park	503,293
Glendora	Five Acres-The Boys' and Girls' Aid Society of Los Angeles	503,293
Glendora	Pacific Clinics	503,293
Glendora	Spiritt Family Services	503,293
TOTAL	GLENDORA (Covina)	2,516,467
Hawthorne	El Centro Del Pueblo	377,049
Hawthorne	Guidance Community Development Center	377,049
Hawthorne	Personal Involvement Center, Inc.	377,049
TOTAL	HAWTHORNE	1,131,146
Lakewood	Cambodian Association of America	629,682
Lakewood	Children's Institute, Inc.	629,682
Lakewood	City of Long Beach	629,682
Lakewood	City of Long Beach	339,354
Lakewood	City of Long Beach	484,792
Lakewood	Florence Crittenton Services of Orange County, Inc.	629,682
Lakewood	Gay and Lesbian Adolescent Social Services, Inc.	629,682
TOTAL	LAKEWOOD	3,972,554
Metro North	Assistance League of Southern California	493,657
Metro North	California Hospital Medical Center	339,354
Metro North	El Centro Del Pueblo	493,657
Metro North	Hillside	493,657
Metro North	Para Los Ninos	154,302
Metro North	Para Los Ninos	339,354
Metro-North	Institute for Multicultural and Counseling and Education Services, Inc.	339,354
TOTAL	METRO-NORTH	2,653,336
North Hollywood	Assistance League of Southern California	527,690
North Hollywood	Assistance League of Southern California	55,999
North Hollywood	Boys and Girls Club of San Fernando Valley	242,396
North Hollywood	Boys and Girls Club of San Fernando Valley	339,354
North Hollywood	Institute for Multicultural and Counseling and Education Services, Inc.	339,354
North Hollywood	San Fernando Valley Community Mental Health Center, Inc.	527,690
North Hollywood	The University Corporation	527,690
North Hollywood	The University Corporation	55,999

NOTE: Each FP agency is required to provide all of the services, including ARS, as described on pages ? and ? of this report.

**COUNTY OF LOS ANGELES
DEPARTMENT OF CHILDREN AND FAMILY SERVICES
FAMILY PRESERVATION PROGRAM
FY 2008-2011 ANNUAL ALLOCATION**

SPA OR DCFS OFFICE	AGENCIES	FY 2008-09 Allocation
TOTAL	NORTH HOLLYWOOD	2,616,174
Pasadena	Assistance League of Southern California	438,846
Pasadena	Five Acres-The Boys' and Girls' Aid Society of Los Angeles	438,846
Pasadena	Hillsides	438,846
TOTAL	PASADENA	1,316,539
Pomona	Assistance League of Southern California	500,822
Pomona	Pomona Unified School District	500,822
Pomona	Pomona Valley Youth Employment Center	339,354
Pomona	Santa Anita Family Services	500,822
TOTAL	POMONA	1,841,820
Santa Clarita	The University Corporation	511,569
Santa Clarita	Child and Family Center	339,354
TOTAL	SANTA CLARITA	850,923
Santa Fe Springs	Helpline Youth Counseling	468,312
Santa Fe Springs	Human Services Association	468,312
Santa Fe Springs	Penny Lane	468,312
Santa Fe Springs	Spiritt Family Services	468,312
TOTAL	SANTA FE SPRINGS	1,873,248
Torrance	Children's Institute, Inc.	394,424
Torrance	Institute for Black Parenting	394,424
Torrance	Personal Involvement Center, Inc.	394,424
Torrance	South Bay Alcoholism Services	394,424
TOTAL	TORRANCE	1,577,695
Wateridge	Drew Child Development	339,354
Wateridge	El Centro Del Pueblo	400,962
Wateridge	Institute for Maximum Human Potential	400,962
Wateridge	Child Alliance, Inc. (MAC II)	400,962
Wateridge	Para Los Ninos	400,962
Wateridge	Personal Involvement Center, Inc.	400,962
Wateridge	Project Impact USA, Inc.	400,962
Wateridge	Triangle Christian Services, Inc.	339,354
TOTAL	WATERIDGE	3,084,479
West Los Angeles	Gay and Lesbian Adolescent Social Services, Inc.	686,480
West Los Angeles	Westside Childrens Center, Inc.	686,480
TOTAL	WEST LOS ANGELES	1,372,960
	TOTAL	32,213,376

NOTE: Each FP agency is required to provide all of the services, including ARS, as described on pages ? and ? of this report.

INSTRUCTIONS: Please provide the following requested information.

Check box designating a report for CAPIT, CBCAP, or PSSF.

A combined report must state a percentile by program, equal to the county's allocation.

Liaison	Iris Courtney
Phone No.	(213) 639-4819
Co-Liaison	Jonathan Sydes
Phone No.	(213) 351-3230
Date	August 28, 2008

CBCAP CAPIT

PSSF

SERVICE PROVIDER(s) and SERVICES	*Funding(\$)/Percent of funding	PROJECTED GOALS					ACTUAL OUTCOMES					
		Total Number of Clients to be Served					Total Number of Clients completing services					
		Children				Adults	Families	Children			Adults	Families
		0-5	6-18	with disabilities	0-5			6-18	with disabilities			
(See Attachments F2 & F3 for listing of services & providers)	Family Support \$3,885,475/20 % of Total PSSF Allocation	150	300	100	450	600	4,882	7,623	110	12,878	4,084	
TOTALS	Family Support \$3,885,475/20 % of Total PSSF Allocation	150	300	100	450	600	4,882	7,623	110	12,878	4,084	
#'s based on stats received as of 8-28-08												

FAMILY SUPPORT SPA ALLOCATION BREAKDOWN, FY 2008-2010

SPA	AGENCY	Contracts FY 2007-2008	Contracts FY 2008-2009	Contracts FY 2009-2010	TOTAL 3 FISCAL YEARS
Countywide	United American Indian Involvement, Inc.	\$ 123,636.00	\$ 123,636.00	\$ 123,636.00	\$ 370,908.00
SPA 1	Children's Center of the Antelope Valley	\$ 184,522.00	\$ 184,522.00	\$ 184,522.00	\$ 553,566.00
SPA 1	Children's Center of the Antelope Valley	\$ 123,636.00	\$ 123,636.00	\$ 123,636.00	\$ 370,908.00
SPA 2	Friends of the Family	\$ 142,657.00	\$ 142,657.00	\$ 142,657.00	\$ 427,971.00
SPA 2	Friends of the Family	\$ 150,532.00	\$ 150,532.00	\$ 150,532.00	\$ 451,596.00
SPA 2	The University Corporation	\$ 150,532.00	\$ 150,532.00	\$ 150,532.00	\$ 451,596.00
SPA 3	Pacific Clinics	\$ 257,360.00	\$ 257,360.00	\$ 257,360.00	\$ 772,080.00
SPA 3	Pomona Unified School Distirict	\$ 257,360.00	\$ 257,360.00	\$ 257,360.00	\$ 772,080.00
SPA 3	Santa Anita Family Services	\$ 142,657.00	\$ 142,657.00	\$ 142,657.00	\$ 427,971.00
SPA 4	Hillsides	\$ 271,927.00	\$ 271,927.00	\$ 271,927.00	\$ 815,781.00
SPA 5	Westside Childrens Center, Inc	\$ 126,251.00	\$ 126,251.00	\$ 126,251.00	\$ 378,753.00
SPA 6	Personal Involvement Center, Inc	\$ 305,918.00	\$ 305,918.00	\$ 305,918.00	\$ 917,754.00
SPA 6	Shields for Families	\$ 305,918.00	\$ 305,918.00	\$ 305,918.00	\$ 917,754.00
SPA 7	Spiritt Family Services	\$ 407,890.00	\$ 407,890.00	\$ 407,890.00	\$ 1,223,670.00
SPA 8	Personal Involvement Center, Inc	\$ 58,965.00	\$ 58,965.00	\$ 58,965.00	\$ 176,895.00
SPA 8	Personal Involvement Center, Inc	\$ 247,648.00	\$ 247,648.00	\$ 247,648.00	\$ 742,944.00
SPA 8	South Bay Center for Counseling	\$ 247,648.00	\$ 247,648.00	\$ 247,648.00	\$ 742,944.00
SPA 8	South Bay Center for Counseling	\$ 380,418.00	\$ 380,418.00	\$ 380,418.00	\$ 1,141,254.00
TOTAL		\$ 3,885,475.00	\$ 3,885,475.00	\$ 3,885,475.00	\$ 11,656,425.00

INSTRUCTIONS: Please provide the following requested information.
Check box designating a report for CAPIT, CBCAP, or PSSF.
A combined report must state a percentile by program, equal to the County's allocation.

Liaison _____ Elma Forrest-Stewart _____
Phone No. (213) 639-4032 _____
Co-Liaison Prabha Eknath _____
Phone No. (562) 497-3735 _____
Date _____

CAPIT ☐ CBCAP ☐
PSSF ☒

PROJECTED GOALS						ACTUAL OUTCOMES				
SERVICES AND SERVICE PROVIDER(S):	*Funding(\$)/ Percent of Funding	Total Number of Clients to be served					Total number of clients completing services			
		Children			Adults	Families	Children		Adults	Families
		0-5	6-18	w/disabilities			0-5	6-18	w/disabilities	
(See Attachment) G2 for listing of providers)	APSS \$3,791,940/25% of Total PSSF Allocation	150	300	100	450	600				
TOTALS	APSS \$3,791,940/25% of total PSSF Allocation	150	300	100	450	600				

County of Los Angeles
Department of Children and Family Services
Adoption Promotion and Support Services
Budget Allocation by Agency for Fiscal Year
Fiscal Year July 2008 through June 30, 2011

APSS Agencies	SPA	11 Months FY 2008-09	12 Months FY 2009-10	12 Months FY 2010-11	Total 3 FY
Children's Burea of So. Cal	SPA I	240,690	240,690	240,690	722,070
Children's Burea of So. Cal	SPA 3	464,813	464,813	464,813	1,394,439
Children's Burea of So. Cal	SPA 4	279,807	279,807	279,807	839,421
Children's Burea of So. Cal	SPA 8	214,609	214,609	214,609	643,827
Children's Institue Intl	SPA 8	214,609	214,609	214,609	643,827
Five Acres	SPA 3	464,813	464,813	464,813	1,394,439
Institute for Black Parenting	SPA 6	403,944	403,944	403,944	1,211,832
Institute for Black Parenting	SPA 8	214,609	214,609	214,609	643,827
Olive Crest Treatment Center	SPA 7	413,521	413,521	413,521	1,240,563
Shields For Families	SPA 6	401,944	401,944	401,944	1,205,832
UCLA Ties for Adoption	SPA 5	212,347	212,347	212,347	637,041
University Corporation	SPA 2	266,234	266,234	266,234	798,702
Total		3,791,940	3,791,940	3,791,940	11,375,820

